World News

No. 30,452

Business Summary

Ford UK EC and US strike near called off deadlock by unions on Airbus

The strike at Ford UK due to AIRBUS: US-EC attempts to begin today was called off late last night when unions agreed resolve a dispute over govern-ment subsidies to the European to recommend a peace formula to members after seven hours of talks with management.

The unions' chief negotiator Mr Mick Murphy said the strike was deferred pending a ballot on Wednesday on an agreement "far and above anything negotiated anywhere in UK for many a year". The deal will give some workers a pay rise of £50 (\$89) a week over three years.Page 20 aircraft consortium are near deadlock after hardening of the US position in Geneva talks. Boeing and McDonnell Douglas uf the US are accusing Airbus of unfair trading. Page 20

MeDONNELL Douglas, IIS acrospace and defence manufacturer, shrugged off a decline in combat aircraft sales to boost 1987 carnings to \$313m-from \$277.5m in 1986. Page 23

EUROPEAN Monetary System: The lira lost ground against its EMS partners last week. The Bank of Italy sold small amounts of D-Marks at the Milan fixing in an attempt to restore confidence which had been dented by Government difficulties in steering its budget through Parliament.

Other currencies showed little West German magazine Der Speigel today publishes what it claims to be an authentic document which is alleged to show that President Kurt Waldheim of Austria was involved in the deportation of thousands of Yugoelay particular to the

Other currencies showed little overall change. The Belglan frane, although the weakest currency, was placed comfortably enough to allow the Belglan central bank to reduce its discount rate to 6%. Yugoslav partisans to the con-centration camps in 1942. Page discount rate to 6% per cent from 7 per cent. Currencies,

EMS Jan. 29, 1988

B, Franc

kish Punt

F Franc

D Krone

D-Mark Guilder

ECU DIVERGENCE

GRID 1%-0 + 1% 2% 3%

B. Franc

F Franc D Krone D-Mark Guilder

Day

detti, the Italian businessman who holds an 18.6 per cent stake in Société Générale de

Belgique, can proceed with a partial offer for the remainder. Feature, Page 18

PETROFINA, Belgian oil com-pany, suffered a fall in 1987 profits to BFr17.54bn (\$500.4m) from the previous

record BFr18.4bn because of

renewed price competition in downstream refining and lower

largest privately-owned com-pany, is bidding about SKr2.2bn (\$365.3m) to take full control of ABV, the country's second

largest construction group.

FERRUZZI, Italian agri-indus-

trial group, is to reorganise its subsidiaries in a plan involving

BRAZIL and its leading creditor

banks are expected this week to

agree a deal that will end the deadlock caused by the coun-try's failure to keep up interest

offers in London foreign

exchange trading facilities

payments this year. Page 2 CITICORP, the US bank, today

natural gas prices. Page 21 NORDSTJERNAN, Sweden's

Britain's Social Democratic Party voted 273 to 28 to merge with the fellow middle-ground Liberal Party, Page 20 Middle East talks

British merger vote

Waldheim faces

fresh allegation

Egyptlan President Ilosni Maharak and King Hussein of Jordan flew to Paris and Rome respectively with plans to dis-cuss Middle East peace propos-als with European leaders.

Indian rebels kill 31 Tribal rebels killed 31 people ahead of elections in India's remote northeastern state of

Tripura. Page 2

Meese accused

US Attorney General Ed Meese knew of a plan to bribe a top Israeli official in connection with a \$10h Iraqi pipeline project and did nothing about it, according to newspaper reports in Washington. Page 2 The chart shows the two constraints on European Mometary system exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the liva) may move more than 2% per cent. The linear chart gives each currency's divergence from its "central rate" against the European Currency Unit (Ecu), itself a basket of European currencies.

BRUSSELS is awalting anxlously the Belgian Banking Commission's ruling this week on whether Mr Carlo De Benedetti, the Italian businessman who holds an 18.6 per cent

Gdansk march

Several thousand Solldarity supporters marched through Gdansk, as Lech Walesa and other leaders of the outlawed trade unioo demanded the withdrawal of price rises announced by the government. Back-ground, Page 20

fraq attacks ships

Iraq said its jets attacked two shlps near the Iranian coast and a Panamanlan-registered eargo vessel was abandoned and on fire 60 miles north of Bahrain. Page 2

Soviet plant protest

Residents in the Soviet city of Kazan held protest meetings and marches, forcing authori-tles to reconsider a plan to build a chemical factory in the

Ecuador poll

Troops guarded polling stations for Ecuador's presidential elec-tions where three candidstes lead the field against the

Sihanouk plea

A Cambodian guerrilla group urged Prince Norodom Sihan-ouk to reconsider his resigna-tion as head of resistance coalition fighting the Vletnamese in Cambodia. Background, Page 3

Spain's ETA split

Spain is divided over whether to accept an offer by the Basque separatist group ETA for a ceasefire in return for negotiations. A survey found 42 per cent in favour but 49 per cent against.

Bukharin published

A Soviet Communist Party jour-nal published a speech criticis-ing Stalin by Bolshevik revolu-tionary Nikolai Bukharin 50 years after his disgrace and

Libya denieś IRA link Libya denied it was involved with a buge Irsh Republican Army arms cacae found last week on a descreed beach in Ireland.

Overseas

Britain

Companies

Companies

Arts - Reviews .

World Guide

between midnight and the start of normal trading hours. Page ? CONTENTS

Letters

UK gilts .

US bonds

Weather

Unit Trusts

Editorial comment Intl. Canital Markets Managemen Money Markets. Stock markets - Bourses ... - London

26-29

THE PAGE

Raymond Snoddy talks to Rupert Mardoch Page 12

New York: Koch tries to put gilt back on Golden Apple Tokyo: Japan takes up arms again over Anthony Harris: Don't forget King Can-Editorial comment: Backsliding on farm

Fresh violence hits Israeli hopes of breathing space

the Israeli-occupied territories over the weekend has dashed government hopes of a breath ing space to pursue new diplo-matic moves under discussion in Jerusalem and Washington. By the army's count, at least 12 Palestinians suffered bullet wounds when troops used live amminition to break up demon-strations in Gaza and parts of the Wort Benk

strations in Gaza and parts of the West Bank.

Doctors at the Ittihad hospi-tal in Nablus, however, reported that 15 people were admitted on Saturday with bul-let wounds, and a further three were being treated there yester-

day.
The shootings brought to an abrupt close a two-week period marked by a rellance by the security forces on severe beat-ings rather than live ammuni-

BY WILLIAM DULLFORCE IN DAYOS

TURKEY and Greece, the two Nato nations which only last

year came close to military con-

frontation over oll exploration

rights in the Aegean, may have turned a page of history yester-

day when their prime ministers agreed on concrete measures to

resolve the countries' perennial

Mr Turgut Ozal of Turkey and Mr Andreas Papandreou of Greece agreed to establish two

joint committees, one to explore

opportunities for closer eco-

nomic and cultural co-operation

including joint ventures,

trade, tourism and communica-tions - and another to define

political "problem areas."
This will be established at

ambassadorial level and "explore the possiblities of closing gaps and moving tnwards lasting solutions." Its progress will be regularly

reviewed by the two premiers.

also agreed to meet at least once a year,to visit each other's

BY ANDREW WHITLEY IN JERUSALEM

Monday February 1 13

of Nablus - the largest town in the West Bank - was under curfew after three days of confrontations between large gangs of masked youths and troops. Curfews were also reimposed un two adjoining refugee camps, Balata and Askar, and

nn the Jalazoun camp near Ramallah. The renewed distur-bances crupted as the Cabinet met in Jerusalem to diseuss new ideas on Palestinian self-rule proposed by the IIS in separate messages to Israel and

day.

The shootings brought to an abrupt close a two-week period marked by a rellance by the security forces on severe beatings rather than live ammunition.

Last night, much of the centre

Turkey and Greece

pledge joint action

to settle differences

In recent days the Prime Minister, Mr Yitzhak Shamir, has spoken of granting the West Bank and Gaza Strip a greater degree of local autonomy than had been envisaged under the 1978 Camp David agreements.

1978 Camp David agreements.

The introduction of Jordanian police, for example, is being mentioned as a possible symbol of change for the occupied territories. Other key elements in the US plan are believed to be a reduction in the envisaged interim autonomy period for the territories from five years—the period specified at Camp David—to four; and an early start to discussions on their "final status".

"final status".
For once, both Labour and

Likud were at one during the Cablnet meeting in responding positively to the latest US moves, welcoming the signs of a greater readiness by the Reagan dministration to become involved in the deadlocked

Mr Moshe Shahal, a senior Labour Alignment minister, said the coalition Government felt there was "a positive attitude" by Washington to try and find a political solution for the

ccupied territories.

Calming Labour fears of being excluded from the evolving diplomatic drive, Mr Shamir promised a full Cabinet debate While the Gaza Strip, the heart of the unrest during its first six weeks, was relatively quiet over the weekend, Nablus has now exploded Right: Israeli troops arrest a

youth after stone-throwing in Ramallah at the weekend



Venezuela returns to capital markets

By Joseph Mann in Caracas and Alexander Nicoli in London

VENEZUELA plans to make a \$100m Eurobond Issue this week, returning to the international capital markets for the first time since the debt crisis struck Latin America in 1982. It will become the first Latin American country to raise money on the International bond markets after reschedul-ing its debts. Colombia, which has not had to reschedule, last year made a \$50m Eurobood issue. The only other compara-ble issue was a Y10bn (\$78m) issue privately placed in Japan by the Mexican state oll com-pany Pemex in 1985.

A return to creditworthiness and access to capital markets has been the goal of the con-tainment strategy for handling the debt crisis through eco-nomic adjustment policies and debt reschedulings. That strat-egy, however, has been looking increasingly shaky as the eco-nomic state of many debtors nomic state of many debtors

has worsened and banks have taken large loss provisions.

Venezuela last year signed a restructuring agreement covering about \$22 ha of its \$25.3 ha foreign debt. Its relative strength compared with most other Latin American debtors is shown by the fact that it is the same of the sent round of discontent, which some observers are beginning to see as a serious challenge to the Government of Mr Eric Honecker, began after a six-mooth sentence was has worsened and banks have taken large loss provisions.

percentage points above the taken into custody as they market yield on five-year US attempted to unfurl banners

Continued on Page 20 International capital mar kets, Page 21

East Germans fill churches in rights protest

BY LESLIE COLITT IN EAST BERLIN

D 8523 A.

were packed at the weekend with citizens who attended services protesting the planned sentencing in East Berlin today of three civil rights activists. More than 2,000 East Berliners took part in "intercession" services on Saturday in East Berlin's Gethsemane Church, the largest attendance in mem-

ory. Another 1,500 people called for the release of 10 arrested civil rights campaign-ers on Friday evening at an East Berlin service, Thoughout East Germany yesterday, pas-tors called on congregations to support the dissenters. Bishop Gottfried Forck reminded the authorities in a sermon in East Berlin that freedom of expres-

other Latin American debtors is shown by the fact that it is the only one in the region to be repaying some principal ander its reschednling agreement.

The expected terms of Venezuela's issue, however, underline the cost of free access to the bond markets. On the five-year bonds, it will pay a fixed interest rate to be set some 3.5 percentage points above the presentage points above the shown by the fact that it is the six-mooth sentence—was imposed last week on Mrs Vera Wollenberger, a civil rights activist. She attempted to take part with more than 100 other young people in an official rally on January 17 commemorating the murder of the pre-war German Communist leaders. Like hencht. The dissidents were taken into custody as they

quoting Rosa Luxemburg.

Most of the detained were given exit permits to West Ger-

NORMALLY half-deserted East many, but 10 of them who did Serman Protestant eburebes not want to leave face prison not want to leave face prison sentences. A lawyer for the Protestant church said he

would appeal the sentences to be delivered today.

Meanwhile the dissidents are wondering whether there will be further arrests. More meetings in churches are planned this week, with secret alternative sites being arranged should the authorities crack down.

The East Berlin trials have

The East Berlin trials have led to a sudden cooling off of relations between East and West Germany. West German actors, pop musicians and art-ists have cancelled scheduled

appearances in East Germany.
The East German civil rights supporters say they were inspired by the polltical reforms launched by the Soviet leader, Mr Mikhail Gorbachev. But their calls for a reforma-tion of the dogmatic East Ger-man system go far beyond what Mr Gorbachev has urged.

The orthodox East German leadership, much like that io Czechoslovakia, has warned that giving in to such pressures could lead to a chain of "uncon-Gorbachev would "deeply

The leadership also claims that it introduced its own eco-nomic reforms before Mr Gorbachev came on the scene.

The public prosecutor in East The public prosecutor in East Berlin last week called for cight-month prison sentences for Mr Andreas Kalk and Mr Burt Schlegel and seven months for Mr Till Boeticher. Observer, Page 18; Poland's major test, Page 20

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SEC report to rekindle debate on post-crash equity market

Greek Prime Minister Audreas Papandreou (left) and Turgut Ozal, Prime Minister of Turkey, shake hands in the town hall of Davos, Switzerland, where both were taking part in the World Economic Forum

BY LIONEL BARBER IN WASHINGTON AND JANET BUSH IN NEW YORK

countries and to set up a direct countries and to set up a direct hot-line telephone link between themselves.

Their ambassadors in internation of the world accommunique for the world accommunique for the world accommunique for the world accommunity and the world accommunity accommunity accommunity and the world accommunity accomm

October's stock market crash and the need for market reform

Exchange Commission releases its long-awalted report.

The SEC inquiry is expected to produce a welter of detail about the events last October 19 when the Dow Jones industrial index plunged 508 points in a day. It is likely to draw attention to the lack of adequate informarket comprehens. mergers, the transfer of assets and share offers. Page 23 AMOCO Canada's C\$5.5bn (US\$4.3bn) acquisition of Dome Petroleum looks closer after a ruling by a Calgary judge that Dome preferred shareholders could not veto the deal. Page 23 quate inter-market overseeing and to raise doubts about some forms of computerised trading, though it is unclear if it will SPAIN and Argentina sign a treaty today which will result in \$3bn (£1.7hm) Spanish investment in Argentina over make formal recommendations on the lines of the report last month by the Brady Commission, the presidential task force the next four years. Page 2

THE US political debate on last chairman of the Federal computerised programme trad-october's stock market crash Reserve. Computerised programme trad-ing. Its board meets on Thurs-Both are expected to testify will gain fresh impetus this about the Brady Commission's week when two Congressional committees begin public hearings and the Securities and cago and New York, and on the Exchange Commission releases possible need for higher trading margins for the Chicago-based

sions" during two meetings at the World Economic Forum Mr Papandreou and Mr Ozal read

futures markets.

The Senate Agriculture Committee will also open a public inquiry which will concentrate on the Chicago-based Commodity Futures Trading Commission. While Capitol Ilill has been in

recess, Wall Street securities firms and the New York Stock Exchange itself have been con-ducting feverish internal October share price collapse. Few constituents of the secu-

Tomorrow the SEC report is published and the Senate Banking committee will begin hear-David Ruder, is expected to test real danger of a shift in Controls and re-regulation.

The SEC commissioner, Mr what is perceived to be a very sion, that some form of trading limits should be instituted. The other, which seems to be Committee on Wednesday. The controls and re-regulation.

The New York Stock believes market supervision should be ready controls and response arrivage and should be ready controls.

day and will review the impact of these limits on market volatility as well as proposals to formulate rules for trading halta on individual stocks at times of extreme fluctuations. Shearson Lehman, E F Hutton

No outstanding problems had been resolved, Mr Papandreou said later. But they had been listed and it had been agreed to

discuss them.

Reductions in military spending had been referred to in the talks, Mr Papandreou said. But no targets had been fixed and it.

was too early to discuss the

Weighlag up A resources, Page 2

and Merrill Lynch have decided tn suspend programme trading for stock index arbitrage of their own accounts until further notice in response to a rising chorus of customer com-plaints about this activity. The use of portfollo insurance, a hedging strategy executed by computers according to prede-termined formulas, has dwin-dled since last October.

reviews in response to mounting criticism of their role in the October share price collapse.

Few constituents of the secunicities of the secunici criticism of programme trading and suggestions, notably in the report by the Brady Commis-sion, that some form of trading

Nicholas Brady, the Wall Street Exchange announced earlier should be re-examined and banker who headed President this month experimental curbs probably tightened up, not least Reagan's commission on the on the use of its electronic in an effort to wou nervous crash, and Mr Alan Greenspan, order system, widely used for investors back to the market. MONDAY

INTERVIEW

Lex: Damping the urge to merge; Unit Management: Why Nissan saw unity lay in single union deal 25

مكذا من الأصل

Meese 'knew of Koch tries to put gilt back on the Golden Apple plan to bribe top Israeli official'

BY LIONEL BARBER IN WASHINGTON

prosecutor.

The White House chief of staff Mr Howard Baker said yesterday President Reagan had full confidence in Mr Messe and had no plans for him to step aside during the special prosecutor's investigation. Lawyers for Mr Messe have denied any wrong-doing.

yers for Mr Meese have denied any wrong-doing.

Mr Meese – the country's top law enforcement officer – has been dogged by controversy since he took office in 1985. His prelimioary probe into the iran-Contra arms scandal prompted harsh censure by a joint congressional inquiry last year; recently he has had to excuse himself from oumerous cases because of potential conflict of interest arising from the special prosecutor's investigation.

Practice Act generally prohibits companies and individuals from making payments to formely officials to secure help in "obtaining or retaining business". The act makes the US Attorney General responsible for prosecution of American cities companies and individuals from making payments to formely officials to secure help in "obtaining or retaining business". The act makes the US Attorney General responsible for prosecution of American cities companies and individuals from making payments to formely officials to secure help in "obtaining or retaining business". The act makes the US Attorney General responsible for prosecution of American cities companies and individuals from making payments to formely officials to secure help in "obtaining or retaining business". The Act makes the US Attorney General responsible for prosecution of American cities companies and individuals from making payments to formely officials to secure help in "obtaining or retaining business". The act making payments to formely officials to secure help in "obtaining or retaining business". The act making payments to formely officials to secure help in "obtaining or retaining business". The act making payments to formely officials to secure help in "obtaining or retaining business". The act making payments to formely officials to secure help in "obtaining payments to formely officials to secure help in "obtaining payments to formely officials to secure help in "obtaining payments to formely officials to secure help in "obtaining payments to formely officials to secure help in "obtaining payments to formely of

special prosecutor's investigation.

The reports said Mr Meese
was sent a memo by his former
lawyer and long-time associate.
Mr E. Bob Wallach, who was
seeking US Government support for the Iraqi pipeline project in 1985. The mamo, the
existence of which was disclosed last Friday in the Los

THE US Attorney General, Mr Rdwin Meese, knew of a plan to bribe a top Israeli official in connection with a \$1bn Irsqi pipeline project and did nothing about it, according to newspaper reports in Washington.

They said Mr Meese was sent a memo by a close friend and business associate who suggested buying off ieraeli opposition to the project, now the subject of an investigation by a court-appointed special prosecutor.

The White Wassands Mr Meese was sent for Mr Shimon Peres, Israel's Foreign Minister, denied that Mr Peres was offered or received a bribe. He confirmed, however, that Israel — a long-time enemy of Iraq — had given assurances not to interfere with the proposed 540-mile pipeline.

not to interfere with the pro-posed 540-mile pipeline.
According to detailed press reports in the New York Times and the Washington Post, Mr Messe knew about the bribery plan and took no action.
The 1977 Foreign Corrupt Practices Act generally prohib-its companies and individuals from making payments to for-

White House intensifies push for new Contra aid BY LIONEL BARBER

REAGAN administration officials yesterday stepped up their pressura on Congress to approve \$36m in aid for the Nicaraguan Contra rebels, but a smior Democratic Conferences. senior Democratic Congressman predicted a defeat in the House

of Representatives.

Mr Thomas Foley of Washington DC, majority leader in the House, said he was confident that President Reagan's package would fail in the House, making a Senate vote redundant. Other Democrats were less certain and said the chowof Representatives.

Mr Thomas Foley of Washington DC, majority leader in the House, said he was confident that President Reagan's package would fail in the House, making a Senate vote redundant. Other Democrats were less certain and said the chowdown vote depended on about 25 "swing" votes.

Mr Reagan, seeking to make Contra aid an issue in the presidential election campaign this

25 "swing" votes.

Mr Reagan, seeking to make Contra aid an issue in the presidential election campaign this year, said in his weekly radio addrese that the Democrats would preside over the "com-munisation" of Central America if they were to cut off Contra ease tensions in the Iraell-ocaid. He is to make a televised cupied territories of Gaza and appeal to the nation on Tuesday night, on the eve of the had held "very active" discussions in the Iraell-ocal tension of the land held "very active" discussions in the Iraell-ocal tension of the land held "very active" discussions in the Iraell-ocal tensions in the Irae

The Reagan package calls for \$32.6m of humanitarian aid for

have abandoned the rebels.

e Mr Shultz offered more upbeat comments yesterday about US diplomatic efforts to House vote.

Mr George Shultz, Secretary
of State, said on television he
sions with Israel, Jordan and
Egypt and had made contacts
with Palestinian representatives.

Spain invests \$3bn in relations with Argentina

years.

The treaty is the first of its kind between Spain and a Latin American nation and it serves to inject political and economic

PRESIDENT Raui Alfonsin of Argentina and Prime Minister Felipe Gonzalez of Spain will today sign a treaty of friendship and co-operation in Madrid which will lead to \$3bn's worth of Spanish investments io Argentina over the next four years.

The treaty is the first of its investment of the investmen lafying morale and political

American nation and it serves to inject political and economic content into the rhetoric that often surrounds the hispanidad concept of privileged relations between the mother country Spain.

Peruvian right wing forms united front

BY BARBARA DURR IN LIMA

PERU'S THREE right-wing political forces joined together in a united front called Frente Democratico, or Fredemo. The front intends to field candi-dates for 1989 municipal and 1990 presidential elections. The loosely organised Free-dem Movement born as a prodates for 1989 municipal and 1990 presidential elections.

The loosely organised Freedom Movement, born as a product against President Alan Garcia's bank nationalisation and led by Mr Mario Varsas Llosa.

Mr Vargas Llose appears to be Fredemo's most likely president alandidate for 1990. The leader of the AP, Mr Fernando Belaunde Terry, who was twice president, said he would not lead by Mr Mario Varsas Llosa.

tional rivals on the right, the Popular Christian Party (PPC) and the Popular Action Party (AP).

led by Mr Mario Vargas Llosa, stand in 1990. Mr Luis Bedoya the internationally acclaimed Reyes, PPC leader, is 68 and an novelist, joined the two tradi-unlikely candidate.

GOD'S MIRACLE CITY – that is how Mr Ed Koch, New York's ebuilient mayor, describes the town he has presided over for more than 10 years.

There are many who believe that the city desperately needs n miracic or two to see it through the shocking aftermath of the collapse on Wall Street last October. This has led to more than 14,000 jobs being shed in the financial industry on which the local economy heavily depends.

cial industries.

Mr Koch responded swiftly to Wali Street's troubles io November when he announced a stop to all hiring in the public continues unsbated, and ogly sector. No stranger to control and violent outbreaks of racial versy, he looks set to assail tension have added to the city's some eacred cows whan he evident economic problems.

New York city, post-collapse, is bracing itself for a tight budget, writes Janet Bush

presents his proliminary budget heavily depends.

Activity had been slowing before the crash and some of package of cuts and tax the excesses characteristic of increases totalling about Wall Street in the last phases of \$500m. The mayor has warned the buil market in equities had that the city is due for lean started to unbalance the city after five years of relactions.

Stema were forced to essential service will be spared.

All this comes et n very bad started to unbalance the city
economy.

Many firms were forced to
move out of Naw York because
of high business costs and
taxes. Real estate prices had
gone through the roof and
employment growth to the boroughs had begun to collapse as
jobs were being concentrated in
Manhattan's service and financial industries.

Mr Koch responded swiftly to

tive prosperity, and that no
coverity and that no
covering the governor Mario Cuemo of New
Yorkers

All this comes et n very bad
the same and system of reig.

York State – will not escape the
new austerity campaigns to such a problemstic
and demanding city.

Cases of tuberculosis, n disease almost synooymous with
poverty, have soared, debate
over the next year make

in order to present a balanced budget (which the law requires of the mayor), perhaps 2,000 new police jobs may have to be shelved. A further 1,300 jobs could be put at risk if the city legislature goes, shead with legislature goes ahead with plans to raise pensions retroac-tively. Two fire brigade sec-tions may have to be closed -one in the crime-torn South Bronx and one in Bedford-Stuy-vesant, a poor, predominantly black, srea of Brooklyn. Tha razyor's budget office argues these are two areas where fire incidents have dropped dramaticelly over the past few years.
Eveo hard-pressed city
schools - whose conditions
were described as appalling by

over the next year make gloomy reading. At the pessi-mistic end is Mr Matthew Drenuniversity, who sees the crash leading to the loss of 71,000 jobs by the end of this year.

Governor Mario Cuomo of New York State — will not escape the new austerity campaign. More than \$50m is expected to be cut

From 1977 through 1986, and act on them".

likely to experience a severe the Treasury).

Mr. Koch, for all his starm of the stock market's crash, but leaner times clearly lie ahead".

The state comptroller's office warned last May that the city'o dependence on Manhattan's service and financial indostries

This master calesman is

that EFTA countries cannot expect to reap the full benefits as long they are not in the bloc. "We cannot and will not allow EFTA nations to achieve

semi-membership through what is happening in the internal market," the diplomat said.

Diplomats said the EC stance reflected feeling that it would be difficult for the new and rel-

atively poor EC members Spain and Portugal to compete within the unified EC ecooomy if

EFTA countries were also given full access to their markets.

areas because of its dependence reforms put in place in the mid on the financial and services sectors.

From 1977 through 1996 mayor to see the warning signs

From 1977 through 1986, nearly 148,000 jobs were lost in manufacturing industry while there were gains of more than 294,000 in the services sector and 112,000 jobs in finance.

A separate report by Ms Elinor Bachrach, the city's independently elected Special Deputy Comptroller, is less pessimistic than Mr Koch's budget team. She predicts the loss of 10,000 jobs in 1988.

"In our view, the city is not likely to experience a severe

Mr Dickstein, though, forecasts 39,000 job losses this year — 24,000 from the securities industry and the bulk of the rest from services. This suggests that the sex takeo to Wall Street employment to date could represent only half of the redundancies to come. He believes the deterioration in New York's prospects is tied to an expected deceleration in national growth, but that the city will be hit more than other

70 die in

states

two Indian

By John Elliott in New Delhi

MORE THAN 70 people were

killed in terrorist attacks by extremists over the weekend in

states - Tripura and Punjab - and president'n rule was

imposed in the southern state of Tamil Nadu after a political crisis in the elected state assembly.

The events are unconnected but they illustrated India's tur-bulent and often violent state politics and the problems in

relations between the central Congress I government of Mr Rajiv Gandhi and iodividual

Brazil deal expected with banks

BRAZIL and its leading creditor banks are expected this week to forge a deal which will end the deadlock ereated by the country's failure to keep interest pay-meous current from the

beginning of January.
Meanwhile, Mexico's credltor banks have been asked
to provide by Friday a
waiver of existing loan
clauses which will allow its
innovative, hond-for-loss. innovative bond-for-loss exchange offer to proceed.

Mr Fernando Milliet, Brazil's central bank president, has been negotiating in New York for a week with the bank advisory committee beaded by Citibank. The beaded by Citipank, The talks were supposed to be on terms of a medium-term loao and reachedaling agreement but have been muddled by the dispute over 1988 interest pay-

Banks and US regulators thought that Brazil had, as part of an loterim deal struck late last year, under-taken to pay interest as it came due from January 1.
Brazil says it will only do so
if financing for two-thirds
of the interest is promised

by banks.

The chape of the deal likely to emerge this week la unclear, though further negotiations would seem impossible nulees Brazil gave an undertaking on 1988 interest payments. The interim deal was specifi-cally structured to limit Brazil's arrears and thus avoid a downgrading by US regulators to "valne-im-paired" status, which would force new losses on US

hanks.

Mexico's director of pub-lic credit, Mr Angel Gurris, flew from London to Bah-rain at the weekeed in his search for bankers' support for bis bond offer. After presenting it to Swiss and Italian bankers in Zurich, he will return to New York. Baoks are expected to provide the waiver but their degree of participatinn in the auction on February 19 remains doobtful.

Fears of worseoing stagilation in the Brazillan economy rose at the weekend with official confirmation that inflation in January reached 16.51 per cent, writes ivo Dawnay in Rio de Janeiro. It was the worst monthly figure since June last year when prices rose a record 26 per cent, forcing the introduction of a com-

pulsory price freeze. Earlier last month, some government economists had expressed hopes that a sharp fall lo coosomer demand would put a break on price rises after a 14 per cent inflation rate in

Later estimates confirmed

that the rate of price rises was increasing, leading to new opeculation that the government of President Jose Sarney might be forced to introduce its third price

Bid to boost West European trade ties

MINISTERS from 18 West European nations which account for legal rules and technical regulaalmost half the world's trade tions within the Community meet tomorrow in o bid to boost could disrupt their crucial important one," said one Comcooperation and prevent new exports, EFTA members are trade barriers being created eager to be involved in the pro-

between them, Regeter reports cess.

from Brassels.

The meeting in Brussels will ginalised and that's why we bring together for the first time want to talk, said one diplomate trade ministers from the 12-namat from an EFTA country.

by West Germany, by West Germany, by West Germany, and the country was desirable to talk, said one diplomate to talk, said one diplomate to talk, and the country was desirable to talk.

trade ministers from the 12-nation European Community and
the six-member European Free
Trade Association (EFTA) —
Switzerland, Austris, Sweden,
Norway, Finland and Iceland.
Their talks will focus on fears
that the EC'e plan to weld its
separate economies into a unified market by 1992 would pose
new obstacles to the massive
trade exchanges between the
two groups naless they

strengthen co-operation.

EFTA countries, despite for which EFTA nations are the enjoying privileged trade relations with the EC, see the market plan as a major challenge.

Most of the richer EC states, for which EFTA nations are the biggest export customers, share EFTA's concerns and want to keep trade flowing freely

mission.

With just 10 days to go to the other outstanding issues - notakey emergency summit of EC bly n new system for calculatheads of Government in Brussing the base level of agriculatels - called in a last-ditch bid tural expenditure and other

to sort out the EC's budgetary aspects of budgetary manage-mess - Mr Genscher appears ment. However, on the central determined to keep op the pres-sure on Britsin to soften its tural policy (CAP) reform, con-

Iraq attacks UN failure

to put pressure on Iran

BY TONY WALKER IN KUWAIT

by West Germany, the current EC president and a major

The EC as a whole experts the US and Japan together, while EFTA mambers sell slightly more than half their exports to the Community.

Together the two groups form the world's largest free-trade zone, in which slightly less than 44 per cent of global trade is

In 1984, the two groups agreed to work towards creating what they called a European economic space. But since 1985 the EC has embarked on

completing its own economic integration. It has made clear

seeds were approved, savings of Ecu 342m (£238m) could be achieved this year and Ecu 920m could be shaved from the budget in 1939. By comparison, if changes recently called for by Mr Frans Andriessen, the ECu Agriculture Commissioner, were also adopted, the additional savings would only be Ecu 51m in 1938

Italian police 'foil plot

to kidnap public figure'

The Community's attitude has sparked lively debate in EFTA countries, particularly Norway and Austria, about whether it

would not be better for them to join the Community.

Sweden has also indicated it would be prepared to consider contributing to EC funds for helping poor states such as Spain and Portugal.

On Saturday a long-awaited report by the Sakaria Commission on centre-state relations was published and recommended increased financial powers for states and greater consulation, it proposed the creation of a new inter-state council and a atrengthened Genscher confirms Bonn farm policy line

MR Hans Dietrich Genscher, toogh stand on the need for West Germany's Foreign Ministers firm price restraint to curb the ter and President of the European Community's Council of Ministers, is expected to high-light today new evidence that Bonn's latest compromise proposals on farm policy reform for agreement on the whole will not cost the EC budget much more than those now favoured by the European Commission. With just 10 days to go to the cotter outstanding issues — notahas never been willing to increase the power of the states.
About 60 of the weeekend's desths occurred in Tripura, nist-led Left Front state govern-ment and borders Bangladesh

National Development Council.
Mr Gandhl's governing party

ment and borders Bangiadesh
and Burma in the remote north
east of India.

Tribal rebels have started a
wave of killings in advance of
tomorrow's state elections and
Mr Gandhi last week declared
the whole of tha small state a disturbed area and rushed in army and paramilitary forces.

army and paramilitary forces.
The insurgenst have been acting for several years against Bangladeshis settling in their homeland. Mr Gandhl is accused of using their activities as an excuse to bring in the security forces to help Congress I defeat the Communist-led Left Front.

The other deaths occurred in the northern state of the Punjab where 200 people were killed in January during e sudden esceiation of terroriat attacks by Sich extremists.

attacks by Sikh extremists.

President's rule was imposed in Tamii Nadu on Saturday after violent scenes and wide-spread political corruptioo brought unprecedented chaos to the state'a assembly last Thursday. The problems follow the death in December of Mr M.G.R. Ramachandran, chief minister and o former film star. His widow succeded him, but failed to prove her majority.

Fresb elections are to be held soon and Mr Gandhi's party is being accused of engineering the crisis in order to give it a chance to win power in a signif-cant state of southern India where it has no other power base.

Rebel Afghan plan for government

AFGHAN rebel leaders announced plans yesterday to set up a government to take power after Soviet troops withdrew. Reuter reports from Islamahad. The main seven-party siliance said it would be led by the Mujahidem guerrillas but would include refugees and "Moslems" from inside Afghanistan. The announce-Afghanistan. The annosince-ment came shortly after the departure from Pakistan of UN mediator Mr Diego Cordovez.

Finn President's power dampens election interest special responsibility for foreign ment in the 1970s.

ONE MIGHT conclude from the streets of Helsinkl that only a naked woman would induce a Finn

At the general election last spring, posters of a nude (with her hands strategically placed) urged the Finns to vote and not be caught with their trousers down. The same woman - in poster form and now clearly pregnant - has recently been encouraging the Finns to cast their votes in the presidential election with the legend Presidents

don't grow on trees".

For the first time, the Finns are casting a direct vote for President, as well as a vote for the electoral college whose task it will be to select the President if none of the cent of the votes. The worry is that the turnout at

the polls yesterday and today will be fairly low, especially emong young people, as few doubt that the present incumbent, Mr Mauno Koivisto, will win, either by direct vote or from the college. The new voting system, however, is an indication of the changes taking place

in Finnish politics. in the next presidential election in 1994, it is widely expected that the electoral college system will be abandoned, leaving it entirely up to the voters to choose. There is also a clear trend towards removing some of the President's considerable powers, — a move which Mr KoivBY SARA WEBB IN HELSINKI

isto, who sometimee appears uncomfortable about using these powers - is clearly in favour. Mr Koivisto has been President for the last six years and is widely expected to remain so for the next six (the latest opinion poll at the weekend gave him 52 per cent of the votes, while his nearest rival

17 per cent). In Finland, the president traditionally has the power to dissolve parliament, call elections and form a new government. He also holds

Prime Minister Harri Holkeri - had

Further drilling has been promised no oil activity in con-blocked by disputes over terri-torial waters and continental Greece says it reserves the

defused after both countries

policy.
Mr Kolvisto has eald that the only way to liven up political dis-cussion in parliament is by reducing presidential powers and strengthening the position of the Prime Minister. He believes that the presidential mandate should be reduced to two terms - or no more than 12 years - in what is clearly a reection to the long period in power of his predecessor, Mr Urho Kekkonen, who remained at the helm of

Finnish politics for 25 years.

Mr Koivisto is a firm believer in allowing the Prime Minister to run the country and has publicly criti-cised the way that Mr Kekkonen used his power to dissolve parlia"Discussion in parliament is only a formality," he said as he rounded off his election campaign at the

IRAQ yestorday elsimed attacks on two ships near Iran'e coast, amid reports that the crew of n Panamanian cargo vessei had been forced to abandoo ship north of Bahrain.

The iraql air strikes colacided with hard-line political statements in Baghdad, critical of iack of progress towards ending the Gulf war.

Irala Yassin Ramadan, ITALIAN police appear to have folled a terrorist plot to kidnap to folled a terrorist plot to kidnap to the Christian Democrats. His or assassinate n public figure on the tenth anniversary next month of the kidnapping of Mr debate as to whether some of the craft leader who was murdered after 55 days in captivity.

The news was leaked by the man thought to have been the terrorist, Mr Antonino terrorist, first choice as target, Fosso.

Nicholas Vafiades assesses the Greek-Turkish maritime dispute

Prospectors weigh up Aegean resources

BETTER Greek-Turkish relations, following the meeting yesterday of the two Prime brought the countries to yesterday of the two Prime Ministers, could open the way towards more intensive exploitation of the Aegean Sea's oil and mineral reserves.

The Canadian-controlled North Aegean Petroleum Company has drawn about 70m barrels of oil from an undersea. field just off the oorthern Greek island of Thasos Current output is 25,000 barrels a day (b/d), a tenth oil Greece'e oil needs.

The shelf dispute has right to extend its territorial waters from six miles to 12. Turkey sadamantly rejects this. Athens says its islands have their own respective continents als shelves, while Ankara has argued that some Greek islands are extensions of Turkey's continents shelf.

Apart from oil, the Aegean is not the Greek Bidorado, its mineral minerals, geothermal liquids and marble deposits. Nearly all minerals and marble deposits. Nearly all minerals is provocative action and sent a ship to prospect for crude in Greece's industrial miner all to extend its territorial waters from six miles to 12. Turkey sadamantly rejects this. Athens says its islands have their own respective continents at them of the occurred them on the says its islands have their own respective continents. Athens says its islands have their own respective continents argued that some Greek islands are extensions of Turkey's continents shelf.

Apart from oil, the Aegean is no Mykonos, magnesite on Ikaria and gypsum on Kassos.

Althous distance of the occurred them of the brink of waters from six miles to 12. Other resources include puntice and natural pozzolanos on Thiracy some centent.

Other resources include puntice and natural pozzolanos on Thiracy some ice and natural pozzolanos on Sentros argued that some Greek islands have their own respective continents.

Athens says lts islands have their own respective continents argued that some Greek islands are extensions of Turkey's continents and shelf.

Other resources include puntice and natural pozzolanos on thei

The intended changes have been greeted with enthusiasm, "The Finnish President is historically and constitutionally very strong—
it means that the man in office is
very difficult to beat in an election,
Limiting the terms to two will provide a very healthy change," says Mr Max Jakobson, one of Finland's

leading commentators.

As well as limits to the right to dissolve parliament, the process is also expected to lead to limitations on the President's power to appoint and dismiss ministers.

Cuban present at Angola talks

Mr Cirlaco De Mita, leader of the Christian Democrats. His decision to make it public may not be onconnected with a debate as to whether some of

A CUBAN has for the first time taken part in negotia-tions between Angola and the US, raising hopes of a settlement in the western-backed rebel war in Angola and of independence in Namibia, writes Victor Mallet in Lusaka.

The Cuban accompanied

Apart from oil, the Aegean is Mykonos, magnesite ores on Mykonos, magnesite ores on Lesbos, granite on Ikaria and minerals, geothermal liquids and marble deposits. Nearly all Greece's industrial mineral production comes from the Aegean. Milos island yields 200,000 tonnes of perlite, 300,000 tonnes of bentonite and 50,000 tonnes of kaoline n year. It has

in Lusaka.

an Angolan team which met Mr Chester Crocker, US Assistant Secretary of State for African Affairs, in the Angolan capital Luanda. The US seeks a Caban troop withdrawal from Angola as a condition for independence of Namibia, controlled by South Africa.

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Sihanouk move leaves Peking embarrassed

BY-ROBERT THOMSON IN PEKING

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THE RESIGNATION of the unpredictable Prince Norodom Sihanouk as leader of the Kam-puchean Resistance Coalition has clouded the opposition's future and threatened peace talks with the present Kampu-

chean regime. in a quirky, hand-written statement, the Prince, who has regularly threatened to resign, said his decision is "definitive, irrevocable and Irreversible" and had been prompted by the "unceasing hostility" shown towards him by another coali-tion member, Son Sann, the nationalist leader.

The resignation, announced here on Saturday, is an embar-ressment to Chinese Icaders, who helped fashion the unlikely tripartite coalition in 1982 and are probably confident of convincing the Prince to

his son, Ranariddh, as the new leader, and said his army would continue to fight as a member of the coalition, though the three member armies, including Khmer Rouge forces advised by the infamous Pol. Pot, bave received here or good terms.

"after mature reflection and numerous sleepless nights".

Prince Sihanouk was particularly annoyed by Son Sann's reported statements that be had committed treason by holding talks with Hun Sen, the Premier of the Victnamese-backed regime in Kampnchea. The coalition members have long had an uneasy relationship, with Son Sann Initially reluctant to join, and the the Prince and Hun Sen have met twice in recent weeks, and had planned to meet again, despite planned to meet again, despite the fears of his coalition part-ners and China that he had given the regime undue recogni- the Khmer Rouge, believes that

However, China and the coalition need the Prince's international standing to be a credible alternative to the present government, as his presence has convinced numerous countries to put aside reservations about the presence of the Khmer Rouge, and his son would not carry the same diplomatic and Asian diplomat said the

An Asian diplomat said the hut, after: coaxing by Chinese Prince was "crying wolf" in an leaders, has agreed to meetings attempt to win more support and to display camaraderie in from China and his coalition public.



Sikanonk: unpredictable reverse a decision that comes at a time of unusual movement on the Kampuchean problem.

Prince Sihanouk appointed istry has said that the Prince with Hun Sen. In assessing the talks, the Chinese Foreign Min-istry has said that the Prince can do as he ilkes, though offi-cial Chinese reports of previous meetings have drawn negative conclusions, while the Prince reckons that the negotiations have a 50 per cent chance of

rarely been on good terms.

The Prince, aware of his rep.
Sihanouk, 64; explained that utation for unreliablity, wrote that his decision was made an attempt to end the "misfor-

reluctant to join, and then the Prince regularly criticising the Khmer Rouge for attacking his troops and not those of Vietnam. But Peking, which has close links with the Prince and on. the grouping is the only viable However, China and the coali-alternative to the Vietnamese-

Lange in row over delay in tax reform

NEW ZEALAND's Prime Minlater Mr Davld Lange faces a torrid Cabinet meet-ing today with many of his ministers angry at his deci-sion on Thursday to postpone a radical tax reform and welfare package.

The package, announced on December 17 and due to come into effect on October 1, has been indefinitely delayed. It was to include a low single-figure personal

and company tax rate.
The Prime Minster's announcement stunned the finance sector which feared the move signalled the abandonment of the ecotionic reform programme masterminded by Mr Roger Douglas, the Pinance Minis-ter. Mr Donglas cancelled the remainder of a Euro-pean tour and returned to

Wellington. Yesterday Mr Donglas tried to rebut suggestions he might resign. While admitting the Prime Minis-ter's move did not have his agreement and that he personally favoured preseing ahead with the October 1 deadline, Mr Douglas tried to persuade a auspicious press conference that the

He stressed that there were no differences between him and the Prime Minister. It was, said Mr Douglas, eimply a question of timing.

Mr Douglas said the delay was temporary. This would allow the welfare depart-ment more time to work out the details of how best to implement the Gnaranteed Minimum Family Income Scheme which is a vital part of the package and to ensure as few people as pos-sible are disadvantaged by the new tax structure.

Mr Donglas stressed that the Prime Minister and the Government were still firmly committed to "the principles" behind the December 17 statement.

Mr Douglas has the support of his colleagues. The Cabinet discussed the wel-

fare department's request for more time to prepare the details but dld not agree to Mr Lange meking an announcement while Mr Douglas was overseas.

Issue which sank Nakasone has then revived by Takeshita, Carla Rapoport reports

Tokyo takes up arms again over tax reform

cal issue of 1987 - tax reform has already erupted in 1988.
Prime Minister Noboru Takeshita has vowed to the Japa-nese Diet that he would devote himself "body and soul" to achieving significant tax reforms this year. Considering what is at issue, however, the job may

require more than the mere soul of a Prime Minister. Last year, for example, for-mer Prime Minister Yasuhiro Nakasone tumbled from power following his failure to ahep-herd his proposal for an indi-rect tax through the Diet. The

the issue last spring and forced Mr Nakasone to abandon the None the less, this year Mr ita aims to reform the country's

opposition party, in an unpre-cented show of unity, brought the Japanese Diet to a halt over



Takeshita remains confident land tax system, institute a cap-that he can succeed where Mr ital gains tax, reduce inheri-Nakasone failed.

The issues at stake are extremely important ones and not just for the Japanese. The most important proposal would most interest ax in favour of a new broad-based sales tax. Such income tax cuts would stimulate Japan's economy further, helping to increase the country's purchases from abroad and boost direct overaeas investments.

At the same time, Mr Takesh—

The issues at stake are protective taxes on imported spirits. These reforms and other in the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform and the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform and the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform to the Nakasone faction and a member of the tax reform on the Nakasone faction and a member of the tax reform to the Nakasone faction and a member of the tax reform to the Nakasone faction and a member of the tax reform to the Nakasone faction and the law reliable that will reduce their nuisance value to the absolute that will reduce The issues at stake are protective taxes on imported

for the Individual," says Mr Mr Yosuke Kashiwagi, chairman of the Bank of Tokyo. If Japan is to move forward, it surely must be changed. We can't have the rich farmers paying nothing and the poor businessman pay everything, he saya.

The current ratio of direct taxation to indirect ls about 80:20 in Japan. Mr Takeshita would like to even out that ratio but in a way which would reduce direct taxes more than it would increase indirect taxes. Mr Nakasone had been working on a revenue neutral tax reform package as his administration had been more firmly committed to overall fiscal austerity.

Already, ruling Liberal Demo cratic Party diet members are optimistic that Mr Takeshita

optimistic that Mr Takeshita can succeed despite Nr Nakasone's flop. "The allergy to an indirect tax has been weakened within the LDP and within the Japanese people," says Mr Shokei Arai, a LDP Diet member in the Nakasone faction and a member of the tax reform committee.



Takeshita: 'body and soul' party to gain the necessary will be scrapped and a new tax approval for the tax reform ini- of 20 per cent will be imposed

According to aides in the Tak-eshita camp, the LDP will convene an extraordinary session in late June and hope to see the passage of the tax reform package in the autumn.

it is an ambitious programme especially for the controverslal sales, or value-added, tax. Last year, retailers said that the proposed tax was the fiscal equivalent of AIDS - a virus designed to kill off retail sales. This year, however, the head of the powerful Chain Store Association has already admitted that the issue of increasing indirect tax must be tackled.

Further, at least one important tax reform is already underway. This is the infamous Maruyu system for exempting small savers from taxation. As of April 1 this year, Maruyu tiatives. As for the opposition, on savings deposits of Y3m he is already working out a (£13,260) and less. The system timetable that will reduce their had long been attacked by nuisance value to the absolute Japan's critics as a way of

Metal exchange sought for Japan

BY KENNETH GOODING, MINING CORRESPONDENT

established, to compete with its equivalent in London.
It comes from Japan'a aluminium producers, users and traders who claim they have been at a disadvantage, compared with European competitors, because of the lack of a local delivery point since they began to use the LME for aluminium trading three years ago.

Mr Christopher Green, chairman of the LME, and other officials are to go to Tokyo at the cials are to go to Tokyo at the end of this week for discussions about these issues with Mr Chikashi Ishii, chairman of the Japan Aluminium Federation. A Japanese mission is likely to

PRESSURE la building for a Japanese Metal Exchange to be linked aluminium warehouse as established, to compete with its equivalent in London.

Mr. Christopher Green, chair-

If an LME aluminium ware-Japan, a change of law would be needed because imports of all kinds now may be kept in trading three years ago.

The Japanese are among the world's main users of the well-world's want to be of the material shipped out. **WORLD ECONOMIC INDICATORS** INDUSTRIAL PRODUCTION (1980 = 100)

US Japan	Dec '87 122.7 129.1	Nev '87 122.5 125.2	0ct '87 121.9 126.6	Dec '86 116.7 122.6	over previous year +5.1 +5.3
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may ease press curb

THE Singapore Government, which last month cut the circulation of the Far Eastern Economic Review from 8,000 copies a week to 500 for allegedly interfer-

500 for allegedly interfering in the country's domestic politics, appears willing to accept an offer from the Review to circulate copies without advertising.

The Review at first reacted to the restriction by saying it would not sell any copies in Singapore. The Government replied by introducing legislation allowing for 500 copies of the magazine to be photocopied and distributed, providing no profit was made viding no profit was made from the operation. It said this underlined its commit-ment to the free flow of

information.

Mr Yeo Ning Hong, the
Minister of Communications and Information, last
week repeated the Governweek roposited the towers-ment's accusation that some foreign publications were seeking to boost their circulation and profits by printing inaccurate stories about events in Singapore. By offering to circulate an advertisement-free edi-tion of the margaine in Sin-

tion of the magazine in Singapore, the Beview said it was refetting the Government's accusation that it was principally interested

However, the careful wording of the official attement yesterday, in par-ticular the use of the word "reproduction", may indi-cate that only photocopied, and not printed copies, of the magazine may be

allowed to circulate.
The Asian Wall Street Journal and Aslaweek sug-arine have had their rirela-tions similarly restricted.

US Farm Secretary due in Hong Kong

MR Richard Lyng, the US Agriculture Secretary, was due in Hong Kong yesterday in search of markets for farm products and allies for the American stance in global trade talks, Reuter reports from Washington. He will also visit Thalland, Indonesia. Singapore, Maleysia and the Philippines. Before leaving Washington he said the Pacific rim was an increasingly important market for US agricultural products. MR Richard Lyng, the US

Singapore Luxembourg offers its flag to shippers

LUXEMBOURG, the only landiocked member of the European Community, is close to finalising details for the launch of
a shipping register aimed at
shipowners in other Community
countries.

The Luxembourg proposal
marks an accelerating trend
towards the establishment of

countries.

A bill providing a framework for the register is expected to be tabled in parliament shortly and the register will begin accepting applications for membership in the early summer. Drafting delays have caused some slippage in the timetable, which called for registrations to begin on April 1.

The register is far from being a joke, despite Luxembourg's to be to domestic registration and

which called for registrations to begin on April 1.

The register is far from being a joke, despite Luxembourg's lack of experience in shipowning, maritime law and administration. Officials say they believe may European shipowners will see the register as powners will see the register as a respectable alternative to existing flag of convenience registers such as Liberia, Pan-

ama and Cyprus.

taken a lead in re-registering ships with lower cost registers, and recently transferred four vessels to the Hong Kong and Liberian flags.

The company has given public support to the formation of the Luxembourg register, and is believed to have decided to transfer at least some of its 17 Belgian-flag ships. The main ndvantage will be lower crew

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

to domestic registration and West Germany allows dual reg-

iatration with Cyprus. The most successful offshore register, however, is the Isle of Man, which offers cheap regis-tration and crew costs while remaining technically part of the UK register.

However, the principal target is Belgian companies such as Cie Maritime Beige, which claim the high costs of domestic registration place them at a competitive disadvantage. CMB has likely to be attractive belgian owners because of the lack of an associated alternative. Mr Christopher Horrocks, Belgian owners because of the lack of an associated alterna-

SHIPPING REPORT

Easing in tanker rates

RATES eased on the tanker markets last week as the level of Inquiries from charterers declined. Little business was done towards the weekend, causing some anxiety about prospects for the coming week.

Brokers said the Middle East Gulf VLCC rate was hardest hit and was saved from a complete rout only by the unexpected fixing of four large tankers by Norbec.

These were reported to eccling in forcing rates down in general and forecast further weekness in the absence of a surge in VLCC inquiry this week.

Rates for smaller ships in the 80,000 to 120,000 tons class were reported to be steady, and Worldscale 75 was paid for a vessel of 80,000 tons from the Guif to Australia.

Brokers said there was little movement in rates elsewhere, although a lack of early ton-

Norbec.

These were reported to include a \$20,000 tons deadweight vessel from the Gulf to the West at Worldscale 31 and two ships of 260,000 mas at Worldscale 21 to have tried to move rates down to around Worldscale 25, but the next VLCC fixture reported was for \$25,000 tons at Worldscale 29.5.

None the less, brokers said

Brokers said there was little movement in rates elsewhere, although a lack of early ton-name caused some softening for cargoes from West Africa. In the dry cargo market, the US Gulf/Continent rate beld steady at \$13 and the key Gulf/ Japan rate at \$22.25 despite efforts of charterers to reverse the increases of recent weeks. Denholm Coutes, the London brokers, reported a "spectactiar" fixture of \$34 for Gulf/ China grain, compared with a

None the less, brokers said China grain, compared with a charterers appeared to be suc- previous level of \$25.

What has London Wall 350 streets in Denmark?

On 31st December 1987 London Interstate Bank Limited became SDS Bank Limited.

This name change reflects its status as a wholly-owned subsidiary of Sparekassen SDS, the bank with the largest number of branches in Denmark.

Thus London Wall joins the list of 350 streets in Denmark as well as those in Singapore and Japan housing a bank with SDS in its name.

Since September 1984 when London Interstate was wholly acquired by Sparekassen SDS it has used its larger capital base and enhanced international connections both to increase and broaden the scope of business.

Not only is it at the forefront in Anglo-Danish trade and dealings in Scandinavian currencies, as you would expect, but it is actively involved in financing many British companies. Facilities include loans for factories, plant and equipment; forfaiting and other trade finance; bonds and guarantees and a broad range of corporate finance services...especially for companies who appreciate competitive terms and service.

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6 Estrery Road, * 29-03/04 Singapore 0104 Telephone + 65 224 2733 Telephone 13161 edectings, Fasc + 65 221 59 08.

Japan. Representative Office: Imperial Tower, Room 6b, 6th floor, Uchisaiwaicho 1-chome 1-1, Chiyoda-ku, Tokyo 100, Telephone: +81-3-501 8649, Telex: J33326 sdszbkty, Fax: +81-3-592 0874. By Jimmy Burns, Labour Staff

A REPEAT of the experiences of the 1960s and 1970s, "where union lesders were seen to be more powerful than prime ministers," risks damaging further the image of trade unions, according to a leading union and Labour Party strategist.

Mr Tom Sawyer, denuty seen

Mr Tom Sawyer, deputy general secretary of the National Union of Public Employees, said in a weekend speech that unions must think carefully before taking industrial action and ahould improve the style and means of communicating with the public.

Mr Sawyer told the Cambridge University Inductrial Society: "Too often the aim of unions is seen as etrikes rather than good industrial relations. Too often we are seen as a sec-tional interest, threatening the eommunity rather than the voice of the community. Too often we are seen as grabbing more for those who have, rather than defending those who would otherwise be defen-

celess in the workplace. Developing a theme which he first outlined at the beginning of last year, Mr Sawyer talked of a "new generation of union leaders" who have begun to "redefine union purpose" in the light of the political and social changes brought about by the government of Mrs Margaret Thatcher, the Prime Minister. He suggested that trade

unionism should in future cut a middle course between the milltant strike action favoured by the "truditionalists" and the business unionism practiced by other unions.

Mr Sawyer said that the current dispute in the National Health Service showed how his union had to be "effective in its the popular support.

David Brindle charts a widespread re-emergence of labour militancy

Unions rehabilitate the old weapon

SUDDENLY it seems the bad old days are back. After almost a decade of retreat, the unions appear to be baring their teeth and threatening all manner of

For the first time since at least 1984, when a dockers' strike came together with the year-long miners' dispute, the weekend news was dominated by the prospect of widespread disruption of the economy and of public services.

The coal industry was being hit by action by pit deputies and faced possible tougher sanctions from mineworkers led by a re-elected Mr Arthur Scargill; car workers at Ford were on the brink of an all-out stop-page and those at Vauxhall were planning to ballot their members on following sult; seafarers were poised to halt ferry services; and nurses and other health workers were preparing for a series of unprecedented protest strikes

On top of all that, the long-running television technicians' dent breakfast television chandent breakfast television channel, was given fresh impetus of another "winter of disconand it emerged that 47,000 tent." it was Nupe, more than gest strong membership feeling on the issues at stake. Further, balloted on a strike from midblamed for the reported there is much evidence that health workers are voting sponfrom computerisation.

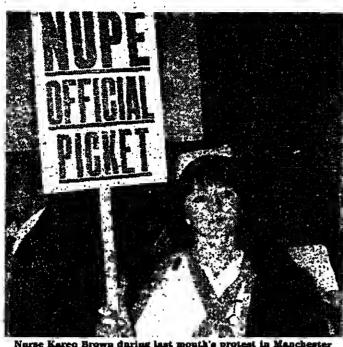
1978-79 winter and for the aubtaneously for atrikes in apite of

However, next weekend, the TUC's policy review body will meet for two days of crucial discussions on the way forward for the unions. The whole premise of this exercise is that the world has changed over the past 10 years and that the old ways — by implication, the strike ways — are outmoded.

And last Saturday, even as many of his own health worker members were painting their unrest in the health service has 1986.

members were painting their placards for this week's hospi-tal walkouts, leading labour movement theorist Mr Tom Sawyer was warning of unions being seen as "grabbing" and in favour of strikes rather than

good industrial relations.
Mr Szwyer, deputy general
secretary of the Nupe public
workers, has more reason than most to be wary of suggestions



sequent downfall of the Labour unease on the part of their Government and the birth of union leaders like Mr Sawyer.

The statistical indicators Britain may not be on the are of importance here:

brink of another winter or The general level of strike spring of discontent - far from activity has started to rise

unrest in the health service has 1986. been got up by extreme left-wing agitators; that the plt dep-uties are being manipulated to the shopworkers' union, and help Mr Scargill swing his own Nalgo, the mainly public-sector union behind stronger action; white-collar union, have in the that the ferry strike threat is past two weeks reported year-part of an internal power strug. on-year increases. The TGWIJ gie in the NUS seafarers' union. transport workers may follow However, the large ballot suit in March.
majorities for industrial action • Earnings seem to be rising

(90 per cent among the pit dep- remorselessly. Latest govern-

underlying increase of 8.25 per cent and most surveys show a cent and most surveys anow a corresponding increase in basic pay seitlements, notwithstanding the slight downturn reported today by the CBI.

Against this general pay backdrop, Ford and Vauxhall

workers have been reluctant to tie themselves in to long-term productivity/flexibility deals of three and two years, respectively, unless and until the price is right. Similarly, the plt deputies have resorted to national strike

action for the first time because they see their pay differentials being eroded by the bumper productivity bonuses being earned by the miners they

supervise.
The seafarers' and the health workers' unrest is of a different kind. The NUS leadership appears to have decided to appears to have decided to attand and fight on principle over a seemingly minor dispute, involving the lale of Man ferries, after watching the union's strength crumble as the shipping industry has restructured and contracted.

In the same "enough isgest strong membership feeling on the issues at stake. Further, there is much evidence that health workers are voting spon-taneously for atrikes in apite of

enough" way, as demonstrated by countiess newspaper, radio and television interviews with nurses in recent days, health workers appear to have decided that lebbying partitioning that lobbying, petitioning and generally being angelie has got neither themselves nor the National Health Service very

However strongly and frequently the Government and the anti-strike Royal College of Nursing denies it, most health workers share the general public perception that ministers acked down as sooo as 38 Manchester Nupe nurses last month walked off their wards for one shift in protest at plans to cut some unsocial hours psyments.

That, more than anything, has rehabilitated the strike weapon and has provided a powerful symbol for those who believe that the union worm

Training schemes 'suffer serious defects '

By Charles Leadbeater

EVEN the training programmes which are judged by British employers to be their best saffer serious ahortcomings, according to a report by the Manpower Service Commission.

The report, based on an analysis of 1,200 training

programmes entered for the commission's 1987 National Training Awards competition, is one of the most compreheasive anrveys auder-tuken of training by employers.

The report says that many

The report says that many employers lacked a clear understanding of how the need for training flowed from their atrategie objectives. As a reault, many training programmes were not as coherent or effective as they could have been.

"Training without elear

"Training without elear organisational objectives is prohably little more than entertainment," says the report. It says that "the more soccessful entries from employers to the com-mission recognised this. "In some of the less suc-

cessful entries, it was not clear why the training was undertaken, or the impres-sion was that training was being done for training'n sake."

Ou the more detailed plauning of training, the report says: "What was missing in a large number of entries, successful and iess specessfoi alike, was the clear expression of training needs and objectives, and indications of what was expected to be learnt and bow that learning would be demonstrated in practice." in practice.

It continues: "Equally rare were statements in clear and unequivocal terms of the ontcomes of training effort, particularly as demonstrated in the work per-formance of those who had been truined, Successful entries paid more attention to the evaluation of training, hat even among these the buses for evaluation were sometimes superficial

The lack of clear criteria, in many entries, for evulnating training stemmed from a failure to apecify the desired outcomes when the training programme was

The objective evaluation of subsequent improve-ments in performance was missing in many prodevelopment, supervisor training, and interpersonal

skills. Standards of achievement were more frequently estab-lished in programmes for manual, physical, and tech-nical skills.

However, the report says considerable thought, inge-unity, and energy were gen-erally applied to the deliv-ery of training through

ery of training through combining courses, on the job training and videos. An analysis of the 60 programmes which won awards from the commission abowed a causal relationship between the enhancement of a work force's skilla and a subsequent improvement in the overall performance of an organisation, the report says.

tion, the report says.

Examples are lacinded in the report of bow successful training programmes led to higher sales revenues,

to higher sales revenues, better service quality, pro-ductivity galus and improved worker motiva-tion.

Entries were sabmitted from a wide range of pri-vate and public acctor employers, including such sections as necessare, steel sectors as nerospace, steel, compoting, telecommunications, cur manufacture, hotel and catering, the public services and travel.
A quarter of entries came

Seamen to go ahead with strike sparked by 161 dismissals

THE National Union of Seamen was yesterday proceeding with plans for a national strike from midnight tonight which could cause widespread disruption to Britain's freight and ferry The strike was called by Mr

Sam McCluskie, the union's gen-eral secretary, on Saturday in support of 161 NUS members who were dismissed by the Isle of Man Steam Packet Shipping Company for refusing a pay and conditions package.
The NUS said that the strike

initially planned for 24 hours was about wider issues threatening the survival of the union, including the growing tendency of British abipowners to change existing agreements and operate under foreign

flags.

The policy of "flagging out" attractive to ship owners
because of its ensuing low
labour costs and tax breaks has contributed to a big fall in
NUS membership. Union officials also claim that it has led to laxer safety standards.

The broader motivation for

the action has apparently been tomorrow to consider whether emphasised to avoid the prospect of legal action being taken against any NUS members atoppage follows membership engaged in the action but not.

employed by the Steam Packet However, NUS officials said privately that the union might still have to seek legal advice after having decided to push ahead with the strike without a

ballot of members.

Mr McCluskie said that from February 2, "no British-flagged ferry will sail from any UK port." However, some employers said that support for the strike could prove patchy. Bri-tanny Ferries and P & O, among the major companies operating ferry and freight services across the Channel and the Irish Sea, said that they did not expect to be affected.

 British Coal warned that at least 20 pits could face closure through lost production if cur-rent industrial action in the

industry spread.

The warning came as Nacods, the plt deputles' union, prepared to follow up a widely supported weekend overtime ban with a 24-hour etrike in a

dispute over pay.
Nacods and the National
Union of Miners plan to meet
tomorrow to consider whether

Why Swansea for Business!



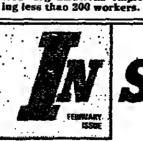
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SELF-DEFENSE Japan's Military Merchants

Japan's U.S.-imposed constitution bans the country from establishing a military capable of offensive actions, and further outlaws the export of armaments. However, at the prompting of the U.S., the Japanese government has been steadily expanding its militory expenditure.

Though major corporations have not previously been over interested in winning defense contracts, the strong yen's dampening effect on exports and the structural recession in heavy industry is making them reassess the situation.

Business Tokyo reports on how Japan's defense industry and defense forces are handling the changes in the international



2-13-18 Minami Aoyama, Minato-ku, Tokyo 107 Japan

1987 pre-tax profits up 44%

Record sales and record profits were again achieved in 1987. The very good profit performance was due

to excellent results from the tobacco sector and sound growth from optics, distribution and office products. Total non-tobacco activities

were, however, reduced

Summary of Results for year ended 31st December 1987 (unaudited) PASO £ million L million Group Turnover 3,886.7 3,404.7 +14% **Group Trading** Profit 181.4 153.3 +18% Interest Charges (11.7)(14.0) - 16%

169.7

by disposals in engineering and housewares. Trading profits at £181.4 million were up 18%;

profits before tax rose by over 44% to £169.7 million as a result of lower interest costs and the absence of factory closure provisions which affected 1986.

Tobacco

Trading profits increased 29%

Although the consumption of cigarettes in the UK continued to decline, excellent market share growth produced a strong volume gain for Gallaher. Sales of cheap, marginally costed imports were stemmed by the absence of a duty increase.

Group Profit

before Taxation

Cigar sales volume, led by Hamlet, was up and pipe tobaccos achieved a higher share of a rather depressed market.

Overseas tobacco companies had mixed fortunes with Gallaher Dublin well ahead, but Ritmeester affected by lower demand for Dutch cigars and Niemeyer being held back by price cutting in West

Optics

Trading profits increased 24%

In the face of increasing and aggressive competition in the UK. Dolland & Airchison considerably strengthened its position as the most successful retail Optical Group. The new "Eyeland House" Optical Department Stores continued their development, and the expanded Optical Instrument Division showed good growth.

Overseas, record results were achieved in both Italy and Spain and good progress was made in Switzerland and Ireland.

Since the end of D & A's financial year, three optical groups have been acquired, which complement the existing operations.

Distribution

Trading profits increased 17%

117.4 +44%

Record results were achieved by T.M. Group whose drinks vending side has developed particularly successfully. Forbuoys, a leading newsagent and tobacconist group, had the benefits of a full year contribution from N.S.S., acquired during 1986. Together they are the second largest chain of its kind and profits were well ahead.

Office Products

Trading profits increased 32%

Offex Group had a record year with all the UK manufacturing operations contributing. Results from Marbig in Australia, acquired during the year, were well ahead of expectations.

Comparisons with 1986 are distorted by the disposal of the profitable South African and Swedish companies. Adverse exchange rates and UK production problems also affected results. Following top management changes a recovery in profits is in prospect.

Engineering

Comparisons are again distorted by disposals. Saunders Valve, FIP and two specialist pump companies were sold during the year. Results from the remaining companies in the Mono Pumps Croup

S. G. CAMERON, CHAIRMAN

Outlook for 1988

During 1987, the Group took steps to concentrate its portfolio of operations by strengthening its core divisions and disposing of peripheral activities. It enters the new year confident that results will continue their strong upward momentum.

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There are no limits in energy engineering.



In the twelve remaining years of this century, the world's population will grow from five to six billion people. That is six billion consumers of electrical energy who will need power for lighting and heating and cooling. Power for transportation. Power for industry.

Above all, they will need to make more intelligent, more efficient use of energy while protecting the environment.

Asea and BBC Brown Boveri have each been innovative forces in electrical engineering since the end of the last century. Now, we are planning for the next, together as ASEA BROWN BOVERI.

We have 180,000 people in more than 100 countries.

Our combined annual sales amount to \$ 18 billion. That means strength for the future. We are firmly and exclusively committed to energy engineering. And we see no limits in it.

As in the past, we will invest heavily in research and development.

It will take a special kind of company to make the breakthroughs and create the innovations required to serve six billion energy consumers. Together, as ASEA BROWN BOVERI, we have all the necessary abilities.

From roots in Sweden. Switzerland and Germany, we have come together to become the European world leader in energy engineering. In Europe, we are 140,000 people and we have major production facilities in Austria, Denmark, Germany, Finland. France, Italy, Norway, Spain, Sweden, Switzerland and the UK.



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MINISTERS ARE today expec-ted to launch a determined attack on local authorities over targets which expect 80 per cent of planning applications to the processed within eight mounting delays in dealing with planning applications.

Dismayed at the time it can

take to get some developments approved, they have examined various ways of short-circuiting

the planning process.
Large-scale developments like
the Channel tunnel and the proposed privately-financed bridge over the River Thames at Dart-ford have been made subjects of special hybrid parliamentary bills to avoid lengthy public inquiries, which can take months to reach a decision and can cost developers milions of pounds in legal fees and lost

Simplified planning arrangements have also been introduced in enterprise zones and urban development areas in an effort to encourage private developers to bring forward

Environment Department figures due to be published today, however, are expected to show that a number of councils are

Ministers are likely to warn that they could be forced to consider stronger measures against councils which persistently fail to meet the targets.

One of the reasons for creat-ing urban development corporations was the Government's concern that efforts to stimulate private investment in inner city and urban areas were being frustrated by hureaucratic or doctrinaire planning authori-

Seven urban development corporations, including the two original ones in London Docklands and on Merseyside, have been established and a further three mini-corporations, also with wide planning powers, are expected to be established shortly in Bristol, Manchester and Leeds.

In addition, the Government has also asked local authorities If they wish to apply for simpli-fied planning zone status in a further attempt to cut red tape

Rules for schools opting out stir committee battle

AN ATTEMPT will be made cutting the Government's tomorrow by a cross-party group of MPs at e Commons committee to insist upon a high level of parental support before schools ere permitted to opt out of local authority control under the education reform bill.

Dr Keith Hampson, Conserve-

tive MP for Leeds North-West, originally proposed that at least 50 per cent of parents at a school would have to vote in favour of opting out.

However, this plan looked certain to be defeated after Intense lobbying of Tories on the standing committee of the hill by Mr Kenneth Baker, Education Spectages for the gurcation Secretary, for the cur-rent provision for a simple majority, regardless of turnout. Dr Hampson has tabled what

he describes as a compromise plan requiring 40 per cent of parents to vote in favour before a school can opt out. He bases this on the formula used in the March 1979 referendum on Scottish devolution.
This amendment is assured of

support from Labour and Mr Paddy Ashdown of the Liberals but looks unlikely to gain sufficlent Tory support to win. However, the public airing of majority on the committee, is intended as a signel to the House of Lords when it considers the bill in the summer. Ministers expect difficulties on the opting-out clauses among peers. Dr Hampson argues that it is necessary to have an objective test of parental support for such a once-and-for-all step as opting out, rather than the current provision for a simple majority, after which the Education Secretary will use his discretion to judge whether there is sufficient parental heroing for enting out

backing for opting out.
The Commons will this afternoon debate a guillotine motion to limit further debate on the education reform hill and the opposition will press for a Government statement on whether it has changed its view on the future of the inner London Edu-

cation Authority.

The bill proposes allowing boroughs to opt out of liea but Mrs Thatcher is sympathetic towards a Commons motion calling for total abolition of the bit and backed by 100 Tory MPs. A ministerial statement is

MFI signs carpets deal

tores.

The deal will give liarria which MFI offers its f Queensway 1,500-2,000 sq ft of selling space in each of 78 MFI stores, adding about 8 per cent of Carpets Carpets.

HARRIS QUEENSWAY, the furniture and carpet retailer, has signed a five-year agreement with MFI, the furniture chain, to sell carpets in the larger MFI stores.

The deal will give liarria Queensway 1,500-2,000 sq ft of selling space in each of 78 MFI stores, adding about 8 per cent stores, adding about 8 per cent of carpets carpets.

Artists come to aid of the **Tories**

SEVERAL prominent figures in the world of arts have agreed to serve on a new Conservative Party committee on the arts, to

counter recent charges of government philistinism.

They include Sir John Tooley, the retiring general director of the Royal Opera House Covent, Garden, Mr Donald Sinden, the actor, and Sir Roy Strong, the former director of the Victoria and Albert Museum. and Albert Museum.

between the arts and the Con-servative Party.

Mr Luce says the committee will "give objective and Inde-pendent advice on policy for the arts and organise, by a vari-ety of means including semi-nars, practical links between the arts and the party in all parts of the country."

Formation of the committee will partly be seen as a response to criticism the Government has faced from leaders of the theatrical, artistic and musical worlds both for its gencral attitude towards the arts and education, and, more spe-cifically, for its level of finan-

The list of advisers is intended to show that a wide variety of prominent artistic figures are willing publicly to be associated with the Torics. Mr Patrick Cormack, Conser-

vative MP for Staffordshire South, will chair the committee in view of his close involvement in the arts world. He is chair-man of the all-party committees on the erts and the heritage and a commissioner of the Royal Commission on Historics in a statement released this

morning, Mr Luce comments thet the arts are benefiting from the new economic climate produced by the Government.
My recently announced threeyear financial settlement provides a firm basis on which we can ensure that the arts play their full part in national life."

City appeal for ChildLine aid

TWELVE LEADING City of London financial experts are Mrs Thatcher is sympathetic towards a Commons motion calling for total abolition of the lies sponsored by Mr Michael lieseltine and Mr Norman Tebritand hacked by 100 Tory The aim is to establish the service on a permanent footing, on the basis of a total \$7.3m of funding for the 18 months up to

From today the 12 will be lob-bying companies and individu-als to put up the \$3m through a variety of tax-efficient schemes. Chairman of the City Appeal Committee is Mr Geoffrcy Musson, of Mcrchant Navy Investment Management, tele-phone 01-588 6000.

Honorary bankers to the City
Appeal are Barclays Bank, 2
Cannon Street, London EC4M
6XA. Cheques should be made
payable to ChildLine City

Our Political Staff report from the SDP conference on merging with the Liberals

Bitterness rules parting of the ways

THE SOCIAL DEMOCRATS left Sheffield yesterday torn apart in an exhausting, weekend of heart-searching, political ill-will and personal rivalry.

By the end of a conference,

filled with earnest intention, party chauvinism and trivial jealousles, praise had been heaped on heroes and scorn poured on heretics. In what had increasingly

seemed the only, inevitable out-come, the creaking consensus finally collapsed under the weight of an equally obstinate conviction that each side's opponents were wrong.
With the argument still rag-

and Albert Museum.

The advisory committee —
formally launched today with
the support of Mr Richard Luce,
Minister for the Arts — is
intended to strengthen the tiesbetween the arts and the Conservative Party.

Mr Luce says the committee
will "give objective and independent advice on policy for
the arts and organise, by a variety of means including seminars, practical links between

who believed the chances of mounting a viable "third force" lay in union with the Liberals and those for whom such an and those for whom such an option was simply too high a price and too high a risk.

To the majority in favour of creating the new party, their opponents were portrayed as separatists indulging in a self-interested apilinter group whose personal pride and political narrow-mindedness had blurred the vision and numbed the memory.

memory.

In the eyes of merger opponents, the plan involved "the unsuitable in pursuit of the unsustainable" — a triumph of expediency over political principles. iples. One man in particular played

hero and villsin simultaneously. Dr David Owen, the fan club financed by a food former SDP leader, having told store rather than a credible, heve been happy to let their SDP leader, in a warmly-re-



David Owen: simultaneously hero and villain

his followers not to engage in the merger debate, emerged to stake his claim to the owner-ship of the party which he

ship of the party which he helped create. Refusal to co-operate with his confirmt the conference proper, he invoked accusations of ducking out of the fight to defend his principles. His reluctance to participate, he claimed, was consistent with his wish to prevent further feuding and his desire not to prevent a friendly divorce. test could continue elsewhere. Refusal to co-operate with his group, he added, flew in the face of all the arguments for proportional representation. he did not seek, but would not shirk, a fight. In a reference to the petty but telling evc-of-conference row about the right to use the conference hall, kir John Cartification.

At an alternative, presidential-style rally - immediately used by critics to press home accusations that the remaining

political alternative - Dr Owen warned the "faint-hearted" in favour of merger that the con-test could continue elsewhere.

parliamentary colleagues, said the history of the party would describe the gathering as "the meeting they could not stop."

last week's SDP victory in a Woolwich local by-election, which was magnified to the point of near-absurdity. Dr Owen told an admiring, attentive caucus that they had not risked everything on the party's formation in 1981 to see it dismembered now.

The SDP intended to romain a national party, committed to

The SDP intended to remain a national party, committed to multi-party politics and coalition government. If they had to, they would fight every seat at the next general election, although he looked to the grass-roots to create sensible partnerships which would prevail.

Although he did not say so, he believes that, in spite of the bruised eros and ancient rival-

bruised egos and ancient rival-ries, the same inexorable logic which created the Alliance will

return.
Mr Cartwright, who rejected
and then accepted an invitation
to put the Owenite case to conference yesterday, said he could not contemplate joining a party whose leaders could draw up two totally different policy atatements in five days. Like his senior colleague, he could have no truck with a party which played fast and loose with the nation's defences.

with the nation's defences.
But separatism, according to those supporting a merger, was unrealistic and doomed to fail.
Mrs Shirley Williams, the SDP president, told her openly divided audience that there was no political future for n "fragmented centre."

The last election, she said. had postponed the implementaconference hall, Mr John Cartion of proportional representation of proportional representation of proportional representation of the party would the history of the party would describe the gathering as "the meeting they could not stop."

The Owen supporters begins

hero go on and on. Buoyed by ceived key address, stressed that, at a time when a Thatcherite government was in the ascendancy, the social demo-crats could not fracture and abdicate the field at such a critical time.

There was, he stressed, no going back to a competitive relationship within an Alliance that baffled and bemused the

voting public.
Mr Alan Watson, the former Liberal president, who raised a cheer in conceding that the newly-created Social and Liberal Democratic Party would probably become known as the Democrats, said electoral reform could only emerge when its sup-porters gained the power which enabled it to implement the nec-

ssary changes. It was, he insisted, a kind of conceit to practise politics as though proportional representation was a reality. The challenge was to "live, fight and succeed in the real world." Lord Jenkins of Hillhead, hailed by merger supporters as the "father" of his party and guardian of the social demoeratic grall, said failure to merge would hand back British politics to the "sterile custody" of the supporter records.

of the two-party monopoly.

True social democrats, he taunted, dld not want a sub-Thatcherite, right of centre party of would-be government but a radical party capable of challenging both the old alternatives.

As they left Sheffield, both aides were at least agreed on one thing. The credibility of British, centre-ground and coalition politics in Britain has received a serious blow to the solar plexus. Neither side believes the damage is irrepara-ble, though both are equally uncertain and nervous

Michael Cassell

Veterans relive the trauma of changing parties

DOTTED AROUND the conference hall, greyer and stonter than before, sat some of the survivors of the Great Defection of 1981-82,

When the Sneial Democratic Party was young and euphoric a highlight of the first six-day rolling conference, from Perth via Bradford to Loodon, was the arrival of oew defectors from the Laboor Party. Each, however obscore -- was loudly cheered. One morning in Bradford three arrived, and tears rolled. A total of 29 MPs, inclad-

log ooe Conservative (Mr Christopher Brocklebank Fowler), joined lo 1881-82 for motives ranging from

cooviction to fear of desc-lection by local Labour parties. Pive others have been

elected as Social Democrata since the 1981 launch. Of this total of 34, only five remain in the Commons. Two of the defectors have died, two have exited right-

wards (Mr John Horam joining the Tories) and two have gone leftwards. Of the remaining 28, some are semi-retired, others are only semi-active politically one is a successful butter-fly-farmer – but well over a

half still take a prominent part on one side or another. The surprisingly high num-ber of 21 were at Sheffield. Founding chief whip Mr John Raper - now at Chatham Haose, but still influential nn policy - reckthe new party, 10 favoor the continuing SDP of Dr David Oweo or oppose merger, and four have not disclosed their views.

Among the anpporters of Among the anpporters of Dr Owen are current MPs Mr John Cartwright and Mrs Rosie Barnes and former members Mr Mike Thomas, Mr Edward Lyons and Mr Roo Brown, Mr John Grant and Mr Jim Welibeloved arged a no vote over the weekend. the weekend.

On the other side are not only MPs Mr Robert Maclennao and Mr Charles Ken-nedy, but also Lord Jenkins, Mrs Shirley Williams, Mr Bill Bodgers, Mr Jan Wrig-glesworth, Mr John Roper, Dr Diekson Mabon and Mr Tom Ellis. To some extent the pro-merger group is based on the old pro-Enro-pean Labour set.

oo the two sides, long-standing friends, are as bitter as those through-oot the party. Have you been to the Noremberg rally?" pro-mergerites asked of journalists who had otteoded Dr Oweo's emotional relaunch oo Saturday evening. Similarly, Dr Owen's allies are contemp-tuous of their former col-leagues for being "faint-hearts."

Mr Ron Brown, brother of Mr Ron Brown, brother of the late Lord George-Brown, reflects the views of some of the older former Labour MPs when he complaine: "I heard the same thing before wheo they tried to get rid of me fram Laboor. I'm staying with the SDP."

The mond in Sheffield could oot have been more different from the heady days of the Great Defection

days of the Great Defection to 1981. Yet, remarkably, many of the survivors of the traoma of leaving Labour and fonoding the SDP are oow prepared to try again - sadder certainly, but oot despairing - ahow-ing the politician's charac-teristic resilience.

Peter Riddell

Oil rig removal costs 'reduced'

BY STEVEN BUTLER

are significantly lower than previously thought, according to a report by Wood Mackenzie, the Edinburgh stockbroker.

Sea and the southern gas basin, The lower estimate comes partly from technological advances and also from

ESTIMATED COSTS for full the price tag at \$55m in 1988 removal of oil and gas production facilities in the North Sea abandonment costs in the Iriah

The lower estimate comes partly from technological advances and also from changes in assumptions about The findings are good news for an industry that was the underlying cost factors, expecting to have to spend some \$70n on decommissioning huge North Sea rigs when production becomes uneconomic.

Wood Meckenzle now puts

advances and also from changes in assumptions about the underlying cost factors, including lower rates for support vessels and personnel.

The study also found that oil-field life had been extended on a number of developments doe

to lower operating costs. increased reserve estimates and the use of satellite developments. The oil price, however, would be a decisive factor in timing abandonment.

Abandonment of production facilities in the North Sea has become of increasing concern as the production fields reach maturity. From July, the Energy Secretary may require oil companies to submit details of abandonment plans.

Labour leader rounds on 'loud-mouthed minority'

This warning follows recent strong criticisms from Mr Tony Benn and other leaders of the

hard-left Campaign Group of MPs. They are considering whether to challenge him as leader and Mr Roy Hattersley's position as deputy leader this

autumn.

On Saturday Mr Benn argued in a strongly worded speech that there was "widespread anxiety throughout the party at the direction which is being taken by the national executive, the shadow Cabinet and the party leadership generally."

Mr Benn cited "the abandonment, or watering down, of basic policies" and "the almost total subordination of the national executive and party staff to the leader's office, which now exercises its power

In what will be seen as a reply, Mr Kinnock yesterday ended Labour's local government conference in Edinburgh with a call for unity, saying: "My father used to counsel: in politics, you need a good majority to win; you only need a loud-mouthed minority to lose."

He sald the hard-working majority of Labour activists "are infuriated by the way in which so much of the good things they are doing are obscured by the had news about what others are doing."

MR NEIL KINNOCK, the Labour in an increasingly authoritarian leader, yesterday told his par- and intolerant manner, often ty's hard left to shut up and showing contempt for those

who express dissent. He sald there was a nagging fear that If this process is not soon checked, and reversed, the Labour Party might actully go into a terminal decline, or be so weakened as to be virtually unelectable in the next general election." In what will be seen as a

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UK NEWS

Building orders 'at highest level for 15 years'

CONSTRUCTION COMPANIES current growth phase may be have begun the year with order looking a little lacklustre, as books at their highest level British construction output has have begun the year with order books at their highest level since the early 1970s, according to a survey published today by the Building Employers' Con-federation. federation.
The confederation, which has

9,500 members with a combined annual turnover of more than \$20bn, says its workload sur-vey conducted in December was. one of the most buoyant it had ever ever conducted. It was the first time the confederation hadtested market opinion since share prices crashed last

Just under 70 per cent of the 600 companies questioned reported they were working at full or almost full capacity, and 76 per cent of the companies expected further increases in workloads during this year. Construction output in Britain last year is thought to have risen by around 7 per cent — the highest annual growth

rate since the mld-1960s.
The confederation's latest survey is in line with forecasts suggesting that output might rise by a further 3 per cent to 5 per cent during 1988, depending upon whether orders for the Channel tunnel are included in the predictions.

Forecasters are more con- Tender prices had also cerned about the outlook for increased for almost two-thirds 1989, when many believe the of the companies questioned.

terly critical of them.

September 1985 September 1985

The DTi is proposing that unit trust managers will have the choice in pricing their units on a forward basis, where deals

are transacted at the next price

welcomes industry rules

THE RULES governing the unit trust industry, issued last week by the Department of Trade and Industry, have been broadly welcomed by the Uoit Trust Association.

Mr Bill Stuttaford, association to discount the meditor of the second to the second to the second to the second trust association.

Mr Bill Stuttaford, association to the second the second trust association and the second trust association to the second trust industry, issued last week to chairman, said that at first glance these proposals seem to a trike a fair compromise between the need to give the greatest possible protection to

However, Mr Keith Crowley, investors and the desire to marketing manager of leading unit trust MIM Britannia, is bit- is easily understood.

risen in every single year since 1981. Even so, output is fore-cast to rise in 1989 by about a

further 0.5 per cent.
The confederation says the results of the December survey were even more surprising, given that activity traditionally turns down over the final three months of the year.

months of the year.

The increased optimism expressed during December reflected a general improvement in trading activity as well as the mild weather, which enabled construction to proceed faster than normal at that time

of the year.
It was even more enouraging that half the companies ques-tioned in December said they had received an increased num-ber of inquiries for new work. Furthermore, in spite of increases in workloads, fewer companies were experiencing delays as a result of material or labour shortages. "In September, 23 per cent of

firms reported experiencing significant delays due to man-power shortages, while in December the corresponding total had declined to 19 per

Mr Crowley says the rules

represent the worse possible compromise and will result in

widespread confusion and resentment for investors.

City of London. Demand for workstations **Unit Trust Association**

> sector are estimated to have risen by more than 30 per cent last year. Apollo's increased 40 per cent to \$554m from \$392m. The company's net lucome jumped to \$22m from \$9m

vicea Commission, which will regulate all the island's financial and insorance activities, comes into opera-tion today.

to be calculated, or on the present backward basis with deals agers must inform trustees made at the last calculated within two hours of the valuaprice. Prices are calculated tion point of pricing units daily, or sometimes twice a (when the underlying share valother functions.

Computer growth to create 200 Scots jobs

By Terry Dedsworth

APOLLO COMPUTER of the US, the repidly-expanding workstation manufacturer, expects to create about 200 jobs at its plant at Livings-ton in Scotland in an expansion planned for the spring.

Technical workstations are powerful desktop com-poters which are mainly used by design engineers and technicians for high-

resointion graphics and complex calculations. Mr Thomas Vanderslice, Apollo's chairman, said the facility was designed to serve customers in Europe and parts of the Far East. Apollo, which claims to be the world leader in the relatively new computing area of technical workstations. generates about half of its

outside the US.

The company has had a UK operation since 1981, and employs 150 people on sales and servicing. Three years ago it began manufacturing at Livingston, where it stready employs about It already employs about 200 people assembling machines for the European

More recently, the machines have made a big impact on the financial sector, which Mr Vandersplice described as one of Apollo's fasteat growing markets. They are widely used in the City of Landers and Landers are widely used in the

has recently grown strongly in Europe, where Apollo expects to sell products worth \$200m this year. Worldwide sales in the

in the same period.

Guernsey reform Gnernsey's Financial Ser-

It takes over responsibil-ity for licensing and regula-ting banks, insurance compaules and collective investment schemes, and

Alan Cane reports on the background to SDL's proposed acquisition of Scicon

Looking for a place in the software elite

A SUCCESSION of mergers and International's headquarters

the UK's oldest computing ser- outside the UK than within." Britain's entrepreneurs are ni-Sogeti in Europe.

and iotegration would mean the merged group. Scicon in partic-emergence of a worldwide first ular lost some 58m last year, find impossible to break in to.

acquisitions is forcing the pace of change in the computing services business. The emergence of truly international software houses such as Cap-Gemini-Sogeti of France and Electronic and very exciting development. Data Systems of the US is helping the business shake off its "cottage industry" image.

International's headquarters are in the US.

Mr Warren Werblow, Scicon UK's managing director, shares Mr Swinstead's enthusiasm: "We see this as a very positive and very exciting development. It will mean the emergence of a company which not only has "cottage industry" image. "cottage industry" image. more computing services busi-The proposed acquisition, ness than any other in the UK, announced last week, of Scicon, but which has more business

vices company, by the more The company will have aggressive Systems Designers annual sales of about £230m, (SDL) is both evidence of this putting it number one in the UK trend and an indicator that and second only to Cap-Gemi-

looking for a place among the world's software elite.

Mr Philip Swinstead, chairman and chief executive of SDL, has argued since the company went public in 1982 that by the mid-1990s rationalisation on both sides of the proposed and integration would mean the merced group. Scient in particular to the mid-1990s rationalisation on both sides of the proposed group. Scient in particular to the merced group. Scient is provided to the proposed group.

league which newcomers would much of it in the US where UK companies have never had an

"There is only room for a certain number of world-class multinational companies and we intend to be among them," he said after last week's announce—managers will have to observe managers will have to observe better financial controls. it will

ment.

"The synergy between ourselves and Scicon is perfect.
There are scarcely any areas in which we compete."
Scicon has a ready-made international flavour with operations in France and West Germany and the US. Scicon

better financial controls. It will not, he thinks, be a difficult into the thinks, be a difficult

These would be in addition to

the three BAe 146 airliners

was introduced on the London Heathrow to Guernsey route on

Philip Swinstead: seeking etter financial cootrols

pany?" the story goes. "Simple. You buy a large one and walt." The implication is that software houses' only assets are their very bright people who leave if they feel dissatisfied. Software houses are notori-ously difficult to manage

within large organisations.

The Scicon story bears this out. Founded in 1960 as the UK arm of the US Corporation for Economic and Industrial

Research (CEIR), it was unashamediy elltist. Its founders, including Sir Maurice Kendall. Mr Martin Beale FRS and Professor Sandy Douglas, were among the finest linear pro-grammers of their day, special-ists in the complex mathematics of computer-based problem solving. Their skills - well auited to geological analysia -attracted the attention of British Petroleum, which acquired the entire company in 1966. But it fitted awkwardly into

BP's corporate structure, and many felt that Scicon's creativity and brilliance was steadily crushed under the layers of BP management. It was, after all, "just a decimal point in BP's accounts," as one former Scicon manager said last week.

It has never fulfilled its potential for profitability, although Mr Werblow points out that its operating profits have been hard hit by heavy investments in research and

On the other hand SDL, under the guidance of Mr Swinstead, has had a meteoric growth force in the internations since its formation in 1969. puting services business. Turnover and pre-tax profits of \$9.5m and \$1.1m in 1982 shared by most companies in respectively grew to \$61.5m the business, although competiand \$4.5m by 1986. Profits growth of the company, which is based in Fleet, Hampshire,

Mr Swinstead, in pursuit of his dream of a mega-company to equal the world's best, has pursued an aggressive acquisttion policy, buying first the troubled UK software house

Systems Programmers and then the US company Warrington Mr Swinstead is noted both for his understanding of the software business and for a uncommon in software bosses. Mr Rupert Faure-Walker, a director of Samuel Montagu, the merchant bank advising SDL on its bid, said the deal would be financed through a

mixture of debt and shares. It would not be highly geared. By any measure, it is unusual to find a small software house like SDL bidding for a company with nearly three times its turnover. There was, Mr. Faure-Waiker said, a great determination in the financial world to see the deal go through and to create a new force in the international com-

merged company proved a handful to manage, they would has been hampered in the past be be quick to take advantage two years by relatively slow of confusion in the enemy growth in the defence sector, camp.

Air UK applies for five **BCal domestic routes**

BY LYNTON MCLAIN

AIR UK - which is owned by British & Commonwealth Holdings and KLM, the Dutch already in service or on national airline – applied on order. The first Air UK BAe 146 Friday for five routes to be was introduced on the London given up by British Caledonian Heathrow to Guernsey route on Airways on its merger with December 14. The remaining

British Airways.

The company has applied to take over BCai services from London Gatwick to Manchester, Glasgow, Edmburgh and Aberdeen.

Applications for these routes.

Applications for these routes.

Aberdeen.

Applications for these routes have also been made by Air Europe and by British Island arroutes is principally to broaden our base of operations in Scotways, which is permitted to apply for the routes to be reassigned back to the alrline.

Mr Stephen Hanscombe, manneds. Scotland provides 22 meeds. Scotland provides 22 meeds.

aging director, said if the applications succeeded, the airline intended to order three more 98-passenger British Aerospace wealth Holdings and 14.9 per cent by British & Common-

early morning currency dealing By Our Economics Staff

Citicorp starts

CITICORP, the large US bank, will offer, from today, foreign exchange trading facilities between midnight and the start of normal trading in London.
It said it was the first in London to offer this service and decided to do so in response to the rapid growth of Asia's forexchange markets and

identified customer demand. London remained the world's largest foreign exchange mar-Tokyo, Hong Kong and Singa-pore, were now bigger than the New York market. Mr Chris Deuters, head of

Citicorp's foreign exchange treasury division, sald: "We have taken this initiative in response to demand from cor-porate, institutional and bank-

Leeds survey shows 48% of businesses expanding

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

bers of Leeds Chamber of Commerce and Industry led to 48 teau. Obtaining the right labour per cent of businesses taking on more workers in the fourth quarter of last year and 41 per cent expecting to have new jobs to offer before March 31.

The chamber's fourth quarterly survey for 1987 — an important indicator of the state of West Yorkshire's economy— also showed that there was a last year, the chamber cautions

However, the key trend indicator is the difference between the second half was still down businesses reporting "ups" and on the same period 12 months those reporting "downs". At +42 per centage points this was the highest for all four quarters the highest for all four quarters. on recruitment, although fore-casts have varied by only 1 per-centage point in nine months.

However, confidence is still high at present, with 87 per cent of businesses expecting

A SIGNIFICANT Increase in spite of recent improvements economic activity among mem-bers of Leeds Chamber of Com-ment levels are reaching a pla-

also showed that there was a last year, the chamber cautions surge in home orders, with 70 that US economic problems may per cent of businesses reporting fuller order-books.

that will show soon.

Moreover, export activity in

The chamber says that in more turnover this year.

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SENIOR COMPANY directors

feel uneasy about the prospect of their auditors converting

or their guditors converting from partnerships to public lim-ited companies, according to a survey conducted by Arthur Young, one of the UK's "Big

Eight accountancy firms.
The findings come just days before the inatitute of Chartered Accountants in England

and Wales decides whether to

auditors

UK NEWS

Hierarchy of brokers and merchant banks changes

HILL SAMUEL and Cazeoove have held on to their positions as respectively the merchant bank and stockbroker with the longest lists of corporate clients, according to the 1988 issue of Crawford's Directory of City Connections, published

today. But Hill Samuel has only narrowly retained top spot, after losing more than 20 clients compared with 1987, and the league tables show significant shifts in rankings, largely as a consequence of the turmoil fol-lowing the Big Bang stock market changes. The figures include all compa-

DOCTORS throughout the UK

are finding it increasingly diffi-cult to provide care and treat-

ment because of inadequate fundlog, the British Medical Association said yesterday. Members of the association's

executive council are to hold an emergency debate on the finan-cial problems facing the NIS on Wednesday. In a statement yes-terday the association strongly

defended the fundamental prin-ciples of the NHS but warned

that it needed an "urgent injec-tion of funds." Financial prob-lems, said the association, were

to Ip off the basic rate.

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

STOCKBROKERS MERCHANT BANKS LEAGUE Broker

242.5 131.0 Cazenove R. & Pitman 125.5 123.5 S.G. Warburg Klein. Benson M. Grenfell 345567 de Zoete & B. 104.5 CL-Alexanders 103.0 117.5 116.0 County NatWest N.M. Rothschild Phillips & D. K. Grieveson Capel-Cure M. 7 (7) Schroder Wegg 8 (9--) BZW 9 (8) Semuel Montagu 10 (9--) Hambros 87.0 82.0 9 (10=) Pan. Gordon 10 (10=) James Capel Samuel Montagu 81.0 Last year's position in brackets

particularly serious in the scute ment. Yet all this has been

hospital sector.
Dr John Havard, BMA secretary, said it was "inexcusable that the hospital services have heen deliberately ruo down" to the crisis is for the health during a period of economic service to continue to be funded associable to the continue to be funded associable.

warned that the NHS is being
systematically etarved of the resourcee it needs. Health treatment for all sections of the

ket changes.

The figures include all companies, with no weighting for size. The tables therefore favour banks or brokers with large numbers of small clients, and may underplay the influence of firms that concentrate on bigger clients.

Crawford derives the information from direct enquiries to companies, so the figures are not inflated by the competing claims of advisers.

Among the leading merchant banks, Hill Samuel has recently suffered top-level personnel losses from ite corporate finance department, which may explain some of its client defections, although there is no obvious parallel cause for the similar client losses euffered by

Doctors criticise NHS funding

well-being. esseo The BMA has consistently tion."

Lawson urged to limit income tax cut

essectially through direct taxa-

recommend a change in the law to allow accountants to sell shares in their businesses to The survey, among chief executives and finance directors of top 1,000 companies, reveals that 44 per cent are opposed to the idea of their auditors becoming limited companies exercised to 26 per cent

auditors becoming limited com-panies, compared to 36 per cent who are in favour.

However, 49 per ceot said that accountants ehould be allowed to convert if they wisb. The high level of opposition is due mainly to lack of knowl-edge, said Mr Gordon Anderson, this pane of Arthur Young chairman of Arthur Young.
"Many people think that
accountagey firms would
change overnight, which isn't

true."
The independence and integrity of accountancy firms many of which have already
adopted a quasi-corporate
structure - could survive the
transition, provided tight ethical rules were drawn up to prevent conflicts of interest, he

The Department of Trade and Industry has already announced its intention of allowing firms to become com-panies when it enacts the EC eighth company law directive next year. However, its plan to allow

firms to sell up to 49 per cent of their shares has caused bitter disagreement among accountants. The ICAEW is

accountants. The ICAEW is likely to agree a compromise later this week, asking for the level of outside shareholdings to be limited to 25 per cent.

One in seven of the financial institutions included in the Arthur Young survey said they would "consider investing in an accountancy company" if this was allowed. authorities throughout the UK
have had to contend with the
koock-on effect, year-to-year,
of cutbacks. Pay awards have
been under-funded by governistrative expenses.

DHSS challenge

IN SHAPING economic policy this year Mr Nigel Lawson, Chancellor, should put together a tight Budget for March 15 linear and give it scope for the October collapse in share DEPARTMENT of Health and and operate monetary policy to achieve lower Interest rates. Such a policy mix would, over says CI-Alexanders Laing and Cruickshank, the UK securities house.

Such a policy mix would, over gence of inflationary pressures two years, achieve higher and the deterioration in the balance of payments.

If growth remains strong a large two years and the deterioration in the balance of payments. Social Security handling of sup-plementary benefit claims will be challenged in the High Court tribuse.

In its latest economic and monetary review, it argues for a Budget which limits tax cuts without breeching public sector

The securities house says large tax giveaway would that Mr Lawson could "give revive overheating and balance away" up to £8bn in tax cuts of payments worries, but if a budget which limits tax cuts without breeching public sector activity is already slowing a securities.

The action, brought by the National Association of Citizens Advice Bureaux and others, is simed at obtaining guarante that DHSS offices will be equipped to process benefit claims in the 14-day period set by Parliament.

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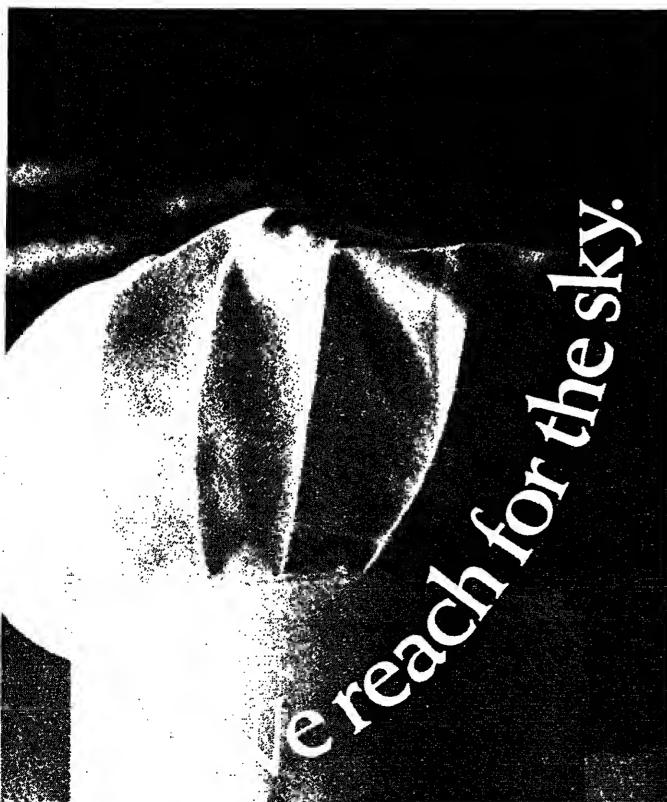
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without breeching public sector activity is already slowing a borrowing targets.

The policy environment is, vide a final push towards reces-

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Furthermore, a reduction of 2

Per cent in employers' national however, one in which the sion, it says.

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Shopping centre in **Cardiff**

SIR HOBERT MCALPINE AND SONS has been awarded a \$16.8m contract to build a four-storey shopping centre with service basement, n cinema and multi-storey car park, in Cardiff for GRE Properties. Bounded by Queen Street, Station Terrace, North Edward Street and Churchill Way, the Capitol Exchange will contain 26 shop units located in two malls on the ground floor with a food court above and car parking for 500 vehicles on the second and third levels. The complex will also contain an eight-screen cinema with a seat-£16.8m contract to build a eight-screen cinema with a seating capacity of 1200.

Construction of the shopping centre and car park will be of reinforced concrete frame and slabs, with reinforced concrete and brick or block walls. The fully glazed central strium, rising to a height of 21 metres, and the cinema will be of steel frame construction. Cast iron approved with pattern glazing. rrame construction. Cast from supports with patent glazing will form the covered ways. Externally the project will have a brick facade, with sluminium windows and curtain walling. All roofs will have a Welsh All roots will have a weigh slate finish. Ancillary work covers the installation of all services within the shopping centre and car park and includes eight escalators, seven passenger lifts and one obser-vation lift.

Work has started on £8.5m premises for WM Lighting, in Northampton, where ALFRED MCALPINE MANAGEMENT is management contractor. The distribution warehouse and three-storey office block will be on the Brackmills employment area. The bulk stock warehouse will be 20 metres high to accommodate racking. Staff are expected to move in spring expected to move in spring 1989. Alfred McAlpine International, has won a contract for Borno State Water Board, in Maiduguri, Nigeria. Worth over \$1m, the order is for the con-struction of a 4,500 cu metre elevated water tower in reinforced concrete. Work will start in February with comple-tion in 12 months.

CONSTRUCTION CONTRACTS

Changing face of Trafalgar Square

Land Securities has awarded HIGGS AND HILL BUILDING a £46.5m design and construct contract for a new building occupying a site of about one acre fronting Trafalgar Square in London SWI. Scheduled for completion in mid-1990, Grand

completion in mid-1990, Grand
Buildings will provide over
313,000 sq ft of lettable office
and retail accommodation.
Higgs and Hill will take full
responsibility both for the
design and construction of the
project, working with architects Sidell Gibson whose winning design was chosen from
over 280 entries in an international competition.

The chosen design is similar in nppearance to the original building, with facades in Bath and Portland stone to preserve the harmony of the existing environment. Over 86,000 sq ft of stone will be required for the finely moulded facade.



most areas, with a reinforced support the steel beams concrete ground floor slab. upper levels.

House will be carried out by Griffiths McGee, starting in nect the facade columns to the internal atrium columns and act compositely with the reinforced The building will have a concrete encased steel frame on concrete raft foundations in encased steel stanchious will

£70m orders for Trafalgar House Group

TRAFALGAR HOUSE CONSTRUCTION HOLDINGS has won contracts totalling more than \$70m on a variety of provide recent near the struction and the perimeter of the site and in has been awarded by British the adjustment of taxiway's and alterast stands at Stansted Airport, Easest. This taxiway's 2 contract is due for completion in the spring of 1986.

Al Fawdon, Newcastle upon Tyne, the company is to constructed in presitives of the Department of the Environment. The bridge will be constructed in presitives concerted to provide awarded to Commentation Spring for the Department of the Environment. The bridge will be constructed in presitives concerted on jacked in abuttnents and the project is worth £2.4m.

For Commentation Pilling & Foundations, £8.6m contract at two-tract for preside awarded to Commenting the mode, £Cl, by Costain Constructed at 158-170 Aldersgate Street, London, ECl, by Costain Construction of managing wall and the project in the struction of mini-piles at the London of the Department of the Environment for include a further project for the construction of mini-piles at the London, ECl, by Costain Constructed at 158-170 Aldersgate Street, London, ECl, by Costain Construction of managing wall for the Anglian development for Environment for the managing wall for the Anglian development for Environment for the major company in the construction of mini-piles at the Environment for the major contract for Brunswick Wharf places to the constructed at 158-170 Aldersgate Street, London, ECl, by Costain Construction of the Department for the major company in the construction of mini-piles at the construction of mini-piles at the construction of mini-piles at the Environment for the Environment for the Commentation by John abuttnent's and the project is awarded to Commentation of the Environment for the Construction of the Environment for the Construction of the Department of the Environment for the Construction of the Department of the Environment for the Construction of the Department of the Environment for

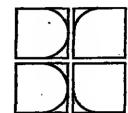
Brunswick Wharf Power Station, Poplar, London, El4.

A \$4.2m contract has been won by Willett for the construction of a leisure centre in Sittingbourne, Kent for Swale Borough Council. As part of the scheme, the old Sittingbourne Town Hall will be refurbished and a conversion will incorporate it into the the new complex which will include a swimming pool. The leisure centre is due for completion in May.

Two contracts have been awarded to Rashleigh Phipps Electrical, part of the construction supplies division. The first, worth \$800,0000, is for the complete building services installation at 123 Pall Mall, London, SWI, for Trafalgar House Developments. The listed building is currently being refurbished by Trollope & Colls Construction and Rashleigh Phipps has been awarded a \$600,000 contract involving the installation of electrical services for the Johnt Credit Card Company, at Southend, Essex.

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IN THE MATTER OF CROWN TELEVISION

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Public Notices

Petition for Reduction of Capital (Pursuant to the Compatities Act 1985 Section 136 (1))

NOTICE IS HEREBY GIVEN That in a Putiton breamend by The Bootish Morpeys and Trust Patito Larlied Company, having their registered office at 3 Gleither Broset, Edinburgh, 61/4 617, for confirmation of Pectucian of Capital, an Order was providingled by the inner House of the Court of Seekich at Sidneyston on 28th January 1986 to appoint a

3 Glandicies Street, Edinburgh, EHS 67Y.

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B.V.£50,000,000 11%% Guaranteed Bonds 1991

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on Friday 26th February 1988.

For further information and **Editorial Synopsis** please call

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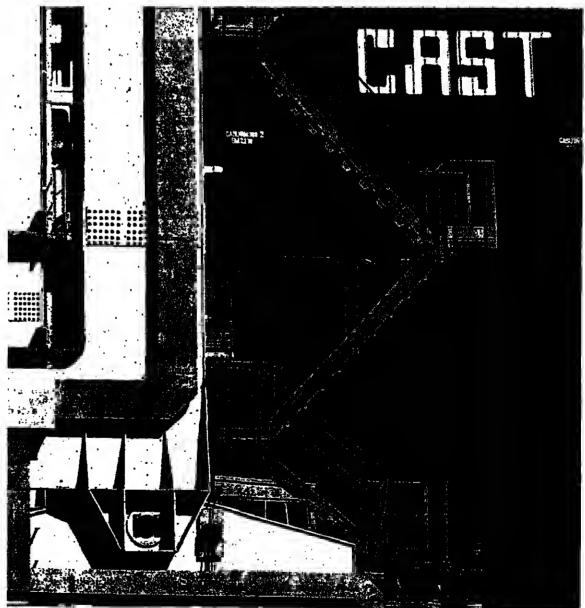
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ANTHONY HARRIS in Washington

THE WALL STREET bond anbout government polley, market last week got very and so few about ordinary excited over a mere prelimi. hnman conduct. Current nary report suggesting that wisdom about American sav-American consumers might ing can be summed up in be becoming a little less one sentence. It may be

that governments do not make the economic weather on their own. If the rise in American personal savings is the start of n trend, it coald cause a far bigger change than anything that even an active government could achieve.

American debt and the almost equally rapid growth of Japanese foreign assets has much more to do with the behaviour of ordinary Japanese and Americans than with government polley in either country, just as Britain's apparently sound finances have much more to do with the North Sea than they do with Mrs Thatcher.

a puzzle, then, that economists write so many books he becoming a little less one sentence. It may be based on any supposed stand why economists seem makes it very hard to feel eager to spend almost the about to rise steadily nuderstanding of how the to have so little to say any confidence in it but for last penny of their incomes. This is a healthy reminder decides, and turn the US observations of how it private saving. The question closer to the truth than any

Don't forget King Canute

back into a surplus country; behaves. The embarrassing has been studied again and other statement you can and then again, it may not.

That is not the only tend to work hetter than theories, based on income is this another black box Indeed, the contrast embarrassment the professiven the most highly devel growth, on the cash value or between the growth of sion faces at the moment. Oped systems based on ecothe real value of family The central tool of the

macroeconomists, who study and try to forecast model, and forecasts based on aneh models perform quite well.

the behaviour of the whole be out of a job, because the 'nately none of them seem to system, is the economic engineering models, while work very well when model, and forecasts based they could be very valuable applied to the facts of the to business people, are past - "backcasting", as the quite useless to govern- practitioners call it. However, it is also possiments. The engineering There is also, so far as ble to forecast the economy model implicitly forecasts American behaviour is without using any economic changes in government policalied, a most annoying ics at all. It is done with the icy along with everything engineering-type observa-

omics. assets, and especially on (This does not mean that demography, to explain conomic advisers will soon changes in saving. Unfortu-

You might think it a hit of same mathematics which else, but does not tell you tion, known as Dennison's puzzle, then, that economic engineers use to control the what those changes are: so Law, which says simply that dists write so many books behaviour of chemical you cannot play with alter the saving of the private works and other large, complex systems, with the the essence of the game nies as well as people, is a whole thing reduced to a called policy-making.)

Single, extremely complicated equation, which is not will find it easier to understant proportion of the private in the saving of the private in the private in the saving of the private in the private in

model which is going to make studious economists look silly? I am going to risk looking silly myself, and say that I believe that Dennison's Law is about to be disproved. The argument is based largely on simple faith. Everyone knows that the balance of family finances changes through the years.

There would be no space here to go into the details of American demography, even if I knew them: hut fortunately there is a short

the official fund reports to Congress about its finances and prospects, so we know be putting on an almost Japall that actuaries can tell us about its future.

The facts are fairly epec-tacular. Thanks to the fact paying-off and accumulating stage of their lives, and also increases in the social secu-

security fund, and every about \$25bn - a pretty small are probably inaccurate took trick, draws an income from it. Private pension funds, and indeed, individuals saving for their retirement, must behave something like this year it will increase to them at face value, and they about \$25bn - a pretty small are probably inaccurate took but as King Canute might more than \$150bn. By 1990, thave demonstrated if he had eat around after his feet got wet, tides do turn. It is hardly a dramatle though.

tury, peaking at over \$170bm in 2005. It then starts n quick slump back into deficit: but that ie nearly 20 years from now.

If this even vaguely represents the behaviour of private pension provision, then American citizens will soon

anese display of thrift.
Of course, if the slower spending of US citizens caused a collapse in corpothat the post-war haby- rate profits, so that compa-boomers are entering the nies had to borrow to buy plant rather than just for takeovers, we would be back with Dennison's Law, to the fact that past scares back with Dennison's Law, about the solvency of the and today's conventional fund have inspired some wisdom would be right after all At the least, though, the rity tax, it has just started social security figures sng-a swing from deficit into gest that the bond market enormous surplus. could be right. The figures tunately there is a short Last year the surplus was last week were not all that cut. Every working US citi- a modest \$10bn or so, and dramatic, even if you take zen pays into the social this year it will increase to them at face value, and they

INTERVIEW

Read all about him

RUPERT MURDOCH was Raymond Snoddy meets Rupert Murdoch, the offered a clear choice recently chief executive of News Corporation

after falling heavily on the ski slopes of Aspen, Colorado, and tearing ligaments in his knee. He could let the injury heal naturally, in the knowledge that the leg would never be strong enough to ski on again. Or he could choose a again. Or he could choose a three-hour operation involving the latest microsurgical techniques and stand a good chance of getting back on the piste once more.

At the age of 56, Rupert Murdoch had no intention of giving up skiing; he chose the radical and more painful option. So the chief executive of News Corporation is fight-

of News Corporation is fight- Murdoch, becoming very aniagainst Senator Edward Kennedy and the Federal Communical advance and the obvious attraction of trying to win, nications Commission - on attraction crutches and wearing enough padding on his left leg to keep be planning what will probable an Australian batsman facing bly be the biggest atrategic retreat of his career.

"My ideal situation would the street of his career."

"My ideal situation would the street of his career."

"My ideal situation would the street of his career."

the West Indians happy.

He is using every bit of political influence and the best lawyers money can buy to win the right to keep both somehow. But if that's not a possible the best thing is to the New York Post newspaper possible, the best thing is to and his New York television deal with it as fast as possistation. He hopes to find a ble way round the rule that you He is now looking at a cannot own a television sta-series of offers and exprestion and a daily newspaper in sions of interest for the New

Post" marches through New of Mirror Group Newspapers. would have wi York in his favour and a bill Mr Murdoch was talking in out," it added.

of his best efforts, losses sees something he doesn't like totalling about \$70m which in his London popular daily, continue to mount, and a The Sun. It is a paper he product whose lurid headlines admires because "It laughs, it have done little for his jour-nalistic reputation? unpretentious and healthily

The New York Post is a anti-establishment. terrific fun newspaper. It is But Mr Murdoch accepts also a daily newspaper with a that sometimes accusations of

ington," said Mr Murdoch last enough to point out what week.

As he talked - propping his tralia and what the black men injured leg on a copy of The had done and what the probinjured leg on a copy of The had done and what the prob-Times Atlas of the Bible, one lems are today. Somehow it

1931 Born March 11. Edn-cated: Geelong G S, Worcester Coll, Oxford 1953 Takes charge Adelaide News after death of father Sir Kelth Murdock

papers 1985 Becomes American citi-

zen 1986 Moves all his UK national titles to Wapping

He is now looking at a aborigines as treacherous and brutal people who had acquired none of the vital There have been "Save the Mr Robert Maxwell, publisher of Mirror Group Newspapers."

Ork in his favour and a hill

Mr Murdoch was talking in

York in his favour and a bill introduced to give the commission back the right to extend its waiver on the cross ownership laws.

But why should Rupert obscured last week by heavy and the Sunday Times obscured last week by heavy sleet. Despite the scale of his because he choses editors who think like him on major

"I don't interfere with The Times because of this business of independence. I con-fine myself to talking about the appearance, the writing and general content of The Timea. I don't tell Charlea Wilson what editorials to run. certain degree of influence in bad taste are well founded. It's all I can do to read them the biggest city in the free "We had an editorial the let alone contemplate writing world, certainly a lot more other day which went just 10 them," and Mr Murdoch. let alone contemplate writing them," aaid Mr Murdoch. But what if Mr Wilson sud-Influence than any newspaper per cent too far about Austra-outside New York or Wash- llan aboriginals. It was fair denly started writing editori-UK.

he have the freedom to do so? "Sure. But it would depend on how he did it and on what grounds. I'm not sure there wouldn't come a point when I would go to the national directors (the guarantors of the paper's editorial indepen-dence) and say: What do you think of this? In he acting rightly or do you think he's lost his mind?"

He is philosophical about those who try to portray him as "a right-wing monster," although he concedes that there. We built Eddie up a lot with age he has become "a because we wanted the attenlittle more conservative" on social policies and believes that a radical market-oriented society brings the most free-dom and justice.

He says his Presbyterian genes are very strong - his paternal grandfather was first Moderator General of the church in Australia. But, In contrast, his maternal grandfather was a great gambler. "It was always my father's great fear that those genes might predominate. I don't think they have but they are there. I've always taken gamut," it added.

Mr Murdoch says he never the referes in the editorial ecisions of his two London

But I've also had the Presby-likely to be more important terian grit to overcome them when I've made bad gambles,"

> "I know how I'm perceived here or in Australia or England from time to time. You're a hero one day and a menace the next. These things pass," said Mr Murdoch, who tends to end a loog sentence or emphasise a point with a broad, rather mechanical, grin. Most of his papers sup-ported Labor in the last election in Australia, he points out, and adds that it was the move to Wapping that gave him a right-wing image in the

At the time he was con-sclous that taking his titles to Wapping was a historic act that would change Fleet Street for ever and perhaps even the mood of the country. But he was still surprised by its effect. "I didn't think the others would catch up so fast." He thought the unions would stop sitting outside Wapping, and confront the other proprietors to make sure they prevented similar job cuts at other papers. "Inatead they spent a year shouting at me and they were then so traumatised that the whole game was up," Mr Mur-

doch said. How important was Eddie Shah (who launched Today) in the newspaper revolution? "We were a little naughty because we wanted the atten-tion elsewhere. But it (Wapping) made Eddie possible because they were at my gate instead of burning him down.

Mr Murdoch inherited newspaper business worth £150,000 on the death of his father in 1952 and turned it Into a business worth A\$4bn. But what keeps him running so hard?

*An old friend said I was simply a fidgit. But I would like to create a great professional media company," he

than large takeovers. The publishing empires which might attract him are either too big or have too many takeover defences - and he's " too lazy or too old " to go round buying up tiny newspa-pers like a Lord Thomson or Conrad Black, the Canadian proprietor of the Daily Tele-

There is, of course, his



Times. Although he has built son".

But what, over a career or up a 20 per cent stake in Mr Murdoch intends to more than 35 years, does he up a 20 per cent stake in Mr Murdoch intends to more than 3 Pearson, publishers of the FT, streogthen News Corporamost regret? he says that he has "absotion's management so that he After a v he says that he has "abso- tion's management so that he After a very long pause lutely no plans" to take over has more time to worry about Rupert Murdoch - the man either. Instead, he would like "the creative side" and ou get- the Columbia Journalism to form a joint venture to ting his hands on "the tons of Review once called "a sinister launch an American edition money" that are out there if force in our lives" - replied: that would rival the Wall he can make a success of his Street Journal, but warns that biggest gamble - the creation Perhaps I'm too trusting and if Pearson insists on regarding him as hostile "that could sion network from his loss-times. But that's a quality not interest in the Financial turn me into a hostile per- making Fox Television.

But what, over a career of

"I like people, I trust people. a fault.

When the truth is on trial

tor on the decision by the Lord Chief Justice and his two judicial brethren in the Birmingham Six appeal could seriously impugn the correct-ness of their judgment, that the conviction of the six 13 years ago by a jury was both safe and satisfactory. Yet, why is it that many

reasonable people neverthe-less remain unhappy at the conclusion of the legal pro-cess? The paradox is to be found in the English system

of criminal justice.

The case came to the Court
of Appeal only by virtue of the Home Secretary referring the matter to that court, after he had been persuaded by some fresh evidence that on the face of it put the convic-tions in question. The Court of Appeal had previously entertained appeals by the six, following their convictions all those years ago, and

had dismissed them.
Unlike other legal systems,
the appellate process could
not thereafter be invoked by the prisoners directly at any time that they might possess fresh evidence. Our system adheres passionately to the principle of finality in legal proceedings. The hurdle of persuasion on executive government to breach that princi-ple is formidable. As an obstacle to invoking the criminal process it is questionable. The courts themselves - perhaps exceptionally - should be accessible to disgruntled prisoners who can demonstrate that they have suffered a possible miscarriage of justice. Courts should be prepared to In 1982 the Select Commit-

deal with it as fast as possi-

York Post. The suitors include

tee on Home Affairs recommended the setting up of an police, independent review tribunal, It is but it has found no favour English criminal trial that with government.

dibitity and the weight of the The one person who knows fresh evidence. It inevitably for certain the truth or falsity starts from the premise that of what he is accused is not the jury's verdict is inviolate obliged to give an account of unless and until something himself at any stage of the crops up to create the lurking process.
doubt of the prisoner's guilt.
It is not a re-run of the trial on the right to silence may be

the process at the carly stages
This was not merely a of criminal investigation an favourable approach to the examining magistrate who case for the Birmingham Six, sifts and analyses the cvisince any lurking doubt about dence as it accumulates. If at their convictions would mean any stage the Brimingham Six their instantateous release, had given their version of instead of the ordeal and events and been subjected to

trial. After so many years a fresh start would involve the rehearsal of stale eye-witness testimony and expert cvi-dence from forensic scientists that more effectively seal the fate of the accused.

There would be no guarantee that the tests for nitro glycerine on the accused's clothing would be differently viewed by the fresh jury. And even supposing the defence successfully negatived the Crown's forensic evidence, it might not outweigh the pris-oners' admissions made to the

It is the very nature of the with government.

Under the reference system fying the public outside the the Court of Appeal is primarily concerned to test the credict is sound and convincing.

a wise precaution when faced The Court of Appeal must by his accusers during the do the best it can by asking period of criminal investigatiself the question: would the tion away from immediate jury, if it had heard this fresh judicial control. But does it evidence, come to a contrary make sense to provide this conclusion? The only escape protection at least in the face from this difficult, intellectof the trial court? Other civitual exercise is to go back to lised legal systems not only square one and order a begin the trial proceedings retrial. The Lord Chief Justice with the questioning of the roundly rejected this possibil- accused, but also inject into

uncertainties of a second cross questioning a clearer picture of what really happened might have emerged.

The essence of the English criminal process is that it is not tailored to the pursuit of truth

In the case of the Bir-mingham Six we do not even know the truth about the treatment they received immediately after their arrest. All of them undoubtedly had been roughly handled by the time they appeared before the Birmingham MagIstrates Court on remand.

by the trial judge at Lancaster Crown Court from allegations of physical violence to the prisoners; instead it was alleged that the beatings were inflicted by prison officers at Winson Green Prison. At their trial the prison officers were all acquitted without giving evidence on their own account, the subsequent civil action brought by the Birmingham Six against both police and prison staff was stopped in its tracks.

Lord Denning's reason fur preventing a trial by judge alone in a civil court was that if the six were to aucceed it would be so damaging to the administration of justice that it could not be countenanced. If anybody wishes to put the finger of blame on our system of justice for the unlawful treatment of the Six it was that earlier Court of Appeal judgment that should be faulted, and not last week's fully reasoned decision not to disturb the conviction recorded by jury after a lengthy trial.

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FINANCIAL TIMES



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Attention has swung back to home and potential EC markets Food processing has developed into one of

Britain's most active industrial

sectors: manufacturers are taking advantage of low raw material costs and the consumer's developing taste

for quality, reports Christopher Parkes

European food for thought

THE TACFICAL withdrawal country's most active industrial sectors. Outside interest has Northern Foods is now to all also been sharpened lately by intents and purposes out of the US. Cadbuty has pulled in its food manufacturing to offer a horns, and in the latest retreat United Biscuits sold off the US has been paying Cadbury Separada division.

The attentiou General Cinema of the US has been paying Cadbury Separada division.

ity Brands division. For most European food manufacturers — with the excep-tions of long-established and broadly-based Unilever and Nestle - North American activi-ties have in the past five years been boiled down to consolidation of strong niche operations.
Cadbury, for example, has won respect for its handling of the Peter Paul confectionery acquisition of 1978. United Riscuits remaining interests pivot round its successful Keebler subsidiary which survived, indeed thrived, on the cookie wars.

The time may come again, when the lessons have been digested, for a fresh assault on the US. But for the moment, attention has swong back to the

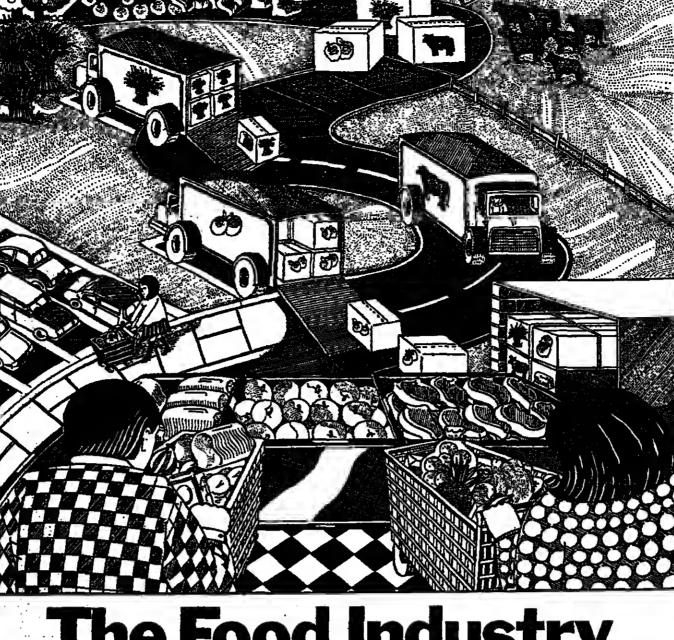
The attention General Cinema of the US has been paying Cad-bury Schweppes, and Austra-lian Goodman Fielder's forceful

lian Goodman Fielder's forceful courtahip of Ranks Hovis McDougall, have helped highlight the attractions of the British industry.

As a substantial, innovative, sophisticated market, supplied by some of the most technologically advanced processors in the world, the UK has many inherent advantages. From its position on the doorstep of the Continent, it also offers entic-common market. Continent, it also offers enticing prospects. Despite appearances, momentum is gathering behind the European Commission's internal market project which is intended finally to open up the European Community into a 12-nation free trade area by 1992.

The politically fraught process of tearing down the barrians of something resembling a true common market.

CEAS Consultants, a group attached to Wye College, part of the University of London, recently warned that the British food industry stood to lose out if it failed to remedy its ignorance and shake off its scepticism about the internal market.



The Food Industry

on-line databases and seminars 300m consumers. Many internawhich were being used to spread the word.

Doubtless, one reason for the agitation in France is the highly fragmented nature of the con-sumer products industry. Inde-pendent companies which have been built up largely in the last 50 years from family concerns tend to resist agglomeration in the interests of preserving their

one of identity.
One of the coucerns highlighted in the CEAS report was
that far-sighted food manufacturers from outside the Commu-With margins at historically industrial costs of tearing down the barristabilized at bargain rates, and sharpening consumer tastes for quality coupled with a willingness to pay, food processing and other products, is likely to has developed into one of the call interest that proposed that very nity might be attracted in by a creals and microwave ovens in Britain connity might be attracted in by a creals and microwave ovens in Britain connity might be attracted in by a creals and microwave ovens in Britain connity might be attracted in by a creals and microwave ovens in Britain connity might be attracted in any product list of best-selling consumer manufactured in any community complete that any product list of best-selling consumer manufactured in any community might be attracted in any community might be attracted in any community complete that any product list of best-selling consumer manufactured in any community complete that any product list of best-selling consumer manufactured in any community complete that any product list of best-selling consumer manufactured in any community complete that any product list of best-selling consumer manufactured in any community complete that very
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deterred in the past by national regulations and tastes which have often obliged them to tackle the European market by setting up separate operations

in each country.

Diversity of tastes and the relatively low use and poor quality of processed foods on the Continent are considered in some quarters to offer obstacles more daunting than any amount of legislation. But times are

That ready-to-eat breakfast

prepared microwaveable meals sweeping the US and the UK has yet to gain momentum in mainland Europe, but with con-venience foods starting to win adherents, their day will doubtless come

According to market researchers at Euromonitor, the day of the cornflake - one of the earliest convenience foods, which has the modern-day merit of being "bealthy" – has already arrived in the Commu-nity. It cites a recent rapid rise in consumption of ready-to-eat breakfast cereals in France and Germany - sales have doubled in the past three years - as evidence that US companies' persistence may at last have paid off. Annual sales in these two countries and Italy are

CONTENTS

Multiple retailers: Hesvy investment in superstores Food processing: Getting rid of "Healthy" eating: The response to Food processing equipment

forecast to reach almost \$400m a year in 1990 from around \$60m in 1980.

Own-label goods: The search for brand new products

Manufacturing plans of the companies which will benefit most - Keliogg, Qualcer and CPC of the US, and Nestle from Switzerland - share certain common characteristics. The most noteworthy in this context is that they manufacture a range of products which is proving saleable all over Enrope. As a consequence, they do not need several factories churning out regional variants in several Community coun-

Their current dominant posttion could only be reinforced by the consequent economies of cale, and the chances of any indigenous companies making worthwhile inroads in the new sector are likely to be slight.

Nestle has already centralised all its cereal manufacturing capacity in a single factory in Belgium. It has emerged as Kellogg's most vigorous competitor in little more than two years, and is now planning to apply its centralised production policy in other sectors, too.

Kellogg, the market leader in every country where its prod-ucts are sold, has been established in Britain for more than 50 years. It opened a second factory in Bremen, West Ger-many, in 1963, and can proba-bly expect to supply the whole of Europe from these two sites alone.

CPC, manufacturer of Knorr, Hellmann's and Mazola, bought the Banania cereals business – fourth in the French league – a few weeks ago from Cadbury Schweppes. The British com-pany had picked it up as part of its purchase of the Poulain chocolate concern. Combined with its existing Maizena opera-tion in Germany, CPC now has a substantial presence in a real growth sector in the Continent's two biggest and richest consumer markets.

Taking a more direct approach, Sara Lee Corporation of the US has paid more than \$600m to buy a Dutch food and consumer products business owned jointly by Akzo and Royal Dutch/Shell, giving it a handly hand Farmone direct broadly based European divisiou turning over almost

Most British companies operating on the Continent, by contrast, are involved in mostly saturated or highly competitive niches such as snacks and biscuits. There are few with Sara Lee's breadth or a grip ou an Elustration by Nicole Nelso

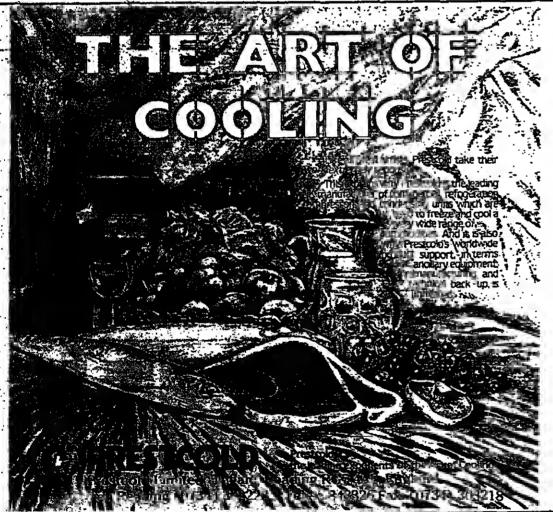
international growth market t match that of Kellogg's. However, they are far from idle. At home they are making the most of low raw material costs, investing heavily, and exploiting the high added-value opportunities offered by the British consumers' developing taste for quality and declining interest in food simply as fuel.

This apparent change in atti-tude - credited for some of tha revival of food manufacturers fortunes - has yet to show through at what might be called the national bottom line. According to the latest edition of Social Trends, the percentage of consumer expenditure going on food took another drop in 1986 to 13.8 per cent (it was 17.9 per cent in 1978). The proportion is still among the low-est in Europe, and in 1986 real spending on food was still only 7.3 per cent higher than in 1975, according to GIRA, the Geneva-based research organi-

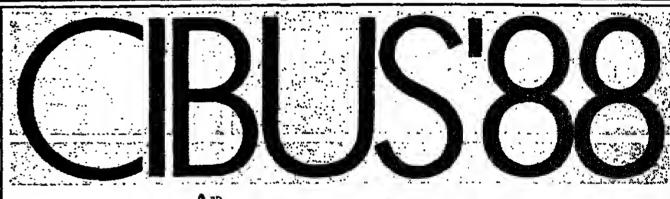
From analysis of new product successes over the last 10 years, GIRA has divined three years, trick has divined three dominaut forces driving demand in the food market: healthy eating, indulgence and convenience. Of 26 products each with sales of more than £20m examined in 1986, 20 were drawn from six sectors which fit this pattern: yellow fats substituting for butter and conventional margarines, chocolate confectionery, milk and yoghurt products, frozen convenience foods, bread and soft

With a clearer idea of what consumers want, major manufacturers have responded and been rewarded. Many new genfor niches within the health. indulgence and couvenience matrix have been readily supported by retailers such as Marks & Spencer and Sains-bury, and have developed into sizeable concerns. Inevitably, larger processors have imitated them (who would have imagined 10 years ago, a company the scale of Northern Foods making sandwiches for national distribution?) and begun to assimilate them.

The restructuring cycle is well under way, bigger fish are gobbling up the tiddlers as fast as they batch, while foreign predators lurk in the deeper waters awaiting the opportunities. ties which could bring them into prominence in the UK and within reach of potentially greater catches across the







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Price cutting has been superseded by value for money

Major groups go shopping

DURING THE years of high inflation food retailers - however much they deplored rising prices - found that they pos-sessed a tremendous marketing tool. The easiest way to attract cost. The easiest way to attract customers was to play on their desire to keep the price of their "shopping basket" down. As a result, the price wars of the late seventies broke out.

Since inflation has abated, and food price inflation is now even lower than the rise in the general retail price index, the food retailers have had to find other ways to expand their turnover and market share, and so keep their profits growing to the eatisfsction of shareholdnow would probably not work.

One retailer estimates that it would take a 20 per cent volume increase to compensate for the fall in margins caused by price cutting. Any store which could cope with that sort of volume increase must be so unpopular with customers that price cuts would be unlikely to persuade them to come in.

One result has been a distinct shift in the offer to customers from price to quality, and value for money rather than the cheapest possible. Higher margin fresh foods are taking a greater proportion of space within supermarkets and superstores. More added-value convenience products are available, not only helping consumers to save time preparing food, but boosting retailers' margins into the bar-

has been the increasingly rapid expansion by the major food retail groupe, J Sainsbury, Tesco, Asda, Argyll - which now owns Safeway - and Dee Corporation. The emphasis is on superstores - shops with a selling area of over 25,000 square feet. Not only does the epace enable more customers to come through the shop, thus making economies in overheads. wider range of goods, more of scale and buying powe fresh produce, in-store bakeries for the group to compete.

open new stores, between them spending billions of pounds in



the "cloth cap and clogs" image and join the move towards

opening larger euperstores. Like other food retailers, the

CRS has been closing down its smaller eupermarkets which it

believes are no longer viable.
The polarisation of food

retalling between the super-

ahopping at a time - and corner

where top-up purchases are

made. The latter offer good opportunities to the wholesal-

ers. The only group appearing to go against this trend is Budgen. Barker & Dobson has said that if its bid for Dee succeeds, it will sell that group's

superstores and concentrate on

October 1961.

where customers can

sion of the major groups. formerly independent societies Although the market shares of the handful of top operators 4.2 per cent and s figure of 12.5 are still rising the competition per cent for the movement as a for every pound the consumer whole, with a turnover spends is now intense. That approaching £5bn. begs the question of whether The CRS is keen to throw off

the huge investments being made will earn a good return. A recent example of the fight for business is the takeover bld by Barker & Dobson, which owns the Budgen supermarket chain, for Dee Corporation, As the major supermarket groups have amalgamated - including Dee's own purchase of Fine the chances of a small operator making it into the big league by organic growth are minimal. Thus only the acquisition of a big group can give Budgen the size which brings the economies

Other food retailers are also becoming more aggressive. The Its once huge market share that spending billions of pounds in the source ringe market share that the process, a cloud is appearing on the horizon. Since the is now fighting back. The Cofood market is static in the UK operative Retail Society, which
there must be a limit to the groups together a number of they cannot sustain the volume

of scale and buying power vital

dynamics of the larger stores are such that the volumes support the high quality fresh food and thus the net margins," says

larger stores is that retailers can stock a wider variety of brands. In smaller supermarkets there is frequently only room on the shelves for the top one or two brands plus the retailer's own brand. In those cases smaller manufacturers must fight for every inch of aupermarket shelf space, and the best way of doing that is hy filling a nicbe in the market rather than trying to copy the

aesietant managing director (buying and marketing) points ont that larger stores help the food manufacturers since more brands can be stocked. The arrival of scanning equipment at the check-outs also benefits both retailers and suppliers: greater information is available on which lines are selling quickly, enabling faster reor-

between food retailers and food manufacturers seem to have been improving for sometime. During the price wars retailers were passing on some of the pressure on their margins to suppliers. Over the last few years food manufacturers' margins have been rising with the retailers'. The scope for pre-pared meals is still large despite the progress already made, and here there is much more co-operation between retailers and manufacturers.

While food retailere have been merging, suppliers have been, too. And though much public attention is focused on the increasing market shares of the major retailers, in many product areas the suppliers have a far more dominant position. Says Mr Vyner: "The largest food retailer has a 12 per cent share of the total food market. There are 36 product areas where one manufacturer has over 50 per cent and one where one manufacturer has over 90 per cent of the market. The power of the retailers is balanced by the enormous power of the manufacturers." Maggle Uny

Food processing

Industry treads on eggs after additives attacks

THE UK food processing indus-try has spent the last two years casting off E numbers and assorted additives like a cat shedding fleas. The process has not had any great effect on the industry's general health or its products - and none is yet dis-cernible in the consumers' condition - but the reduced irrita-tion has certainly made life

tion has certainly made life more comfortable.

How long the hull in the antiadditive lobby's attacks will last is anybody's guess, but it has far fewer targets to aim at. With quite remarkable speed the food industry dispensed with a wide range of artificial colours, and preservatives. colours and preservatives, adapting processes and prod-ucts to the new demands of retailers and shoppers.

Although the flak has died down, it is clear that future ogy will be closely monitored both by consumer watchdogs and the retail trade. The industry will have to tread carefully.

Amid the demands for "fresh and natural" foods, there is lit-tle apparent concern on the public front for the health risks and extra costs which may be

Reported cases of salmonella poisoning have been increasing steadily in recent years, and the rete of rise shows as the rate of rise shows no signs of abating. Responsible manu-factorers and retailers are meticulous in their hygiene standards, but others are less so, and it may take only one local outbreak of food poisoning to bring the lobbyists down on the head of the whole industry. Because of this and the antagoniem towards "chemi-cals" the additives makers cals" the additives makers' search for "natural" alterna-

One path they are following, for example, leads back to antiquity, and the preservative qualities of herbs and spices used to good effect by Egyptian embalmers. It is still common in Africa for meat and fish to be sold laden with up to an extra

10 per cent by weight of stuffs dates back to the 1880s. assorted spices. A little over-Combined with refrigeration it powering for meek European was exploited for bulk produce palates, maybe, the techniques are being explored again in an attempt to isolate the specific antimicrobial agents present in items like tea leaves and rose-

mary.
Under the influence of retailers tired of high wastage rates on the meat, vegetables and chilled products counters, pro-cessors and their suppliers another aged technique which can add valuable hours or even days to the shelf life of certain products. Modified atmosphere

products. "Modified atmosphere packaging" - products are sealed in containers in which the available air space is filled with various gas cocktails - is growing quickly in popularity. According to researchers at Marketpower, British consumers bought some 900m of these reach last year - far more than in any other European country.

away from canned food in most industrialised countries.

According to market researchers at Market Direction,

aggressive marketing of low-salt, low calorie and "natural"

canned goods has helped in the US, where sales have fallen 20 per cent in the past five years, but the overall trend

The company reports falling sales in the US, UK and West

Germany, with the French and Italian trade being shored up

canned prepared meals and

Canned meat is losing favour everywhere, except in West

All UK Supermarkets

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is still downwards.

new tomato products.

in the 1930s. It is still widely used for preserving fruit in large chambers where the pro-portion of oxygen in the local atmosphere is reduced, and the nitrogen content increased to slow down ripening.

Food and packaging compa-nies are busy seeking to enhance the benefits of packing fruits, vegetables and baker goods in nitrogen or carbon dioxide, by developing new impermeable plastic materials which will help keep the modified atmosphere stable, and allow the use of the technique in bulk shipments, thus saving on refrigeration for pallet loads

of goods.
Since goods packed in modified atmospheres do not have to be labelled as such, consumers are largely unaware of the pro-

Germany (tinned sausages are a staple), while tuna is gaining

European fruit canners are

asking for grants to defray the costs of floating their peere and peaches in juice rether than sugar syrup, and thus make them more competitive, but Market Direction sees little

hope of a general upturn in demand. For the UK and the

US, as in the past, the product

proving most resistant to the trend against the can is the

Market Direction Report 1.≥,

Canned Foods, Euromonitor, 87 Turnmill Street, London EC1M

humble baked bean.

5QU. Tel. 01-251 8024.

The notion of modifying the aware of irradiation. In the two atmosphere surrounding food- years since an official commit-

Beans are left to carry the can

tee investigating the pros and cons of using nuclear radiation cons of using nuclear ramation as a means of pasteurising and temporarily preserving fresh foods reported that it was harmless and potentially useful, the Ministry of Agriculture has received some 5,000 opinions from manufacturers, retailers, consumers and lobby retailers, consumers and lobby groups. Almost all were against its introduction.

Indications are that even if it is given an official green light, no one will apply irradiation at a commercial level. The notion appeals to Scottish soft fruit farmers, who would much pre-fer to send conditioned raspberries southwards in punnets, rather than sell the bulk of their crop to jam makers. But there is a vast gap between their special concerns and those of multiple retailers who are unlikely to allow their produce racks to be "contaminated" by the presence of irradiated fruit.

Beyond the public gaze, most food manufacturers and addi-tive makers are still following the "natural" path. They are seeking out vegetable and ani-"nature identical" food compo-nents which will provide cost-effective and lobby-proof alternatives to displaced chemi-

Enzymes, for example, are being put to work by cheese industry researchers. Hard cheeses, such as cheddar, need up to 12 months to mature and develop a true flavour. But the judicious addition of enzymes can reduce this to two months, cutting inventory and storage charges, and slicing up to 5 per

cent off manufacturing costs.
No consumer or lobby object tions yet. But government per-mission is still needed to allow commercial application, and there is still the matter of stopping the enzymes' processes. Experiences so far suggest that while treated cheese will develop more quickly, it wili continue to mature almost to the point when it is capable of walking. Christopher Parkes

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Food Brokers Limited

Nick Garnett looks at the food processing equipment industry

Continuing to restructure

processing equipment are facing a barrage of pressures and Sweden and the UK, Italy,
ing a barrage of pressures and Sweden and the UK, and a numchanges which show no sign of ber of other European countries such as Denmark and the Nethenlands.

white all this has been going on, a number of machinery makers have adopted a very aggressive, expansionist stance which has translated into a aggressive, expansions stance which has translated into a clutch of takeovers and mergers. Two companies, Alfa-Laval of Sweden and APV in the UK, have been at the centre of this. If this were not enough, machinery makers in some typee of food products like milk-based goods are having to commit money to emerging technology, for example mem-

MANUFACTURERS of food Main producers include West

Many of them are having to come to terms with a shift in the requirements of the food companies: the fragmentation of the food market means there is a premium on equipment the food market means there is a premium on equipment ing to the food equipment comflexible enough to handle a much broader range of products.

At the same time, the big food and drinks companies are increasingly seeking turnkey deals where one equipment maker for machinery in Britain of \$212.1m.

The global market for food machinery is a healthy and growing one. A number of major changes and opportunities look as if they are about to

growing one. A number of major changes and opportunities look as if they are about to burst onto the market though some of the targets companies have in their sights are still a long way off. long way off.

technology, for example membrane separation, if they want to stay as serious players in the field.

Total exports of food processing plant totalled \$2.2bn in 1985, the last year for which global figures are available.

Asian stomach.

Apv and Alfa-Laval are probably the two largest food equipment makers in the world, though there are many areas of processed food in which they global figures are available.

Continued on p8

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Brand new thinking

AS LITTLE as five years ago the UK market for chilled, ready-prepared mean barely ready-prepared mean burely existed, yet it is now worth about £150m a year and forecast to approach £200m by 1990. This business, the fastest-prowing sector in the food trade, was discovered, exploited, and continues to be dominated not by a manufacturer but by the retailer, Marks & Spencer.

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Other supermarket chains have been quick to follow, and have found little difficulty in turning up ambitious manufacturers willing to produce to specification. The result is that chilled resuly meals have emerged as the first major market segment to be dominated by own-label goods.

Some mainstream processor responded by launching similar products under their estabproducts under their established brands, although they have yet to find any great success. Others, as in the case of Rapk Hovis McDougall's swoop on Avana Fnods last year, have made the best of it and bought companies which specialise in own-jabel chilled meal production.

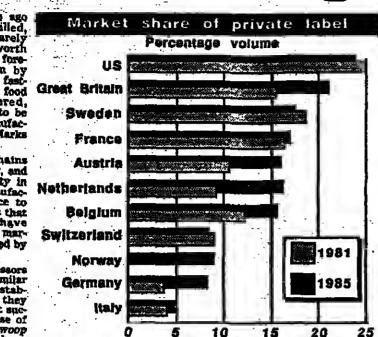
The incidence of private branding has been spreading steadily in the food trade, and ranges from 100 per cent in the case of Marks & Spencer down to around 20 per cent at Asia, which was relatively now to adopt an own-label policy.

The proportion of goods sold in this fashion appears to relate: directly to consumers' perception of the quality image of the retailer concerned. On this basis, the proportion of Sains-bury's goods marked with the company name is the highest in the grocery multiples sector at over 50 per cent.

There is considerable debate about the ceiling, and to some extent it depends on the branded foods manufacturers will to resist. Some have held out doggedly against manufacturing under retailers' labels. Companies like Rowntree Mackintoah, Heinz and Kellogg stontly refuse to make copies of their prised brands. They see no reason to collaborate in schemes where they spend mil-lions a year on advertising to attract customers to the shelves where their products are dis-played alongside what are termed "knock-offs" at lower

Dr John Randall, former head of Avana Foods, described the process as "paying to have my throat out". Still, there is no shortage of manufacturers willing to oblige, Rataliars' brand franchises are now so strong. and most consumers in any case believe that own-label products are made by the leading manu-facturers, that this battle is vir-

and retailers are reluctant to discuss openly their attitudes to the issue, the adversising business has been particularly vociferous in urging feed pro-cessors to fight by supporting their brands to the full. Obvi-ously, a single retailers' sensite campaign, which by implication



its own-label offerings, is not such good business for agencies as a series of separate cam-

Source:Nielsen

paigns for individual manufac-turers brands.

One effect of the rise of priwate label has been to drive out secondary manufacturers' brands. It is now common in most outlets to see only the product from the maker with the highest promotional spend alongside the retailer's version. Some manufacturers accept the situation, and willingly sup-ply copies of their products as a means of increasing volume and keeping plant used to

Another effect has been to force manufacturers to become more innovative. Since the only "me-too" lines allowed in many stores are the retailers' own brands, and shelf space is tightening all the time, the processors are having to work harder at coming up with new or significantly different products that offer customers more of a

that offer customers more of a real choice.

A recent study of new products in grocers by KAE Development, the marketing and new products consultancy, said brands from innovators with big promotional budgets like Pedigree Pettoods, Mars, Kellogs, Cadhury, Birds Eve, Lever Brothers, and Procter & Gamble would continue to have an excellent future. "Indeed, in many cases, the chains have volunteered the statement that there is little scope for own-label development in those particular markets," KAB added.

The study also susgests that

The study also suggests that retailers may attempt to angrouch further on the food malents' territory by "designtally lost. ing their own new products while many manufacturers and pentracting manufacturers to make them, thus reducing at least parts of the business to something approaching a ser-vice industry.

To date, Marks & Spencer is the only retailer which can be considered a product impovator in its own right. But as the othcampaign, which by implication ers come increasingly up promotes the store itself and all against the limits of growth in

Prepared by Management Horizons the business of marking existing products with their corpo-rate brands, it seems likely that they, too, will become more ambitious. Mas has its own product research department and other large chains are known to have approached new product development consultan-cies for their ideas.

Move to third party operators

Distribution

party distributor is an important feature of the food market, replacing control by "doing" with control by information.

Mr Robert Brand, of Wood Mackenzie, the stockbroker, said: "Both retailers and manufacturers are coming to the view that distribution is a specialised art which is different to making products or stacking them on shelves."

The means by which groceries are distributed from suppliers to retail outlets has undergone a profound change over the past 10 years. Mr David Carter, of the Institute of Grocery Dis-tributors, said: "Until quite recently the pattern of distribution was primarily a matter for the anpplier. Todey it is increasingly the large grocery atores which control the way groceries are distributed."

As part of this trend there has been a move to centralised warehousing by major grocery retailers. Groups with more than 80 per cent of distribution coming from centralised ware-houses include Bejam, Kwik Save, J Sainsbury, Waltroge and Safeway.

Mr Carter said: "Partly as a response to the increased costs of distribution, and partly due ment with a contractor providto the changing nature of groing all facilitles required,
cery retailing, the centralisation of retailer-controlled warehouses has emerged as a viable An ability to capitalise on the

While many warehouses are actually owned and run by the retailer, there has been a trend towarda passing over the responsibility for certain types of distribution to specialist dis-

tribution services companies.
The Institute of Grocery Distribution estimates that currently some 29 per cent of gro-cery manufacturers distribution is contracted out, 29 per cent done in-house and the rest part in-house and part

third party. Among grocery retailers, according to KAE, the market research organisation, an estimated 23 per cent is in-house, 15 per cent contracted-out and 54 per cent part in-house and

part third party.
There are several reasons why retailers, for example, con-tract out to third party operators. These include:
Flexibility within a rapidly changing retall distribution

· A valuable insurance policy in the field of industrial relations. For example, if stoppages occur in a retailer's own depot, others contracted out to third party operators can take up the

· A reduction in capital invest-

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line into shape, talk to the new APV.

• To replace control by "doing" with control by information.
As KAE's figures indicate, a
large number of retailers have a mixture of in-house and third party distribution arrangements. Reasons for this include the fact that operating their

> Contracting out can be a valuable insurance policy

own depots enables retailers to monitor costs and levels of service by contractors as well as test-bedding their own com-

puter systems. Within contract distribution there is specialisation by con-tractors in the areas of ambl-ent, fresh, frozen and chilled foods, all of which require spe-cialist handling.

The highly specialised area of chilled distribution is one that has been developed by a number of specialist distributors whose activities have often grown out of distributing their own products. An example of this is Unigate Chilled Distribution which has drawn on the vehicle skills of its sister company Wincanton, which also does some chilled food distribu-

In temperature-controlled dis-

tion is even more highly devel-oped with only two major retailer actually owning facili-ties. Dedication of plant by the leading distribution services being planned by Tesco.

ever, is now concentrating on built and operated by third primary distribution - moving products from manufacturers NFC, Hunter Saphir and Hays to regional distribution centres Distribution which may be based at their These will

and supply retailers such as will improve flexibility and Argyil, Tesco, Gateway and Bejam.

Frigoscandia used to do retail

The trend towards composite

distribution in addition to primary distribution and in 1985 Britain, according to the industribution and in 1985 Britain, according to the industribution to form Farmhouse Distribution to form Farmhouse/Frigoscandia. However, Frigoscandia pulled out of the joint venture last on areas where we had tors. Said: "There will be freeze vegetables supplied to vide a wider range of services major retailers.
NFC Contract Distribution, In

THE CONTRACTING out of dis-tribution by retailers to a third to stores." transport expertise found in tribution, third party distribu-tribution, third party distribu-tion is even more highly devel-distribution. The company spedistribution. The company spe-cialises in the management and

such as Frigoscandia and Christian Salvesen have offered the retailer the required control without the necessary heavy investment in such technology.

Christian Salvesen is involved in both collecting food from in both collecting food from depots, with seven depots oper-manufacturers, taking it to ated at present by Tesco. Last regional distribution centres year a further seven new and then distributing products depots were announced, six of to stores. Frigoscandia, how- which will be dedicated depots

own cold stores.

Other specialist distributors, such as NFC Contract Distribution, then collect from there claim that these new depots

trate on areas where we had tors, said: "There will be the greatest expertise," they increased pressure on the dis-said – they also process and tribution services sector to proto their customers." Lisa Wood

Restructuring

are not players. The competitive battle between them has
produced a series of sequisitions that is gradually changing
the face of some sectors of food
equipment making. This is copeclaily affecting machinery supply for dairy-based products,
brewing and confectionary.

APV has taken a leap sideways from its liquid food intarests by last year's purchase of
Baker Perkins, a UK maker of
equipment for solid food pro-

Baker Perkins, a UK maker of couldment for solid food processing, particularly confection-ery, baking and cereals.

Pasilar, the Panish dairy food equipment maker has also been absorbed by APV, together with four companies in ice cream machinery and novelty ice packaging, Vitaline, Promco, Douglas, and Glacier.

A year ago APV acquired a centrolling interest in Resists, a West German valve maker which APV hopes will give it a better entry into the brawing industries of Germany and the US – the latter is rather keen on German-style brawing technology. These acquisitions have

helped doubled APVs turnover to about \$2500m.

Alfa-Laval has not been as expansionary, its purchases have added about 16 per cent to sales in the past two years or so. It has also withheld from making any sidestep into product areas in which it did not already have an interest.

Its acquisitions have included formax, a US producer of hap-burger-making machines and Cashin, another convenience food equipment builder. It has also bought several valve companies, a few of them — like Trichover and the British company SSP — supplying the food industy.

Many companies, particularly in the US and West Germany, remain independent and tough compatitors.

But the moves towards greater consolidation of power through mergers and acquisitions is continuing to affect an increasing number of companies. Almost everyone in the industry balance this matricis.

nies. Almost everyone in the industry believes this restructuring has still some way to go.

Nick Gamett

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Lisa Wood reports on the response to consumer demands for 'healthy' food

Low fat, high fibre, with fewer Es

Manufacturing Association.

Not that convenience foods and healthy eating are neces-arily irreconcilable. Dr Roger dations, it is far from easy to Whitehead, director of the select a healthy meal from a Dunn Nutritional Unit in Cambridge, and a member of a new committee on recommended daily allowances of nutrients in food said: "People have tended mation on food labels proclaim-to think that convenience foods ing that a product has x grams must be outritionally bad. In of protein, y grams of available fact many are just as nutritious carbohydrate and any number as fresh food, although in terms of taste they can be inferior." The key to a healthy diet, said Dr Whitehead, was a balanced

(NACNE) in 1983, and from the Committee of Medical Aspects of Food Policy (COMA) in 1984.

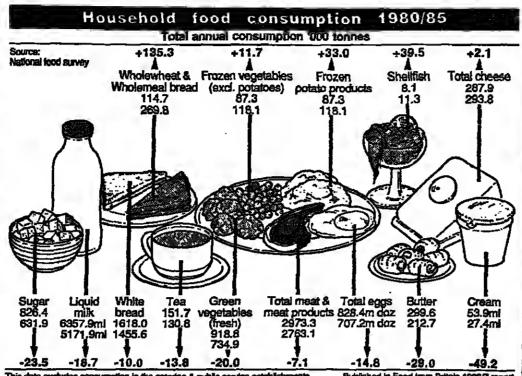
While NACNE's controversial doubled;

healthy esting and most will - and increasing dietary fibre say they are concerned about it. the more influential COMA At the same time, however, report, which was accepted by there is a move in Britain the Government, recommended towards convenience foods and that total dietary fat content snacks. Britons, for example, should be reduced to 35 per last year munched their way cent of all calories (the current through 5bn packets of crisps average intake is 43 per cent). (see right) – a seven per cent it also recommended that the increase on last year, according amount of saturated fat should increase on last year, according amount of saturated fat should to the Snack Nuts and Crisps be reduced as a percentage of

Although many consumers variety of products proclaiming different levels of fat, sngar and salt. The task is made even more complex at times by inforof kilojoules.
Trends in consumption pat-terns show that while the broad

The key to a hearthy diet, said pattern of food purchases has diet.

The clearest guidance to date on what constitutes a balanced and healthy diet was provided in two important reports: from the visited Advisor Committee of the the National Advisory Committee on Nutritional Health • Consumption of low fat milks



 Sales of margarines high in polyunsaturates are growing 10 Consumption of fruit juices

> increased consumption of vege-example, has been skillfully tables, fruit and fish, have to marketed as a healthy product be put into a class perspective. with the market growing from The Household Food Consump- negligible levels 20 years ago to tion and Expenditure survey a retail value of around \$200m pointed out that bouseholds in 1985. where the family head is unem. In addition, new varieties ployed tend to spend less on have been developed without food and eat different types of additives and with oo added food from other households - sugar. Chambourcy's Nouvelle they eat less fresh fruit, poul-range, for example, contains no

sffected by price, with many ing consumer concerns by experts in the food industry removing, for example, tartra-believing the swing towards zine from fish.

controversial book E for Add

Response naturally varies has risen sevenfold; rom manufacturer to manufacturer to manufacturer to manufacturer to manufacturer, depending on their proddrinks are growing three times ucts: some have reformulated faster than their full augar prodocts, while others have equivalents.

These treods, along with health platform. Yoghurt, for

try, cereals and vegetables and preservatives, added colouring, more white bread and pro- or starch. While many manufacessed food. turers privately defend E mm-Consumption patterns are bers, they are actively address-

white meat and margarines has
had as much to do with price as
health.

Nevertheless, according to creating cream substitutes such Euromonitor's latest report on as St Ivel'a Shape and Brooke Healthy Foods and Healthy Eat- Bood's Equal. Similarly, cheese Healthy Foods and Healthy Eating, manufacturers and retailprodocers are now working on
ers have responded vigorously
to changing consumer demands
for low fat, high fibre foods
with fewer additives - the latter trend being faelled by the
achieving the same taste with
half the fat content.
The Household Food Con-

The Household Food Con-sumption and Expenditure Survey shows a fall in sugar con-sumption between 1985 and 1986 but notes that this trend reflects the reduction in home halding and preserving. It was the National Advisory Committee on Nutritional Health (NACNE) which raised the pectre of sugar as an evil charge vigorously dealed by the Sogar Bureau which has pro-duced sheaves of information on the importance of sugar as a source of energy in a balanced

diet.

Britain's major retailers have been keeo to be seen to be acting responsibly over healthy eating — their move in this direction squeezing, at the same time, the specialist health food outlets. Retailers generally have sought to remove addi-tives from a wide variety of products and introduce low fat foods which can often be sold at a premium price to the health conscious.

Mutiples such as Tesco and J

Mutiples such as Tesco and J Salasbury were instigators of nutrition labelling programmes (labelling is currently being scrutinised by the Government which wisbes to encourage a uniform system). Companies Including Argyll (Presto and Safeway), Co-operative Wholesale Society, Marks & Spencer, J Sainsbury and Tesco provide J Sainsbury and Tesco provide nutrition leaflets and information to the public. Information, based on fact, is

critical. As Euromonitor points ont, as more food receives nutritional labelling consumers will be able to make educated

Lisa Wood

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Snack foods

Appetite grows for the convenience crunch

Mr David Hearn, managing director of Smith's Crisps, a snacks division of Nablsco snacks division of Nablaco Brands, said: "The market place is continuing to grow in total, with a trend towards the major companies which are driving the market with new products. There will still be room for a number of smaller competitors although the market will be tough for them." Rowntree, one of the smaller snacks manufacturers, announced recently it was selling its UK snacks business.

Criaps, the "traditional" snack, make up the market's largest sector. This was estimated to be worth \$635m in 1987 and accounted for around 60 per cent of total snack food sales. However, more recent product innovations in segments such as savoury snacks are forces behind the industry's growth.

growth.

It is estimated that in Britain 100 bags of crisps, on average, are consumed by every man, woman and child each year. Given that the market is concentrated in the 5-25-year-old age group, the object is to interspanse core products with a

sperse core products with a variety of others.

Savoury snacks, generally manufactured from reconstituted make or potato flour extruded to create a range of shapes and textures, have been

PUBLICATIONS

A CHANGE in eating habits, among the most innovative in healthy eating has been another with a general trend away from the sector: sales are estimated catalyst in new product devel-fixed, regular meals towards to bave grown by seven per opment, with snack food manu-

British market is lagging well industry—about public anxiety behind the US', where extruded relating to E-numbered addiproduct sales are nearly as hig tives. Mr Price said: "E numbers as they are for crisps. Golden are the best-researched addi-Wonder has about 10 new tives in the world. The public extruded products in the pipe-perception is unfortunate. line, products which Mr Price "We, however, as a company described as engines for the are products as a company

line, products which Mr Price described as engines for the division's growth.

Innovation has also assisted the nuts sector of the market, using two additives compared which, after floctuating fortunes in the early 1980s, has regained strength, reaching an isfured consumer demands and estimated market value of want to be seen as acting \$120m in 1987. Exotic nuts and new flavours include KP's flavoured dry roast nuts like Oriental Spice.

The future of the nuts market

voured dry roast nuts like Oriental Spice.

The future of the nuts market cannot accurately be predicted, sales and have been able to however, because it is more exploit particular market sensitive to foreign crop supplies than other snack products. Leatherbead Food RA, in nutritional quality is vital to lits report on the snack food the growth of the sector and so market said: "The extent to have been keen to dispel fears which manufacturers can keep prices down will be the key to their future success."

Lisa Wood

Consumer concern about

A CHANGE in eating habits, with a general trend away from fixed, regular meals towards convenience eating, has been a major contributor to the growth of the UK snacks market.

Snacks, including crisps, nuts and savoury snacks and cereal bars showed an estimated seven per cent growth in value in 1987, with the total market valued at over £1bn by Leatherhead Food RA, the food research organisation.

It is a momentum which the major manufacturers, including Nabisco (Smith's and Walker's), United Biscuits (KP), and Dalgety, which entered the market with its purchase of Golden Wooder brands, with respectively manufacturers to the growth in value at the adult market — an srea director of KP, products like perceived by manufacturers to KP's Low Fat crispa have offer potential for higher marbet is in other sectors of the food manufacturers continuing.

Mr Terry Price, chief executive, in the industry — as there can other the sector sales are estimated catalyst in new product develto bave grown by seven per opment, with snack food manufacturers being forced to re-assurance with seast their products in the light £158m in 1982. The market is of the debate over fat, dietary dominated by KP, Smith's and Hula KP lower-fat crisps, Jacket Potato Crisps made with Smaller companies such as unpeeled potatoes, and additives.

Smaller companies such as unpeeled potatoes, and additives forg products. These are aimed Mr Brian Cardy, marketing at the adult market — an srea director of KP, products like with its purchase of Golden Wooder brands, with Philess including Wotsits. According to Progressive five free asvoory products in the light are departed with seast their products taking these potatoes, and additives.

Derwent Valley Foods also comtive-free asvoory products in the sector with Philess including Wotsits. According to Foog products. These are aimed Mr Brian Cardy, marketing at the adult market — an srea director of KP, products. There is some disquiet, howevered to market is lagging well industry — about poblic suxiety rela

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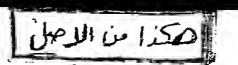
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\$2,000 towards the event. To lure them in it is persuading

current supporters to host ban-quets at which the menu will be

devised by Fay Maschler, res-taurant critic of the London

Standard, using a chef of her choice, and a beguiling venue.

The eight or so corporate guests will be expected to show their appreciation by signing up as a new corporate backer for LIFT.

The obvious aim is to per-

suade companies that this is the

perfect format for making new business contacta, while the

contacts should be alive to the

ramifications of accepting the invitation. The Daily Telegrah will soon be hosting the first

dinner. Be delighted to accept -

The collapse in the world's stock markets should be bad news for arts sponsorship. This

which companies can save money. In the event there has

been little reaction. More com-

panies might now think twice about new committments, but nothing of note has been cancelled; perhaps the sums involved are too small; perhaps

the bad publicity from a with-drawal outweighs the financial

outlay.

By a strange irony those City

institutions which have been forced to shed staff most pub-

licly are staying the most loyal to their arts links. Citicorp-Citi-bank, which was the National

Theatre's first sponsor two years ago when it paid for the production of the Threepenny Opera, is persevering, deapite

rumours to the contrary, with its sponsorship of Peter Hall's final productions as director of

thal productions as director of the NT, the late plays of Shak-espeare, in the spring. The cost is a comparatively modest £100,000 plus.

Another City company which has been in the headlines, Salo-mon Brothers, is guaranteeing against loss the Royal Acad-emy's major autumn exhibition

emy's major autumn exhibition of the work of Henry Moore. And the revitalised South

Bank's first major sponsor, to the tune of \$1m for a series of music festivals over the next

five years (the biggest-ever music commitment in the UK) is another leading City institution, British and Commonwealth Holdings.

The National was much slower than the RSC in develor-

slower than the RSC in develop-

ing links with business but It

seems to be making up for lost time. Tomorrow it opens a room

in which sponsors can entertain their guests. Known as the Richardson Room, after Sir

kitchens. If the NT can improve

The Park/Sheffield Crucible

Michael Coveney

Architecture/Colin Amery

Contemporary dilemmas of style

This book is a very useful historical precis of the literature of the development of architectural ideas. Many people would that when it comes to the development of architectural ideas. Many people would that when it comes to the development of architectural ideas. Many people would that when it comes to the development of architectural ideas.

All hail to the Sheffield Crucible for presenting one of the most extraordinary and hypnotically disturbing European plays of the past few years.

Botho Strauss's 1983 re-working of A Midsummer Night's Drawn has been seen all over Germany and In many European capitals since its première in Munich. It has been vigorously translated for Sheffield by Tinch Minter and Anthony Vivia, and bravely directed by Steven Finlott and Clare Venables.

In Britain we know Strauss as

writer deepens his argument, and theatrical language, by relating a sense of contemporary social malaise to the probiem of re-activating the classi-cal myths. Richness abounds once that dilemma is discussed in the shape of a Shakespeare

An important book was pub-

An important book was published recently: The Dilemma of Style - Architectural Ideas from the Pieturesque to the Post Modern (by J.Mordaunt Crook, published by John Murray, \$25.00.)

The author is very mach an academic historian with a facility for senarating and classify.

ity for separating and classify-ing the strands of recent archi-

tectural history principally, from printed sources. I may be wrong, but I did not feel that Professor Crook had actually stood under the aun scoop of

Norman Foster's marvelloua llong Kong and Shanghai Bank, or spent very much time in Chi-

cago or New York.
There is a danger of an aca-

demic creating an architectural climate from photographs and lecture room slides. This is the

easy wsy: architectural critics learn more, and are indeed

more valuable, when involved

in the whole process of commis-sloning and creating buildings.

How easy it is to condemn con-temporary architects simply because they do not fit into

critical stylistic perceptions.

The most interesting question of the moment, and of this book, is: how and why is mod-

ern architecture turning Into post-modern architecturer I am sure that Professor Crook is

right to give the historical perspective to this dilemma, He is

George Fish is a Leicester postman running for vice-presidency of his local Western Soci-

cty when he is not running for the throats of his Indian neigh-

A hiff on the head from a

flying saucepan brings him face

flying saucepan brings him face to face with an America where Calamity Jane is a loud-mouthed drunk who won't grow ald gracefully; Frenchie, the syphilitle barmaid gives birth behind the bar and Jesse James has himself a whole heap of personal problems.

The fuscination of American

icons to English iconoclasts is a

growth area on the fringe clr-cuit - in Red Shift's case it

threw a show about Edgar Allea Poe out of the saloon, and

that's hardly surprising.

carapace of social compromise

and decorum. The Park is therefore, in part, an exercise in translation and interpretation. And translation, of course, is the Ironic fate of so many characters in The Dream. In Strauss, Oberon and Titania return to the soulless city both to shake up the natives and to re-invent themselves. The fairy deml-gods are painfully confined in aarrow

Their task is to put passion back on the human agenda. But communication is risibly impossible, the gulf too large. Oberon intones "I know a bank where communication is risibly impossible, the guil too large. Oberon spokesman for emotional dysfuntion in the urban concrete jungles, thanks to Keith Hack's West End distillation of Great and Small, starring Glenda Jackson, and the Almeida's Towing Guide last year.

The task of appropriating the past is the present was a subaldary theme of the latter, poetry. Any mode of aublimo expression is a foreign language.

guage.
In designer Tom Cairns's brutally post-Modernist interior recesses, the yuppie mortals snap and snari in a rancorous, loveless gavotte. These scenes are like poisoned sketches by Jules Feiffer, underpinned with comedy where passion and bes-tiality lurk in dangerously com-pacted disguise beneath the of habit, not impulse.

ered themselves to be artists as well as aocial cagineers. The intrinsir beauty of the best modern architecture at its best

agree with the artist Paul Klee that when it comes to modern

art or architecture, "the people are not with us." While this may not matter when it comes to pictures on the wall, it certainly does matter when it comes to the quality of the huilding that are to draw our

buildings that are to grace our elties, it may be wishful think-

ing, but after such a long period

of public opposition to much of the output of contemporary architects the only way for-ward for public design is with

public support.

I think that the public and even the Prince of Wales have one simple longing — for new buildings to be beautiful. Agreeing on what is beautiful is another matter. There is a dis-

tinet longing for associational beauty - to see in architecture

Cowboys/Watermans Arts Centre

Claire Armitstead

the cowboy dream rides high in the saddle both as a witty deconstruction of movie stereo-

types and as a barbed commen-tary on the machismo hitched

to a Wild West that never was.

Abandoned at the frontier. Fish, fat and about as uncool as

they come, meets English home-steaders accused uf unnatural

behaviour every time a local worthy takes a fancy to an extra piece of land, hooded viglantes caught up in the ethic of "guns, guts and gore," and a melancholy Billy the Kid.

His adversary is managed by

Hls odyssey is managed by

the director/designer partner-ship of Jonathan Hollaway and Charlotte Humpstun with an cye to the sort of economy Hol-

The aphrodisiac linking these scabrously barking automatons with the downstage world of mossy sensuality and forgotten faery is a piece of micro-art, an amulet. The well-heeled pas-sion-fancier's market has been flooded with these pornographic leons, mass-produced by the tormented Puck figure, Cyprian,

Cyprian, whom Steven Beard plays as a camp cousin of lan McDiarmid, is also identified by Titania as the sculptor Daeda-lua. She demands of him a cow's rump so she can be obscenely gratified by an offs-tage bull. As Cretan legend invades the proceedings, you have to hang on to the fact that the park itself has become a garbage dump overrun by punk pleasure-seekers (the updated mechanicals) and sinister businessmen (the cultural commissariat in succession to Egeus).

In the last of five acts. Oberon (John Ramm) has sold out and joined the human race Cecily Hobbs) presides over a racist, the other a languourous palatial solrée. We hear the close of Mendelssohn's incidental music. The minotaur offspring has been bred in a atulti-

exhibition of the losing designs dealing that I drew attention to last guage.

is the winning scheme by Arup Associates, nor the scheme that

Associates, nor the scheme that is being promoted by the classical architect John Simpson. The winning scheme by Arup Associates will no doubt change

from that shown to the compe-tition jury, of which I was a member. That scheme had a formality in its plan that almost echoed the classical ground plan of the North side of the cathedral; It also had a

grand curved arcade that picked up the curve of the post-war Bank of England building behind the East end of

St Paul's. What it was not

asked to do at the planning "stage was more than indicate the quality of the architecture

A gectar on the sidelines

backs up the vultures and cica-

das, mustangs and gunfire that are evoked through voice and

movement by the six-strong

The ensemble is led by Tony

Bluto as the tubby, gun-toling mug who gets up everyone's nases as he tries to put society

There are moments when the

characters flood in with such

profusion that one can't see the trail for the references, yet

there is in this show an energy

and invention that earries it

stunningly through. It moves on from the Water-mans Arts Centre, Brentford, to

a national tour which continues

right by the book.

are not clas-

and the materials.

correct to summarise the inven-something else: maybo it is sical architects; John Simpson dilemma is to make the right tion of the Modern Movement other older buildings, or rich-is learning to be a classical choices for the right sites.

Anne Caulfield's treatment of Its wildest dreams.

lywood itself never achieved in until the end of April.

fying labyrinth of approved culture. Pearce Quigley, deliver-ing Augustinian blandishments in a white sult and cloven hooves, is the modern man incarnate, allowing a little bit of art to show at the edge for

offect. In the end, the gods are as unable to express themselves in the modern world as are the lovers. Art in moderation may persuade us of a temporary equilibrium. But a state of chassis prevails. In a world without love, hist and violence are the norm in Mr Cairns's forlorn, antiseptic pink tundra of rub-bish, bracken and vandalised classical statuary. One full length figure, Adonis perhaps, has turned bis back on the audience.

Two sides of the Sheffield thrust have been blacked out to assist in the great staging demands. The Crucible, painfully but gamely, adopts the visual ethic; some of the actors breathe it, notably Christopher Good as a savagely pathetic busiaessman, and Myriam Cyrand Lapp Gurenty ether the out and joined the human race and its vengeful, inconsequential cafe chatter, while the againg Titania (played with ripe candour and candeacence by candour and candeacence by Carilly Hobbs) presides over a caist, the other a languourous siren at one point transformed

Arup practice when it comes to dealing with the classical lan-

for what the Prince of Wales called the second chance for St

The dilemma of style, which prompted Professor Crook's

book, is a general problem for

all architects, because there is

scarcely a site left in the kingdom that is not in some way affected by its neighbours. In London alone, from the Royal Docks through London Wall to

King's Cross, there are major redevelopments exceeding any-thing we have seen since the

second world war. This is not to mention the proposed develop-

ments on London's South Bank alongside the Royal Festival

Hail. While it is correct for critics to attempt to classify styles as the architectural debate

Australian Ballet to

make London visit

week season at Covent Garden from July 26 - August 6.

The seasons opens with the London première of director

The Sleeping Beauty at a Royal Gala performance in aid of both

the Royal Opera House and The Australian Ballet Development

The repertoire will include

several one-act ballets, almost all new to London, and during the second week two perfor-

mances of works by Australian choreographer Graeme Murphy:



The Secret Life/Orange Tree

Vivien Heilbron

Martin Hoyle

as: architecture as service replacing architecture as art. Some sense of a seriousness of stand at about the same atage. One probably cannot accommostory. The giants of the modern movement like Mics van der Rohe and Le Corbusier considered themselves to be artists as well as aocial cagineers. The intrinsir beauty of the best modern architecture at its best cash of materials, which give architect; their two schemes stand at about the same atage. One probably cannot accommodate elassical cannot accommodate elassical references because of the architectural uccertainty of the intrinsir beauty of the best or whibition of the losing designs dealing with the classical lan-One of the theatre's minor mysteries is why Harley Granville Barker, actor, director, play-wright, theorist and author of the still insightful Prefaces to Shakespeare, should have given up writing drama relatively early in life, in his forties that Surely this is the moment for the City of London to organise a poblic exhibition and debate, that should be held on the site. It is not only a dilemma of is, when his vigorously active life of letters continued until he was nearly 70. The enterprising and ambitious supratabernal style, style, but a question of making What is not in the exhibition sure that we do the right thing Orange Tree theatre in Richmond offers us an answer: because the author of Waste, The Madras House and The

Voysey Inheritance had turned into a sub-Shavian waffler and must have known it. The Secret Life takes place in the immediate Great War years. As the still young and beautiful Joan Westbury gently remarks when an old acquaintance refers to one of her sons killed in the late conflict. "They were both killed - within a month."
We are with the class whose brightest and best were so depleted, with sad results for the moral fibre of the subsequent two decades. The play was completed in 1922, when questions of public and private morality, commitment, cynicism and sheer lassitude on the polit-

leal plane may have been thrown into relief by post-war What we seem to be left with are the dullest and most prolix, as epitomised by Evan Strowde wondering whether to return The Australian Ballet will from the political wilderness after inter-Party rows. Geoff-return to Londoo after an absence of 12 years for a two to ejucidate quite why anyone would want him back: an uncharismatic figure, loqua-ciously mellifluous with D'Oyly London première of director Carte diphthongs, unimposing Maina Gielgud's production of in persona or principles.

Nevertheless, the lure of com-promise dances like a philo-sophical will-o'-the-wisp on Evan's political horizon. Should umed history he writes with his devoted aister Eleanor (Auriol Smith, both prickly and touch-ing) to "remount the merry-go-round" even though the man who has seen a better the Sydney Dance Company, of which he is Artistic Director, will make a guest appearance in part of his full-length ballet Shining.

The man who has seen a better great force of evil?? But public life, no less than private, leaves Evan at a pharisaic, self-absorbed distance. He is indiffer-

ent to his book, his work, the illegitimate son he discovers. He despises whatever he is or does; even his love for Joan is a barren relationship.
At times Chekhov rather than

Shaw springs to mind; but a whole dimension is missing: that of the material world, There are no presents, toys, litter or loved pieces of furniture to form a background for these flat, moving, mouth-

pieces.
Almost perversely, the author emphasises loss: the young man with one arm, Joan, her home burnt down, her husband dropping dead (offstage - no vulgar histrionics in this play), herself finally struck down by a brain tumour (which at least enables Vivlen Hellbron, high cheekbones and shimmering white draperies, to evoke Callas in the last act of Traviata). For three hours fine writing and three hours fine writing and eharacters in love with the sound of their own vices stalk

Something resembling a plot of political intrigue emerges after 1% hours. A breath of Shavian whimsical paradox occasionally blows through; there is even a wryly contradicthere is even a wryly contradic tory self-made industrialist to recall Andrew Undershaft who says things like "righteousness is profit... Great poems have been written in my Ink. Treaties have been signed with my pens." I suspect the play makes a good, meaty read, but, as William Archer evasively put it, "it is written for the next generation if not for the next grain"

tion, if not for the next again." Sam Walters directs a east of 12 characters, not all of whom are necessary on the tiny acting area. A couple of steps to a higher level and a misty mural nigner level and a misty mural of spires recalling Monet's Westminster Thames are designer Anne Gruenberg's ingenious reply to the constraints of space. Michael Elwyn's worldly MP and Daniel Flynn's bewildered youth in castral of blassif or almost search of himself are almost human. Angela Browne'a quizzicai Countess is funny and styl-ish. But nothing can turn the evening into a theatrically vital experience or the characters into figures who live, let aione matter.

Sponsorship

Dancing in the City Last Wednesday eighty City office, leaving a £150,000 gap types - merchant bankers, to be bridged by sponsors. stockbrokers, accountants, and lt is currently looking for corporate backers prepared to put

that ilk - became investors in the future of modern dance. They each bought a minimum share of £50 in the talent of four choreographers who, with the money raised, will now go off and devise new works for a season to be held in September at The Place, close by Euston

It is a good example of the new sponsorship. Like most modern arts centres, The Place is short of cash. Its director John Ashford has become a confirmed Thatcherite in going to the market place and selling his product. At the Whitbread Brewery in the City he arranged for four choreographers to present examples of their recent work to the control of the control of their recent work to the control of their recent work before a local audience. Anyone knocked out or beware. by Phillipa Donnellan's creation, which married dance to an accordian recital, or Aleta Collins' imagination, which dra-matically exploited Tammy Wynette's reactionary song "Stand by your man" in dance format, could show their daz-zlement by buying a share in the next work by these choreographers. What lifts the idea into a sig-

of Framlington Unit Trust to match the money invested pound by pound up to £5,000. It seems certain that there will be a hundred shares bought and the Framlington committment will be taken to the full. The eash will be invested in one of the company's unit trusts until it is given, in tranchea of \$1,000, to the four choreographers as a commission. In the autumn the investors will be invited to The Place to see what their money has brought forth. They also get to meet the dancers. It is like buying a race horse and being certain of a

twirl in the winner's enclosure.

Of course, disregarding the
packaging, this is not an investment at all. It is a subtle form of sponsorship in an area, mod-ern dance, which is chronically underfunded. But, much more significantly, it seems the idea qualifies for subsidy both under the Government's Busi-ness Sponsorship Incentive Scheme and the Arts Councils

putative incentive fund. Last December the Minister for the Arts, Mr Richard Luce, announced a useful increase in funding for the BSIS of 70 per cent, to \$3m for 1988-89. He also said that \$5m of the higher grant for the Arts Council should be ear-marked for an incentive scheme and passed on to arts organisations that came up with imaginative ideas to boost their own revenue. But just getting £50,000 in sponsor-

The Place has bridged the gap. It has already attracted its catering revenue at the same \$1,100 from the BSIS and it time as it boosts its sponsorship will submit the Framlington Income the new regime under commection to the Arts Council director Richard Eyre will get with high hopes of drawing off to a confident start. incentive revenue.

Any arts company worth its salt is now looking for good cre-ative ideas which ensure that they can milk both the BSIS and the Arts Council incentive fund. So far it is the experimental fringe organisations that have come up with the best initia-tives Lift, the London Interna-tional Theatre Festival, is playing with a corker. In 1987 Lift attracted \$80,000 in sonsorship towards its costs of around \$500,000. By the time of its next festival in 1989 the of seven, of which the most prominent, American Express, is payexpense of transporting overseas theatrical troupes to Lon-don will raise expenses to committed.

Saleroom/Antony Thorncroft

Arts sponsorship will grow more slowly in the UK this year because of business fears of a recession. But the potential is there for all to see in the US where thanks to generous tax concessions, companies compete to be associated with prestige events. The First New York International Arts Festival, which opens on June 11, is one such event. The organisers of this \$8m jamboree devoted to 20th century arts have a queue nent, American Express, is pay-ing \$3m for the connection, probably the biggest sum ever

Antony Thorncroft

January 29-February 4

ISLE OF MAN

The Financial Times proposes to publish this survey on:

MONDAY 16TH MAY 1988

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Arts Guide

LONDON

Philharmonia Orchestra conducted by Norman del Mar with Robert Cohen, cello. Muzart, Haydn and Tehaikovsky. Barbican Hall (Wedl (638 8891). London Symphony Orchestra con-ducted by Jeffrey Tate with John Graham Hall, tenor, and Hugh Seenan, horn. Debus, Britien and Elgar. Barbican Hall (Thur).

PARIS

Jean-Pierre Eampal, flute, accom-panied by harpsichord and piano: Bach, Poulenc, Mozart, Telemann (Mon, 6.30pm). TMP-Chatelet (42 33 44 44). Nonvet Orchestre Philharmonique

conducted by Marck Janowski, with Siegfried Jerusalem. Theo Adam and The Radiu France Choir Wagner's concert version of Parsiful (Tue, 6pm). TMP-Chatelet (42.33.44.44)

(42 33 44 44).
Ensemble Vocal Jean-Pierre Lore sing Burnile's Requiem, Motets and Galard's Magnificat 1 Tue).
Saust Roch Church. (42 61 93 26).
Orchestre National de France conducted by Neeme Jarvi play Shos-takovich, Sibelius, Brahms (Thur). Radio France, Grand Auditorium (4230 15 16). Orchestre de Paris conducted by

Orchestre de Paris conducted by Pierre-Michel Durand, Ilciene Gri-mand, piano Berhoz, Laszt, Bartuk (Thur). Salle Phyel (45 fi3 88 73). Nonvel Orchestre Philharmonique conducted by Marck Janowski, Ann Murray, mezzo-soprano: Schubert, Webern, Berg (Thur). TMP-Chatelet (42 33 44 44).

ITALY

Rome, Auditorium in via Della Con-ciliazione. Yeav Talmi conducts Brahms with violinist 1'in 1'ghi:

Mendelssohn and Gervasio (Mon and Tue) 1654 1044).

Rome, Orathrio del Gonfalone. Gonfalone Chamber Orchesirs with soloist trumpeter Antonio Ruggeri playing Albinoni, Telemann and Torelli 1 Thur). 1 Via del Gonfalone 32A) (68 75 952).

Florence, Teatrn Comunale. Soprano Maria Weing: Mozart, Schubert, Brahms, Wolf, Ravel and Debussy. (Tue) (277 8236).

Parma, Teatro Regio. Mezzosoprano Christa Ludwig (Mon) (79 56 78).

NETHERLANDS

Amaterdam, Concertgebouw. Recital Hall, The Archipel Trio: Albrechisberger, Bach, Berio, Van Noord, Rossinl (Tue). Thea van

Albrechsberger, Bach, Berho, Van Noord, Rossinl (Tue). Thea van der Putten, soprano, accompanied by Henk Ekkel: Prokofiev, Mussorgaky, Mozart. Schumann (Wed). The Takaes Quartet: flaydn. Bartok, Brahms (Thur). (718345]. Rotterdam, Doelen. Bach cantatas performed by the Amsterdam Baroque Orchestra conducted by Ton Koopman (Tue). Recital Ilali: the Bulgarian Chamber Orchestra conducted by Jordan Dafov, with Jan-Erik Gustafsson, cellor Purcell, Haydn, Dafov. Tchaikovsky (Mon). Neiherlands Chamber Choir conducted by Philippe van llerreweghe: Sweelinek, Gabrieli, Marenzio (Thur). (4132490). Utrecht, Vredenburg. Bach cantatas performed by the Amsterdam Baroque Orchestra with the Gheri Collegium Vocale and vocalists conducted by Ton Koopman (Thur). (314544). Eindhovea, Schouwburg. The Brahent Orchestra conducted by

(Thur) (31 45 44)
Eindhovez, Schouwburg. The Bra-bant Orchestra conducted by Heinz Friesen, with Theo Bruins, piano Liszt, Hartok, Mendelssohn (Tue) (11 11 22).
Gronfingeo, Ousterpoort. Piano recital by Gregorio Nardi: Bee-thoven, Chupin [Thur] [13 10 44).

NEW YORK

NEW YORK

Cteveland Orchestra. Vladlmir
Ashkenazy conducting with
Franklin Cohen on clarinet. Slbelnus, Mozart, Ravel (Wed). Carnegic
Hall. (247 7800).

Da Capo Chamber Players. A
James Joyce birthday celebration
with works by John Buller, Stephen Albert [Mon). St Luke's Chamber Ensemble. Michael Feldman
conducting. Eriko Sato violin,
Alexandra Ilunt soprano, Benneti
Lerner piano. Vittorin Reiti 90th
birthday celebration (Wed). Barry
Hannigan piano recital. George
Crumb, Frederic Rzewski (Thur).
Merkin Hall (Goodman Ilouse).
67th wo fi Broadway. (362 8719).
The Schubert culminating at his bicentennial. More than 60 chamber
works, nine symphonies and other

works, nine symphonies and other works both known and unknown will be performed. Kaufman Hall, will be performed. Kaufman Hall, 1395 Lexington Av (831 8603). New York Philbarmonic. Giuseppe Sinopoli conducting with Philip Myers on horn. Scriabin, Mozart (Tue). Charles Dutoit conducting Zoltan Kocsis piano. Haydn, Bar-tok. Rachmaninoff (Thur). (Avery Fisher Hall) Lincoln Center (874 2494)

WASHINGTON

National Symphony, Matislav Ros-tropovich conducting Sibelius Tue): Mstislav Rostropovieh conducting. Boyce, Tchaikovsky (Thur) Concert Hall, Kennedy Center 1254 3776).

CHICAGO

Chicago Symphony. Sir Georg Solti conducting. Kathleen Battle soprano, Alfred Muff bantone and Chicago Symphony Chorus Brahms (Thur). Orchestra Ilali

saleroom hopes that dealers encouragingly high prices. Her will be bidding keenly in an Gutenberg Bible has made attempt to stock up after a suc- \$5,39m in New York and her cessful few days at the International Silver and Jewellery Fair
which ends today at the Dorwhich ends today at the DorToday in St John's Seminary

£600,000. It hopes to get half the cost from public subsidy, and a quarter from the box

chester. fellow Huguenot, Lamerie.

who descend from the Chester-fields. Also on offer from the castle is a pair of George IV At both auctions dealers will Brothers on the orders of the attributed. spendthrift 6th earl of Chester-

problems these days.

Ambassador's argent The first major sale of the year in London takes place at Sotheby's on Thursday when silver comes under the hammer. The throughout the world for the late world for the company that had been supported by the process of the late world by the process of the late world for the late with the late world for the late with the late world for the late with the late with the late world for the late with the late with

Today in St John's Seminary at Camarillo in California starts The star lot is a pair of a four-day sale of printed books The star lot is a pair of a four-day sale of printed books. George II ambassadorial wine and manuscripts, including coolers which were made in Western Americana, and pictures, furniture and decorative terfield. They carry a top estimate of \$300,000. The coolers the sales are going to Catholic cost \$252 13s 9d when they charities the venue is apt. Best were made by Paul de Lamerie. among the pictures are two His mark is over-stamped with landscapes by Corot, while an that of Paul Crespin, suggesting unusual object is a Steinway that the ambassadorial set of giltwood concert grand piano silver was ordered from Cres-painted with a scene of the pin who contracted it out to his original Doheny residence in Los Angeles: it carries an upper On his appointment as price tag of \$50,000.

Ambassador to the Hague, Christie's in South Kensing-Chesterfield was entitled to ton opens its Old Master season "the usual allowance of plate". on Thursday with around one The wine coolers are sent for hundred pictures on offer rangsale from Highclere Castle, the ing in price between \$500 and seat of the Earls of Carnarvon, \$5,000 it is followed by a bet-

wine coolers made to match the be looking for bargaina, in parambassadorial pair a century ticular pictures they consider to later by Robert Garrard & be wrongly, or too cautiously, be wrongly, or too cautiously,

For example if the oval panel ield. depicting the flight into Egypt, Lord Carnarvon is raising the attributed to a follower of Jan

money for a Maintenance Fund. Brueghel I, could be proved to He is also opening Highelere to the public this summer. Big houses create big financial be about a third of its true

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DECANO!

FINANCIAL TIMES

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Monday February 1 1988

Backsliding on farm costs

THE LONG SAGA of the probably not reduce the farm European Community's budget in real terms. But they attempt to come to grips with the soaring costs of its farm policies enters a new phase this morning when the twelve foreign ministers meet in Brussels to prepare the way Brussels to prepare the way summit of EC heads of government. For farm reform is still the make or break issue for the summit. Despite two meetings of farm ministers in the past three weeks, the Community seems no nearer a resolution of the farm crisis than it was when the Copen-hagen aummit broke up in December. Unless the foreign ministers or, beyond them, the heads of government can break the log-jam, Brusseia, too, could end in failura.

Britain, the staunchest sup-porter of reform, would like cash limits imposed on farm spending but is prepared to settle for a system - known as stabilisers and conceived by the European Commission which would set limits to production and involve semiautomatic price cuts once those limits were exceeded. For Germany however this system is anathema, since it is feared that it would push many of the country's amall farmers out of business.

Compromise proposals

If this was the issue which stymied success at Copenhagen, what has happened in the intervening weeks looks more like regression than progress. It has fallen to Ger-many, which now holds the Presidency of the Council, to draw up compromise propos-als. The effect of these, not

They water down the produc-tion limits and price penalties of the original stabiliser proposals to a point where they are in danger of becoming meaningless, while key price reductions would not even apply until next year's harvest; they attempt to ahift the penalties for over-production onto a so-called co-responsi-bility tax from which small farmers would be exempt; and they take away from the Commission the power to bring in agreed price cuts automatically.

Futile attempt

It is easy to see why there should be a growing mood for compromise on farm reform within the Community: so much other vital business, including future financing, new policies to aid poorer members and even the creation of the single market in 1992, is being held up. There are also political reasons why France and Germany, with imminent important elections, want a settlement now.

Yet British ministers are right to insist that a settlement based on the German proposals would at best post-pone the Community's crisis for a year or two - as in 1984 when an ultimately futile farm spending as a proportion of the total EC budget.

It may yet be that some surprisingly, has been to compromise can be worked weaken the original stabiliser out this week or next which plans. More serious still is an would build on the binding apparently growing disposi-tion by several hitherto prices which were envisaged uncommitted governments, in the Commission's original uncommitted governments, in the Commission's original and the Commission itself, to proposals, thus holding out see the German proposals as a some hope of a durable settle-basis for settlement. The lack ment. But the German propos-of progress at last week's als as they stand do not come Anglo-French talks was an near to solving the problem. If that is all that is on offer in The Commission's original Brusssels, Mrs Thatcher will stabiliser proposals were far be right to withhold her from ideal: they would not agreement and to try again mean a return to free market for a sensible, lasting settle-practices, and they would ment in Hannover, in June.

The divisions of the centre

THE SCHISMATIC tendency ond faction presently terms is still the most powerful itself. This starts off with the force among the political par-tles opposed to the Britain's Conservative government. This was made painfully evident at the weekend when the Social Democratic Party, formed in 1981 with the purpose of "breaking the mould" of two-party politics, Itself broke in two. The immediate and, above all, a powerful and above all, a powerful cause of the break was the proposal that the SDP join with the Liberal Party to form a new united party of the centre-left - the Social and Liberal Democrats (SLD).

Just over a week ago the Liberal party assembly voted by an overwhelming majority in favour of such a merger. It ems likely that this will be ratified by the members of that party in a postal ballot. Yesterday's vote for merger at a special conference of the SDP was not so convincing. The matter will now be put to a bailot of SDP members where the outcome is doubly uncertain, partly because of the bitterness of the split at the weekend and partly because in last year's mem-bership ballot only 57% voted in favour of opening merger negotiations. It is, however, assumed by both aides that the members will now ratify the formation of the new SLD by the Liberals and a faction of the SDP.

Certain strengths

If this assumption holds, Britain will have a third and fourth political party on the centre-left, competing against each other as well as against the Labour and Conservative parties. The first of these two new parties, the SLD, or as some of them hope to call it, the "Democrats", will have certain strengths: a large and well-established Liberal base, on which will be superimmore coherent constitution and sharper political thinking of the original SDP.

continuing SDP", as the sec- that.

important advantage of a full purse and, in Dr David Owen, its single most outstanding asset. Without Dr Owen the continuing SDP would proband charismatic performer on television. Yet, though atili leaderless, the "Democrats" are at least initially likely to prove the stronger of the two in more localities than will Dr. Owen's party.

More realistic

None of this has very much to do with policy. Both pro-pound the "social market economy", both espouse the liberty of the individual and if Dr Owen is more trenchant on the nuclear deterrent than are his erstwhile colleagues among the "Democrats" that is not to say that there is a serious difference of principle between them. But the con-trast in style is not to be

Both sides are believers in proportional representation and "multi-party politics" which is just as well for them since without PR and its consequence, a series of coalition governments, neither has any serious hope of participating in the government of Britain In the foreseeable future.

The "Democrats" have recently seemed the more realistic about this, aince their maln argument in favour of merger has been that small parties confuse the British electorate and, in the end, tear one another apart. Most Weat European countries have long been accus-tomed to PR and a plethora of partles. They work well across the Channel, But those who want to see such a mechposed a fresh version of the anism operate in Britain must first win an election under the existing first-past-the-post rules. A divided opposl-Against that will be set the tion is hardly likely to do

Tim Dickson and John Wyles in Brussels report on the tussle to control the venerable Société Générale, Belgium's top company, as it enters a crucial phase

THE safest prediction to be made about Mr Carlo De Benedetti's absorbing battle to win control of Belgium's most important business, Société Générale de Belgique, is that for all of those involved the next 48 hours are going to be particularly

Even the Italian entrepreneur himself, publicly the epitome of suavity and self control, may feel a tingle of nerves about decisions to be announced by the Belgian Banking Commission tomorrow and the Commercial Court on Wednesday.

The former will decide on the appropriateness of his public offer for 15 per cent of Générale stock to add to the 18.6 he now controls, while the latter will rule on the legality of the defensive manoeuvre which is possibly the Belgian company's, best hope of preventing Mr De Benedetti from becoming its controlling shareholder. If the court still supports

Mr De Benedetti'a view, as It has done in two interim judge-ments, that Société Générale acted improperly in deciding to make a 57 per cent (later reduced to 43 per cent) increase in share capital and to place this in "friendly" Belgian hands, then the Italian through the point to be in financier would seem to be in

the clear.

If, by contrast, the ahare issue is allowed, then Mr De Benedetti will have to reckon with a group headed by Mr André Leysen, the canny financier from Antwerp. With a ahrewd sense of timing, this scion of the Flanders business establiahment has rallied to the cause of retaining uitimate control of La Générale in Belgian hands, while most of will not acquire more stock sea transport," said a finan-the notables of francophone until the authorities have pro-cial analyst at Banque Brux-

Mr Leysen is offering himself as a potential collaborator with Mr De Benedetti, but directors cannot be indifferseems determined to stop the claims that Société Générale ent to the outcome, though italian "acting alone". He claims that Société Générale probability that, with the posis "too important to be left to sible exception of vice-chairment refuses to criticise man, Visconte Eticnne Davigmonent refuses to criticise the performance of the presentation. the performance of the pres- other employment whoever ent management.

However, the fate of the company sometimes lokingly are watching nervously and dubbed "Belgium's alternative somewhat impotently government" concerns more Authority in Belgium still than just the outcome of this resides in a caretaker governintriguing, at times gladiato- ment after last December'a rial, tussie. At issue is both a elections while negotistions vision of how to meet the between the parties on form-Community's unified Internal onwards. If control of the market being promised for old lady", as La Genérale is 1992, and how to reconcile affectionstely known in Bel-

two days with some excite- between Flanders and Walment, including the as yet uni- lonia could be great. steadily purchasing Générale than 600 Belgian companies glum, a country which, as

Stock for most of last week.

Buying reached a climax on the company is undoubtedly a knows, has been the theatre for great battles between the major powers and whose very hands – even more than on centre of decision-taking for January 14 and 15 when Mr whole areas of the Belgian result of compromise among De Benedetti built up most of economy, such as electricity, its powerful neighbours, his position. Since the Italian gas, cable TV, non-ferrous Moreover, with two large and has given assurances that he metals, cement, diamonds and linguistically divided commu-

the old order

Wallonia apparently spectated silently. If the court so permits, Mr Leysen and his group will take up the new issue and control 34.4 per cent, leaving Mr De Benedetti with a only diluted I3 per less anonymously Mr René control presumably she Less anonymously, Mr René Lamy, the Governor of Société Gechem (chemicals).

The politicians, of course, national self Interest with gium, were to slide to Mr De this wider European cause.

This explains why there are many others, too, who will follow the events of the next drive drive with some events.

With its interests in more vulnerable target than Bel-

wins control.

LEYSEN

nities, nationalism has never

gian control, presumably she will be much less available for use as an arm of govern-ment industrial policy in Wallonia. The prospect, instead, could be restructuring and redundancies at loss makers such as FN (armaments) and

been strong and Governments have persistently been weak. The significance of Societé Générale de Belgique, set up in 1822 by King William I of the Netherlands when Bel-

gium was still part of the Dutch dominions, has to be seen in this political context. Scarcely a major project during the rapid industrialisation which characterised the early almost certainly enabled large chunks of the Belgian state chunks of the capital to fall selected for this task, said Mr. Ronadetti, because it satiscanals, the exploitation of coal and the development of the coce powerful steel indus-

It is an intriguing, and at times, gladiatorial battle

Preparing to change

Moreover, any shake-up in try - was undertakeo without the ownership of the company is bound to weaken Wallonla's grip on its management - bringing in men from Flanders is one of Mr Leysen's avowed aims. Not surprisingly, francophone extrements are profoundly alarmed at the prospect.

Mr De Benedettl could

hardly have chosen a more

capital provided by La Générale. Come the turn of the century, the company effectively added foreign policy to the role of industrial development agency as its tentacles spread into China and the newly established colony in the

Congo.
Uotil recently, its strategic importance at home and its impressive global presence encouraged a strong Belgian belief in the company's invincibility. More an institution than a business, few imagined that the old lady would ever fall prey to a raider like Mr In retrospect, however, it is

because of its history of weak government, Belgium has never formulated coherent takeover rulea or disclosure requirements with the consequence that anyone could build up a sizeable minority stake without being noticed.

recent attack. So who will win and what as to size, reputation, range of will the victor do with his activities, location, shareholdprize? There is a school of Ing atructure and Interna-thought in the banka and tional potential. atockbroking houses of Brus-sels which believes that Mr rationallisation task" lay De Benedetti has victory ahead since the sheer volume within his grasp. "In reality he has already succeeded," said an investment adviser at a major Belglan bank. He will, of course, be diluted if the capital increase takes place but he will go on buying shares and once he gets to

unwittingly prepared the ground for Mr de Benedetti's

20-25 per cent he will be able to impose his views. This judgement is based partly on the view that if Its shares are legitimised, the Leysen syndicate will not to be taken by the Leysen group would be in Belgian hands and 30 per cent in foreasy to see why the company cern to retain a strong Belgian investmen was so vulnerable. Largely lnterest, enough of the group twenties.

will be happy to let Mr De Benedetti set the strategy for the company, even if he is not

the principal shareholder.

Mr Leysen himself seemed to be hinting at a De Benedetti management for Société Générale at the end of last Générale at the end of last week when he was publicly congratulating himself on having raised BFr 30bn (£492m) in five days to finance his group's stake. In an interview with the Finan-cial Times on Friday, he said he was no less a "convinced he was no less a "convinced European" than his Italian rival, and set out his offer to collaborate with Mr De Benedetti so as to transform Société Générale Into both mens' dream of a European

mens' dream of a European holding company.

"It is too early to say what we should do, but we should look at the strengths of the company and of its shareholders. De Benedetti has a good team and an industrial background. We are strong in finance, and we are Belgian," Mr Leysen said.

Neither Mr De Benedetti nor Mr Leysen have given more

Mr Leysen have given more than the sketchiest outline of this European holding company which would find its vocation after 1992.

vocation after 1992.

Analysts in Brussels would expect to see an attempt to develop partnerships between Mr De Benedetti's banking, insurance and industrial interests in France, Italy and Spain and those of La Générale in Belgium and elsewhere. "Banking, insurance, financial services and transport is where a lot of post-1992 where a lot of post-1992 growth will be and the Génér-ale is very respectably repre-sented in all, said Mr Nikita Reinbot, an investment adviser at BBL in Brussels.

Mr De Benedetti explained his objective in an interview published by the Italian magazine Panorama last week.
The ambition is to exploit to the full the opportunities deriving from a presence in key financial and industrial

fied the six criteria defined by him and his collaborators

of companies in which Société Générale has inveatments Indicates "an accumulation of investments over time that need to be reviewed." For all of Belgium's appar-

ent nervousness about the Italian insurgency, there were many algas last week that both many small shareholders and the younger members of the financial community feel that La Générale both deserves and needs the hold together. Seventy per shake-up that appears to lie cent of the newly issued stock ahead. It is a company that has been run for too long by complacent old men. In future, it is bound to be more eign. By no means all members of the group have yet been identified but there is a feeling in Brussels financial circles that despite their concern to retain a strong Belgian investment analyst still in his

Stirrings in Berlin

II spent the weekend - a long-ish one - in East Germany. Although it was clear from the start that aomething was op, no one had an inkling of the

On Saturday morning I was in the countryside looking at horses and hearing about the deficiencies of the East German agricultural pricing system from people who know how to exploit it.

in the evening I returned to Berlin and went to the Gethse-mane Church. Whether what happened there was the begin-ning of the biggest political uprising in the German Demo-cratic Republic since 1963, the next few weeks should tell. But certainly it looked very big to me and as someone who, also by chance, was present at the onset of les evenements in Paris in 1968, I saw some remarkable similarities.

Skinheads

What happened was that the Church, the dissident move-ments and the students seemed to come together perhaps for the first time. It took place in a church because nowhere else under East German law is there the right of free assembly. About 3,000 people turned up, tself an eveot long witbout

Some background is obviously required, but it must be scanty because nobody really understands what is going on In brief, the Government in East Germany has been all powerful for at least the last 40 years. The only other possi-ble centre of influence has been the Protestant Church, the it has oever stood up to the Government head-on. Recently, however, there have been a few human rights groups calling for

The latter groups are very small - perhaps a few hundred members all told. Events began to come to a head when some of them joined an official demou-

OBSERVER

stration on January 17, esti-mated at 200,000 strong, and displayed bauners which, though from impeccable social-ist sources, were not to the Government's liking. Some of them were arrested, some have been sentenced and others have been expelled to West Germany - not the harshest punishment in the world.

It was the fact that the Government reacted at all that has stirred the political pot. The Church has felt obliged to stand Church has felt obliged to stand up for the people who used its premises, even if they had no political purpose. The dissident groups, who used to fight each other at least as much as they opposed the state, have come together. And on Saturday the students, who had previously stayed out of it, went along as well.

So, incidentally, did the skin-heads, a group whom noboby can explain but which undoubt edly exists, even if an outsider seeing them for the first time would describe them as punks. The skinheads used to beat up the dissidents. Now, it appears, they may have joined them.

Bishop's lead

The star on Saturday was Gottfried Forck, the Bishop of Brandenburg, in whose diocese lies Berlin. Forck is a former U-Boat commander and is behaving like a kind of East Gernan Willie Whitelaw. In the Protestant establishment unlike the Church of England, a fairly close-knit group - he is slightly to the left of centre. He told the Assembly that the

Church supported the rights of the dissidents, that the protest-ers still held by the state should be released and that there should be no more arrests. He also endorsed further protest meetings on church premises, though at the rate of no more than two a more week. Some of the dissidents had wanted to go into almost per-



*Dsmn - I've just lost another million. I suppose that means I'll lose my park-ing space."

Forck was applauded by clap-ping of hands. Indeed one of the features of the gathering was the politeness and orderliness of it all. In that respect, it was distinctly reminiscent of the beginnings of the Paris stu-dents' revolt in 1968.

Kyrie eleison

It was also in its way genuinely religious. Almost every-one joined in saying the Lord's Prayer at the end and there was one brilliant touch. The theme song of the East German uprising if it occurs will be not "We shall overcome", but the Kyrie eleison, drawn from the Mass. It was sung three times with mounting emotion. It is baonting, it is beautiful and almost everybody knows it.
There were one or two other

subtleties: the emphasis on the word "peace", for example, in the sense of "peace on earth" rather than the East German

Government meaning of unilateral western nuclear disarmament, and the repeated calls for solidarity, though without mentioning Poland.

Candles are out The police kept their dis-

tance, although one was told that there was a strong plain clothes element in the congrega-tion. As people left there was a warning from the church authorities and their iswyers not to let the demonstration spread onto the streets, and it was heeded. Lighted white can-dles, which more than a few yards from a church are the symbol of revolt, were quickly

it is not at all clear what will happen next. Everybody is left with a problem. The dissidents are not especially articulate in their demands. Some of them told me that they want a dialogue with the Government, with the state of youth in the Democratic Republic the first term of the state of tem on the agenda. The students are on the whole still watching events without fully committing themselves.

The Church is in a bind. It wants to act as mediator between people and state and to secure some democratic reforms, but is desperately reforms, but is desperately frightened of going too far and losing its relatively privileged position, at least in comparison with other communist states.

The biggest problem of all, however, lies with the Government. Should it put down the potential rebellion by force or

potential rebellion by force or hope that it will peter out? The signs are that it is still unde-cided, though one indicator may be that last week the first shootings for many months took place at people escaping across the Berlin Wall. They were not shots to kill, but they might have been warnings. The Government has been

trying for several years, per-haps with less success than it deserves, to improve its reputa-tion abroad. Now, suddenly, everything is at stake again. And the central fact to remember about an East German Government is that, is a crisis, it

Through thick and thin.

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DOUBLING

LONDON'S

RING ROAD

Andrew Taylor looks at difficulties facing private finance for major construction projects

Too many bridges to cross

neurs who built the Victorian era'a railways is being rea-wakened as governments worldwide encourage private investors to finance and run public services such as roads, railways, power atations, water and sewerage plants. But in Britain, despite the successful beginning to the Channel Tunnel project, other privately financed projects have been slow to get off the

keen to reduce public borrow-ing. Construction companies want to offset the drop in export orders, down by more than a third since 1981 as developed and developing nations have sought to reduce public spending. Both sides share a common laterest in encouraging private sector finance.

which is financing a \$385m (£216m) road and rail tunnel under Hong Kong harbour. In Australia the same company is raising private finance to build a tunnel under Sydney

In Toronto, the US aero-space company Lockheed, in partnership with Huang-Danczkay, Canadian developers, has won a concession to finance and operate a \$365m third terminal at the city'a international airport. Turkey is desperately seeking private investment for a whole range of public works; many cities in the US have plans to tap private finance to help pay for public services.

of all privately financed infrastructure projects, the Channel tunnel, is now under the chalrmanship of Sir Way. Eurotunnel, the Anglo-French group which will ruo the project, has raised £6bn in loans, standby credits and equity.

Successful beginning to the Channel Tunnel project, other privately financed projects have been slow to get off the ground.

The reasons for the new era of private infrastructure development are simple. Governments everywhere are keen to reduce public borrowing. Construction companies want to offset the drop in export orders, down by more than a third since 1981 as

The first is the strict test the Treasury applies to ensure that the projects rep-resent value for money. Several schemes have foundered on the rock of Treasury oppo-sition. These include a new A few examples give some
of the flavour of the new
wave of projects. In Hong
Kong, the large Japanese construction group Kumagal
Gumi is leading a consortium
which is flagged a consortium
which is the consortium
which is the consortium which is the consortium which is the c

vately financed bridge over the River Thames at Dartford only after the Cabinet over-ruled Treasury objections.

public infrastructure and services were established in

credits and equity.

Despite this auccess, the British Government's experi
investors; there must be no

The third issue is the uncertainty of dealing with governments and politiciana. MPs sitting on the apecial select committee hearing the Dartford Crossing Bill have voted to include a wind shield on the new bridge. Trafalgar Contractors question whether preparation of costly engineering proposals is worth the expense

Contractors say the wording of the rules makes it virtually impossible for any project to be approved. It is very difficult to identify private sector asvings which could not, technically, be achieved under public management.

A second concern is that, even if a project is approved.

centre has been the Treasury insists that it should be offset by a corresponding reduction in government spending. In the case of the Dartford Bridge, for the concession to be t

only after the Cabinet overruled Treasury objections.

Treasury officials say they
are not opposed to private
funding, but that privately
financed developments should
be at least as cost effective as
if they were a cost effective as
afterefure removes much of be at least as cost effective as national expenditure on infra-if they were carried out in the atructure removes much of

House says this would sub-stantially increase the cost of advantage of government pro-the development and could posals to privatise the elecrequire it to resubmit its financial proposals.

Costain proposes a Capital Expressway to run above the existing M25

to increase their overall work-

ioads: if privately financed projects are not going to free

money to be spent in the pub-

tic sector, all the less reason to propose them.

The third issue is the uncer-

The Government has indllslative and political procedorea as France, says Mr
Nicolas Lethbridge, an assistant director of Schroders
merchant bank, which advises
In this field. France has a long
private finance, most will vate companies, many of them construction companies, supply about 70 per cent of France's water, for instance,

companies, was formed.

Despite their complaints,
British contractors are pushing ahead with a number of projects. Just before Christ-mas, Richard Costain, the mining and construction group, announced proposals for a new generation of pri-vately funded transport projects, including a second deck on the M25 motorway that rings London, and a 16-mile highway under the heart of the capital. Other companies - such as

Tarmac, Wimpey and John Mowiem - have formed consortia to build privately financed prisons and hospitals. Trafalgar House, the British construction property tricity supply industry and

the water industry.
One of the most promising cated it will overruic the MPs' areas for private finance - in wind-shield amendment. Con- Britain and abroad - is the struction companies are none construction of underground the less concerned that parlia- and light rail systems. ment should try to change the Schroders, for instance, is rules half way through the currently advising a consorgame. Britain needs to tium of Japanese and French develop the same kind of leg- companies bidding for a pri-

history of private companies require some form of public running public services. Pri-subsidy, either in the form of subsidy, either in the form of land or cash.

In Manchester, the Government has already given a con-ditional go-shead for a £40m and have been operating since light railway system for 1853 when Compagnic Gener- which Manchester City counpublic sector. The rules gov. the incentive for construction ale des Eaux, the biggest of cil will provide part of the erning private investment in companies. They are anxious the private French water public sector's share of the

M23 cost.
Cities in the US and Far East have great flexibility to

offer financial and planning

inducements to private inves tors. British public bodies

have less room for manoeu-

The London Docklands Development Corporation proposes to raise private invest-ment to pay for the proposed easterly extension of the Docklands Light Railway by exploiting the increased value of its land along the line. And Olympia & York, the Canadian developer of the Canary
Wharf office project in Docklands has already agreed to
meet the cost of a westeriy
extension of the Light Raiiway to Bank Underground
estation in the City station in the City.

Schemes like these are easier to put together when the railway or public authoralready owns the stations or land over which much of the route will pass. Eisewhere much closer co-operation will be required between planning authorities and private inves-tors. This could involve public authorities and Government in a re-examination of therules which govern what plan-ning concessions can be legitimately offered to private

Although many international projects are already under way, the ones on the drawing board for Britain are still dreams. Many of them are likely to remain just that, say the contractors, unless the Government's attitude changes. The Victorian rail-way entrepreneurs cannot yet be certain of finding their spiritual heirs.

Beyond the Welfare State

By Ralph Harris

conceal an insatiable ogre.

In round terms the cost of human will and welfare.

state education, health serThroughout history most vices, housing and social security has escalated to above £90bn, which is over half all government spending (\$175bn), which accounts for half the national income.

apending assume that increased inputs of cash must lead to a larger output of services. Yet elementary ecoisfaction. First, ponder the well-known inflation of costs associated with bureaucracy. Then allow that national con-troi of education, health care and other services is subject to all the customary diseconomies of giantism, made worse by monopoly. Finally, reflect how the absence of pricing in "free" NHS, schoois and universities undermines economy and accountability, to say nothing of the destruction of choice by conscripted

patients, parents and pupils.
For all the smug, self-righteous talk about the "compassion" of the "caring profes-sions," the reality ia "producer capture," In recent years we have witnessed pubic "servants" including most teachers and some nurses exploit industrial power and moral blackmail to preserve comfortable practicea, and obstruct efficiency.
In addition to the economic

indictment of overbiown state welfare, we have the threat of increasing political corruption. Thus government ser-vices are especially vulnerable to the single-issue pressure group, operating on weak politicians via the vote motive. Organised, informed, concentrated lobbies know how to orchestrate their case beginning to emerge in the US and prevail against the passive, Ignorant dispersed con- on poverty."

THE TERM "welfare state" paternalistic, condescending has become a question-beg- pity. Their independence is of ging alogan to justify increas- no account and they are never ing public (political) spending responsible for their own cir-in ways that evidently yield cumstances. The result, even diminishing returns. It has of generously concelved state gruwn wondrously since welfare, has been to induce, 1945, not so much as an amiable Topsy but more like Jack's deepen and prolong dependent of turns out to be beanstalk which turned out to and no leas destructive of

human welfare has come from spread of markets.

The perverse outcome of most state welfare follows Parrot cries for atill more tion economists make between pending assume that "income effect" and "price ncreased inputs of cash must effect." Thus all subsidies effect." Thus all subsidies intend to provide a beneficial income effect of increasing nomic analysis tells why the spending power of the higher costs have not led to recipient. But this assistance an equivalent increase in satharmful price effect of raising the incentive to qualify for the subsidy or benefit, by remaining - or becoming -"unemployed," or "poor," or "homeless," or even "iii." Who honestly doubts that the dramatic increase in unmarried mothers owes much to the special payments and priority housing won by the pressure group for that anatomical

curiosity of "single-parent" families?

The policies that would foilow from such a critique are far-removed from the natural political impulse to buy-off (for how long?) every griev-ance with more of other people's money. The watchwords for the future would rather be seif-heip, mutual aid, compelitive supply, paying for choice, private insurance, prudence and thrift.

Continued unconditional would increasingly be con-fined to deserving victims of adversity. For others short-term relief could be accompanied with counsel-ling, pastoral care and good neighbourliness.

Radical reconstruction would thus be informed by a new moral consensus such as operates in Switzerland and is beginning to emerge in the US on poverty."
The author is chairman of

But towering above the economic and political defects is Affairs. His paper, Beyond
the moral indictment. individthe Welfare State, is published
uals are treated as objects of today by the IEA, price £2.

Measurements

From Mr Malcolm Lenitt. Sir, Your article "A Diet for Levisthan" (January 20) con-tains several references to a study of public expenditure which I supervised, bot misleads your readers on the issues involved, especially a major theme of the book - that the public sector has already demonstrated significant productivity growth and that considerable scope for improved

officiency remains.

The absence of productivity growth in the official national of income statistics is purely a matter of statistical conven-

The measurement of productivity requires data on inputs and outputs; but the outlonal accounts contain no data on government output. Productivlly growth requires that the volume of output rises faster
than the volume of input, but in
the absence of measures of government octput in the national
uccounts it logically follows
that there can be no productive
ence between government of
either main political party in so
far as public spending is con-

ity growth as a reflection of reality, which the book shows it is not. The question of productivity growth is central to that the study shows that the issue of the adequacy of the lie expenditure after the debaptianned growth of public spending, but your article Monetary Fund oegotiations ignores this point. (Clearly opinions differ over the extent of the growth of productivity in government.)

As for the distinction between the measurement of public spending in "real" and "volume" terms, the former removes from the cash figures

The company of the argument which I will not repeat here, save to point out that the study shows the stud

From Mr David Samers.

When presented with a prescription for intervention like that in Mr Burnon's article on inward investment (FT, January 27), it is always heipful to consider what its implementation would imply.

First Mar 2000.

tion would imply.

First, Mr Burton suggests that foreign firms wishing to invest in the European Community would have to sgree to undertake research and development. They would then have to recruit local engineers and scientists to do the work. The supply of auch people cannot increase in the short term, so the recruits would be drawn from other employers in the EC. In riectronics, at any rate, European companies are aiready complaining about tored. studies of the Esprit pro-gramme have concluded that its effect on the volume of research in the EC is cou-strained by the aupply of research staff. Salaries could be expected to rise, and the amount of research and devel-opment (2 and D) done by local

Letters to the Editor

the effects of general inflation, and the latter removes the effects of price increases spe-cific to the services in question (in the case of defence and medical equipment, for exam-ple, they tend to rise faster

than prices generally).
The former is relevant for assessing the financing burden of public spending as it mea-sures both the volume of inputs and any tendency for their rela-tive prices to rise. Expenditure planning in volume terms, practised in the past, provided inadequate incentive to contain costs because in principle it guaranteed that the cash cost of the resources would always be made available.

ity growth.
Your article treats the absence of measured productivatity growth as a reflection of argument which I will not reality, which the book shows it is not. The question of productivity growth is central to the issue of the adequacy of the lic expenditure after the deballianced growth of public cle of the 1976 International

incorporate a higher local con-tent in their products. He probably underestimates the amount that European suppli-ers have aiready learnt from foreign munufacturers, who require higher quality than their European competitors. But if he wants to require such agreements, he has to specify what knowledge would be shared with suppliers, and how the implementation of the agreements would be moni-

What would he do, for example, if European suppliers did not want to produce components to Japanese specifications at prices Japanese companies were managed to have Would were prepared to pay? Would he expect the European Com-mission to intervene and set the prices to be paid? And if for-cign firms could not find enough local supplies at prices

Direct elections are unrealistic

From Mr Julian Huckin. l cannot agree with your view (January 20) that the icast we cao do for Hong Kong is to inflict democracy in the form of direct elections, initially to

Many in liong Kong do not have confidence in China's promises, but it is very much in First straighten doubt whether there is a majority for representative government. In any case, to suppose that democracy would be any real safeguard is unrealistic. Should the political colour of Legco become hostiic to the interests of China – perhaps through the election of Nationalist candidates – is China to be

prospect in ilong Kong with the urmost caution. Members of Parliament, who

have already decided that Hong Kong is to be gracted no favourable treatment in terms of nationality or immigration rights, would belp the situation if they would share the Foreign or they would share the Foreign Secretary's confidence in the undertakings made by China about the future of Hong Kong, rather than increasing the atmosphere of mistrust and uncertainty by their support for direct elections. There is a Chinese proverb which warms against rubbing salt on the head of the fight. head of the tiger. Julian Huckin,

From Mr N.McG. Moore.
Sir, Samuci Brittan's comments (January 21) oo public spending priorities strikes a

Legco become hostile to the interests of China – perhaps through the election of Nationalist candidates – is China to be criticised if she then intervenes in Hong Kong, as the US did in Grenada?

Also, direct elections between now and 1997 could place Britain in potentially embarrassing situations with China. There must be some temptation among would-be political activists in Hong Kong to stir the pot in the hope of pushing the British Government into granting concessions (in such areas as, for example, nationality) in return for their co-operation. It should be remembered that democracy is not a feature of Chinese culture or history. Sir Geoffrey Howe, the UK Foreign Secretary is right to regard the

outside Europe. He presumably ments lurks his belief that he is hopes that exports from Europe proposing that the Commission would replace exports from should behave like the Japa-Japan; but, if a market can be supplied from plants in Europe. it might also be supplied by European companies. The required exports from foreign ment, and its flourishing state firms in Europe could therefore reduce existing exports from Europe. Would the Commission be expected to nominate the A more accurate interpreta-markets to which foreign producers should export?

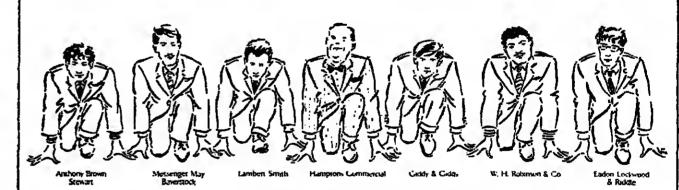
Fourth, he wants to rationallse sub-scale production by forof plant that is uneconomic is vary as the production technology evolves. If the Commission tried to specify the sizes of the plants to be built in Europe, it
would soon find itself involved
Anguering-on-Sea,
in technical arguments with

seems much more the result of unfettered competition than of government intervention.

might be that European firms need less protection from for-eign competition if they are to eign companies in Europe. This be encouraged to become more objective assumes that the size competitive. The restraints on of plant that is uneconomic is imports into Europe seem more generally accepted, lo practice, a cause of economic losses in opinions differ on this subject, and the optimal level will also the inward investment that they encourage.

David Sawers,

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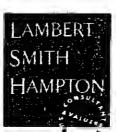
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There are so many strategic investment choices to make in

investment choices to make in 1988. Should the investor go for steady gains with a blue chip such as the Liberty Twenty Dollar or aggressive growth with a Barber quarter? Or a balanced portfolio?

These are, of course, all rare coins, and there is evidence to suggest these tangible forms of wealth could be starting to enjoy a comebsck. Mr Michael Keith Ruben, one industry expert. says: "Numismstic coins have shown amazing strength in times of an unstable dollar, and through the peaks and and through the peaks and valleys of the stock market. Not surprisingly, investment-grade rare US coins are finding their way into more and more portfo-

In December, Fidelity began offering its customers the opportunity to buy gold, silver and platinum directly in amounts as little as and ounce a time. It also gave investors the chance to buy rare coins for the

first time.
A spokesman for Fidelity said that various funds based on the stocks of gold exploration, mining, processing and dealing had seen very little extra demand in the wake of October's share-

price collapse.

The same story emerges from New York-based Van Eck Securities which, In 1968, launched the first mutual fund to focus on shares of gold mining companies and remains the largest with \$900m under management.

Mr Harry Bingham, executive vice president, sald both its gold funds (the other, launched two years ago, excludes South African companies) saw record inflows on October 19. Since then, however, inflows have

tailed off to more normal levels.
Rare coins seem to be a different matter. Fldelity says
that interest in direct selling of precious metals and rare coins has been substantial over the past month. Given the extreme fear factor now bullt into the equity market, coupled with the relatively low prices of rare coins, these could be poised for

a good year. They already have a proven track-record. According to figures provided by Salumon Brothers, US coins have outper-Brothers, US coins have outper-formed all other investments over the past 15 years. The compound annual rate of return on US coins was 18.8 per cent compared with only 11.9 per cent for gold itself, 8.6 per cent for stocks and 8.7 per cent for bonds. Over the same period, US stamps came a respectable third with a rate of return of 13.6 per cent and diamonds came a rather dull last place

Talking to experts in the rare-coin industry is refreshing after discussing prospects for the stock market with increas-ingly bored and frustrated equity salesmen. Imagine how much more exciting it is to deal in a finely crafted, exceedingly rare 150-year-old US gold coin than it is to execute a bargain of 1,000 18M shares which one

never gets to see. Mr Michael Keith Ruben and his brother Stephen run a rare-coins business in Maryland, just outside Washington, It would be difficult to find two more enthusiastic exponenta of the

Michael Keith Ruben Rare Coins Inc is one of more than a hundred market makers who offer bid and ask prices for coins which have been graded by the Numismatic Guaranty Corporation of America. The formation around a year ago of this independent grading company has set the stage for the development of genuinc and liquid trading in targe coins.

uid trading in rare coins. The lack of high quality grad-ing before had inhibited investor confidence in coins and blocked the development of a liquid market. All that has now changed. Annual turnover in rare coins is around \$2bn and, including gold coins bought as an investment in precious metals rather than collector's items, around \$8bn.

There are drawbacks. With

average brokers' commissions of around 20 per cent, buying coins should be regarded as a long-term investment rather than a speculative trading opportunity.

Government issuance is also a problem. A strictly limited edi-tion invariably will be marketed at a huge premium which nevertheless attracts heavy demand. The the government then mints some more, the price drops and the investors are left with their own Black Monday

time and time again.

To avoid that kind of mistake, ask the experts. According to Stephen Ruben, no collec-tor's coin minted after Buffalo nickels in 1937 is a genuinely good buy.

US takes tough line over Airbus

US and European Community trie, a consortium of French, would discipline the prices at pute has now been postponed attempts to resolve a dispute West German, British and Span- which the consortium offered until March 18. Mr de Clercy, over government subsidies to ish aerospace companies, would the European Airbus consorstill have an advantage in pric-

Mr Willy de Clereq, the EC External Trade Commissioner, external Trade Commissioner, said that the proposal showed a hardening in the US position and left open all the key issues. Mr Clayton Yeutter, the US Trade Representative, who discussed the Airbus issue with Mr de Clercq in the sidelines of the World Economic Forum this weekend, acknowledged that weekend, acknowledged that the two sides were still far

apart.
Mr Yeutter said: "We are looking for much tougher discipline on subsidies than any-

tium have come close to ing of roughly \$3m an aircraft impasse after the presentation over its US-built rivals under nf s new US proposal in the new US proposal.

the new US proposal.

Boeing and McDonnell Douglas of the US accuse Airbus of
unfair trading because, they
claim, government subsidies
amounting to billions of dollars
amounting to sell aircraft at cutlow it to sell ai

rate prices.
However, the proposal, presented last week, did not meet European expectations that the US would offer a formula for controlling arreraft manufacturers' pricing practices.

Control at the sales price level has been seen as a com-promise alternative to the scrapping of government aubsi-dies. It would allow European

ciplining prices because it ance just before an informal would "deal with the symbols, not the heart of the problem."

using to entertain an EC pro-posal for a "dollar clause" to be included in an agreement on of rea civil aircraft financing talked Such a clause would enable March. European governments to com-pensate Airbus for large depre-

Its alreraft.

Mr Yeutter and the trade minismr Yeutter said the US had
not proposed a formula for disments will meet at Lake Const-

US and EC officials will now have to "go back and re-assess," Mr Yeutter said. Neither he nor Mr de Clerco offered any ideas for breaking the deadlock.

Mr de Clercq saw little chance of reaching agreement and talked of a "confrontation" in

European governments to compensate Airbus for large depreciations in the dollar exchange down leading to the imposition rate. Prices for civil aircraft, including those made by Airbus, are usually quoted in dollars. thing the Alrbus governments dies. It would allow European lars.

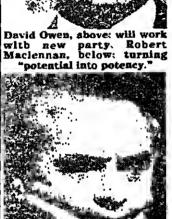
are ready to offer."

General Agreement on Tariffs

He added that Airbus Indus
finance Airbus Industric but terial level over the Alrbus dis
and Trade.

British party split by merger decision





POLAND will today increase food prices by an average 40 per cent, with transport costs, rents and postal rates also ris-

ng. The measures are designed

to obtain vital energy savings demanded by the World Bank

and International Munetary Fund (IMF) as well as to bring prices more in line with produc-

Prices policy was the subject of a national referendum last November in which the authori-

ies failed to obtain an absolute

the question of how workers will react, given that price rises

provoked major strikes in 1970 and 1980 but have gone

ion costs.

of strength." However, he also envisaged an eventual electoral agreement in the best interests

SDP leader, described the vote to form a union with the Liberas a decisive endorsement of als, to be known as the Socisl the merger package and said Dr owen's claims of having more were 49 recorded abstentions.

imposition of prices policy

Warsaw set for major test over

Today's operation, which the Government says will be compensated for by wage and pension increases, is the largest since 1982. It will also increase point, chanting slugans against the same statement of the same statemen

that it leaves a wider gap between supply and demand Under Secretary of State, began than last year, and government a visit to Poland at the week-subsidies to industry and farmed at improving politi-

Owen cannot look forward to Dr David Owen, the former the prospect of a bright political eareer." He advised the former build support for the continuing SDP, predicted an initial "trial day" and to reconsider his day" and to reconsider his position. A clash is already developing over television time since the

agreement in the best interests of both parties.

He aaid he would be prepared to go on working with the new party. The SDP would not want to act as "spoilers" but if agreement was not possible, his party would not run away from a fight.

Dr Owen said the real test would come when it became clear how many party members decided to remain with the continuing SDP. He believed it would be the majority.

Mr Robert Mselennan, the SDP parliamentary group, controlled by Dr Owen, has sought, and been granted by the BBC, a party political broadcast on March 9. The pro-merger national leadership is protesting vigorously since it is furious st Dr Owen being given free publicity in the week when the new party is formally set up.

At the end of a two-day debate in Sheffield, the 443 registered members of the party's ruling Council for Social Democracy voted by 273 votes to 28 to form a union with the Liber-

Owen's claims of having more than 20,000 supporters were than 20,000 supporters were "fanciful." Opposition to the merger had been marginalised, he said.

Showing no readiness to consider electoral agreements, Mr Maclennan said the level of Dr Owen's support did not suggest he had much scope for negotia-

point, chanting slugans against the price rises. The demonstra-tion was unhindered by police

Radio and television at the

weckend devoted many hours

to answering people's questions on the rises, pointing out that wages would also rise. The fall

in real incomes this year, according to official figures,

should be in the region of 8 per cent, compared with 4 per cent in 1987.

cal and economic relations

and dispersed peacefully.

BRITAIN'S Social Democratic Party yesterday voted by a large majority to merge with the Liberal Party, triggering an irrevocable split within the SDP ranks and setting the two sides on course for future electoral conformation.

The new merged party would into own feet claimed the unrecorded voters as theirs and said that, together would transfer "potential into potency," he said.

Mr Maclennan added: "In isonate look forward to those attending."

And the new merged party would into own feet claimed the unrecorded voters as theirs and said that, together with the registered abstentions and "no" votes, the pro-merger leadership had failed by 23 to win a two-thirds majority of those attending. those attending.

Mr John Cartwright, the SDP MP for Woolwich and Dr Owen's principal licutcoant, said: "The result shows that if we had wished to block the merger, we could have done

Following last week's over-whelming vote in favour of merger by the Liberals, the decision paves the way for a ballot of both parties members in February. Mr David Steel, the Liberal leader, said yester-dsy that both could "now go forward together, not just with confidence, but with earthugh confidence, but with enthusl-

A contest for the leadership of the new party now looks likely in the summer.

Pressure from within the SDP for Mr Steel to stand was mounting at Sheffield, though the presence there of Mr Paddy Ashdown, the Liberal MP for Yeovil and the most obvious

Yeo'il and the most obvious alternative contender, was being seen as an early indication of his readiness to run.

The merged party created will come into effect - providing there is a simple ballot majority among members of both parties - on March 7.

Ford UK unions call off strike

BY CHARLES LEADBEATER IN

A NATIONAL strike by UK Ford Motor Company's 32,500 manual workers was last night averted after union leaders agreed to recommend accep-tance of an improved threeyear pay and conditions offer. The agreement to recommend was reached three hours before workers were due to start at midnight last night the first national strike for a decade.

The agreement came after seven hours of talks in which the company agreed to improve its pay offer. Manual workers' grade rates will rise by 7 per cent in 1987-88, back-dated to November, and increases worth 2.5 .per cent more than the

inflation rate in the subsequent The agreement will improve the pay of an average manual worker by \$41 from \$193 to

Under its last offer, presented to the unions on Thursday, msnusl workers were offered increases of 2 per cent more than the inflation rate in the final two years.

It was following the break-down in talks on Thursday that

for strike action.

Mr Mick Murphy, the Transport and General Workers Union national automotive officer and the unions' chief negoti-ator, said the atrike was deferred pending ballots of the workforce on Wednesday at which the unions would recommend acceptance. He hailed the deal as "historic".

ing will grow. As many as 2,000 people between the two countries. through peacefully since mar-tial law was imposed in 1981. Waldheim faces fresh war allegation

since 1982. It will also increase prices paid by industry and farmers for materials and components and the amount the state pays for farm produce. The cost of coal for domestic use is to rise by 200 per cent on April I, along with increases in the price of gas and central heating.

The Government predicts that

BY JUDY DEMPSEY IN VIENNA

Kurt Waldheim, the controversial Austrian President was involved in the deportation of thousands of Yugoslav parti-sans to the concentration camps If the document is nut a forg-

ery, Mr Waldheim may come esign.
The document takes the form

of a copy of a telegram apparently sent in 1942 when Mr Waldheim was a junior officer with the then newly set up German Kompfgruppe Westbosnien, the fighting group West Bosnia, near Kozaca. It allegedly claims that Mr

World Weather

majority for radical price reform and were forced to scale down their proposals. Nevertheless, the Government faces the price operation, however, is

partisans who were prisoners at Kozara in Bosnia to the concentration camps in Zemun, near Belgrade which was under

German control.

Mr Waldheim, whu was elected president in June 1986 has consistently denied the allegations that he was involved in, or knew about, the deportation under renewed pressure to of Jews from Salonika to the concentration camps, or the deportation of Yugoslav parti-

A spokesman for Mr Wal-dheim said at the weekend there had been many furged documents in the past and that

DER SPIEGEL, the West German magazine today publishes purtation of 4,224 Yugoslav what it claims to be an authenof Profil, the Austrian weekly, that "Mr Waldheim is no war criminal. He was on the staff of General Stahl (the German offi-cer in Yugoslavia) but would have had no information on the criminal orders. But there is enough proof that he was ten days ago to which 88 per involved in the transportation cent of manual workers voted

> The publication of this docu-ment coincides with the last meeting in Vienna of the six-man historians' commission set np by the Austrian Government to investigate Mr Waldheim's wartime activities. The commisent forgery." sion is due to present its find-However, Mr Dusan Plenca, ings on February 8.

Venezuela's Eurobond Continued from Page 1

Treasury bonds, which on Friday was about 7.8 per cent. By contrast, an issue for Swe-By contrast, an issue for Swe-den last week was priced to more than \$865m in financing yield 0.75 percentage points above IIS Treasuries, net of the fees paid to the banks manag-

which has been discussing such a deal with Venezuela for many months, will lead-manage the issue with Banco de Venezuela, one of the cuuntry's largest prior of the 1987 total form accounting for \$9.1bn. vate sector banks.

Ministry to arrange a Y10bn \$12.8bn a year earlier.

bond issue, and also plans a D-Mark issue.

for major development projects. The private sector, which was virtually cut off from internaing the issue.

J. P. Morgan, the IIS bank has \$2.5bn to \$3bn in trade

of the 1987 total. Foreign cur-The Venezuelan Government rency reserves at the end of has also authorised the Finance 1987 were \$11.8bn, down from THE LEX COLUMN

Damping the urge to merge

Some of the country's most acquisitive companies are cur-rently mulling over a projected change in the law which could knock some of their devious schemes on the head — though they are hesitating to say that it will put an untimely stop to

The Department of Trade is planning to get rid of the legal nonsense that allows companies to gain maximum accounting to gain maximum accounting advantage by treating their conquests as acquisitions on the one hand and true mergers, in which neither side has the upper hand, on the other. This sleight of hand, used by all the best takeover merchants from Hanson to Blue Arrow, is achieved by annual country. achieved by applying some-thing called merger relief. This allows companies to write off the goodwill arising from an acquisition against the com-pany's share premium account

provided that court approval is forthcoming, which has not proved a problem in the past. The point of this write-off is simple. If you can't dispose of goodwill at once, it must be written off in future years against profits. Result: lower

against profits. Result: lower carnings per share.

After the next Companies Act, says the Department, merger relief will be restricted to cases where companies actually account for business marriages as mergers — a method which involves simply adding together two companies' figures, and so creating no goodwill at all. Bang on cue, the accountants said at the end of last week that they are going to last week that they are going to tighteo up the instances of when companies can merger account, making an already

account, making an already rare occurrence even rarer.

This lesves some acquirers, particularly of service companies, with large amounts of goodwill and nowhere to go. Writing it off against other reserves may be an option: but the £1bn-plus goodwill arising from the takeover of the likes of Distillers and Imperial would have more than wiped out the reserves of their new partners.

The prospect will appeal to those theorists who believe that companies should write off

so there can be no harm in put-ting British companies on the same footing. An equally strong argument, though, is that carn-ings ahould not be harmed by the depreciation of an asset

Unit Trusts FT-A All-Share Index Accounts (m躍ion) 1980

goodwill. And if companies don't recognise inherent goodwill in their balance sheets, why should they recognise the acquired variety?

There is no easy reconciliation of these views. So what about a good old British compromise: allow companies to write off goodwill through the p&i account, but below the line—a treatment already used by - a treatment already used by the financial services group MAI (ssectioned by Price Waterhouse). It has the advantage of visibility, particularly if the origin of the goodwill la listed in a note, and does not hit earnings per share. The purists wouldn't like it, but at least it might be accepted: and that, after all, is the most important thing for any accounting stan-dard.

Unit trusts

The DTI's new regulations on unit trust pricing mark a sea change in the way the industry conducts its business. For some unit trust groups, the new rules could even determine whether they will be able to survive long term in a sector which is overdue for a shakeout.

The growth of the industry over the past decade has been phenomenal. Since 1977, the number of trusts has nearly trebled to more than more than those theorests who believe that companies should write off bled to more than more than goodwill against carnings: It is an asset like any other and so should be depreciated, runs the argument. US companies are aged by UK unit trusts in 1987 rose to \$36.3bn. But one has a page by the look back to the early burden buts a premium on only to look back to the early 1970s to find a period when growth was not taken for granted. Between 1970 and 1978, for example, the number of unit trust accounts ateadily that doesn't depreciate – or if it declioed, and did not recover fully until 1985. The fear must mal trading by newly-generated be that the recent sharp down-

may lead to a repetition, as small investors opt to put their savings in less risky investment vehicles. If this were to happen, it would seriously exscerbste the problems of an industry which is already caught in a pincer of rising costs and declining revenues.

The fall in the stock market has reduced the amount unit trust groups earn from manage-ment fees by perhaps a third, while the sharp slowdown in new investment has led to a new investment has led to a dramatle drop in front-end charges, which can account for up to half the profits of the smaller and faster growing managers. At the same time running costs have been rising rapidly, partly to cover the increased regulatory burden. Add in the DTI's new regulations and it could be the final blow for some smaller groups blow for some smaller groups which rely for as much as a third of their profits on dealing in their "box" of unsold units

In their "box" of unsold units created at lower prices.

The potential for making handsome dealing profits has been largely removed by the new regulations. This fsctor, when taken together with the much tougher rules on the rounding of unit trust prices — which could earn managers an extra half percentage point extra half percentage point -means that unit trust group revenues are under severe pres-sure. Even for the bigger groups which never relied on back creation of units, or roundings, the DTI regulations

roundings, the DTI regulations will involve heavy investment in new computer systems. There is already concern that the July I deadline is too tight. An added worry is that the move towards a US-style system, where units are priced after an order is taken — so-called forward pricing — may well temper investors' appetites.

Against this background, there is a need to boost revenues, and higher annual management fees seem inevitable over the next few years. Raising charges from their current level of 1 per cent, to 14 per cent say, could add close to burden pats a premium on economies of scale, and this should help the relatively small bunch of unit trust groups which have over \$500m of funds under management. For the rest, a period of consider-able consolidation appears inevitable.

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SECTION II - COMPANYES AND MARKETS FINANCIALTIMES Monday Februar 1 1988



INTERNATIONAL BONDS

Investors rush to fill dollar void in portfolios

ITS LIKE a dream come true for Eurobond syndicate managers. For once, they are actually making money on new Eurodol-lar fixed-rate issues as inves-tors rush to fill the void in the dollar section of their portfo-

"No one could possibly have expected anything like it," said one, surveying last week's \$2.15bn worth of bonds, which brought total issuance so far this year to a striking \$4.5bn. Many of the bonds are for the most popular borrowers and almost all have traded at levels profitable to underwriters. In the background have been the extraordinary price gains in the US Treasury bond market, which have outpaced all other main bond markets so far this year, spurred on by a stream of encouraging economic data.

The two key pieces of good news have been the November US trade data which, if only temporarily, lifted the threat of a further attack on the dollar, and last week's foorth-quarter GNP figures, which added the

EUROMARKET TURNOVER (\$111) Week to January 28,1966

> prospect of a recession to an improving trade balance.

This has created intense demand for new Eurodollar bonds and new-issue managers have been more than happy to satisfy it, adding last week lon-ger-dated bonds to the very short-dated issues that predominsted at the beginning of the

with far less cynicism than was formerly their wont. Instead of waiting for a few days after a bond has been issued - on the grounds that its yield spread will widen out - they have been buying right from the

This is mainly because almost all this year's bonds have been seen as reasonably priced, necessitating in some cases – notably the \$400m bond for Belgium – complex ewap arrangements to enable borrowers to arrive at target funding

The buying interest has come not only from institutions but also from small Continental investors, as dollar bonds have increasingly featured on the buy liets circulated through Enropean banks' branch net-

The Japanese have also become more active as the month has progressed. Unlike the Europeans, who are chiefly concentrating on shorter-dated deals, they appear interested in job at distributing the issue,

Investors have responded with far less cynicism than was commerly their wont. Instead of they are for the best quality to societies were still maturity spectrum, as long as seen as a "hard sell" to investors outside the UK.

However, though the market is now in far better shape than it has been for about a year, syndicate managers still see it operating within distinct limits both in terms of the borrowers that can tap it and the kinds of its last that can be be because the seemed to be a seemed to be see issues that can be launched.

Sovereign, supranational and state-backed names all went down well last week. The burden of the overall level of supply fell instead on the crop of bonds for financial institutions. nds for financial institutions which were perhaps the prodnet of syndicate managers searching around for mandates toward the end of the week.

On Friday, for instance, Creditanstalt-Bankvereln'e three-year deal was bid at levels outside its total fees, as was UK building society Abbey National's five-year bond. Dealers noted that though

It is not yst clear whether the

Eurodollar market is open to corporate borrowers. GMAC tapped the market earlier in the month but, since it is almost an all-weather borrower, this bond says little about overall demand

for corporate debt.

Triple B rated Chrysler Financial Corporation's deal, which appeared late on Friday, may be a better test. It was notable that, as a sweetener, this was structured as a two-year deal with options for the investor to extend the issue out to five years. Nor is it clear whether inves-

tors have enough confidence in the hond markets to extend maturities to the 10-year area of the yield curve. Sweden managed to issue a 10-year bond on Monday, which performed well in the cubsequent rising market, but dealers were unsure how much of the paper had found its way into firm

Certainly, by the end of the week there was some concern about whether the long end of the US Treasury market had gone too far, too fast during its sharp rally. No further 10-year deals were expected early this week, with the US Treasury auctions looming.

Most other currency sectors of the Eurobond market took their cue from the dollar sector last week and surged shead accordingly. The Eurosterling market saw three new issues, including those for British Air-waye and British Telecom, both launched on Friday morn-

of the two, it was Triple A rated BT's deal that sparked the market's imagination, since it marked the company's debut in the Eurosterling sector and came amid thin supply of high-

quality five-year paper.

The chief appeal of British
Airways' bond looked to be its
10 per cent coupon but dealers
noted that Eurosterling investors too were fighting shy of longer-dated bonds.

Okuma president quits after demand from group's union

'Fierce competition' hits

THE PRESIDENT of Okuma Machinery Works, one of Japan's leading machine-tool makers, has agreed to a demand by the company'e trade union that he resign. Mr Takeo Okuma said in Nagoya on Saturday that he would stand down at the annual meeting in June.
The union was moved to its

unusual - for Japan - confron-tation because it believed the board had not honoured com-mitments made 10 years ago that future top executives would be appointed on merit rather than on family connec-tions and that the union would be involved in management decision making.
At the time, the company was

experiencing financial difficul-ties, and in return the union agreed to an austerity programme including redundan-

profitability of downstream activities into "sharp decline."

This masks an improvement

In the early 1980s Okuma, in common with many Japanese machine-tool companies, enjoyed good growth, In the past year, however, things have gone sour because of the high yen and restraints on exports. In the six months to last September the company suffered its first operating loss in nine

given jobs to all five of his sons including the appointment of Mr Hajime Okuma, the eldest, as vice precident. It slso objected to the president having spent company money last year to buy a country villa, and threatened a strike.

Mr Okuma senior gave in apparently under pressure from Tokai Bank, a eignificant chare-holder. Mr Akira Matsutani, a vice president of Tokai, will take over as president

EURONOTES AND CREDITS

Quick, flexible financing draws in BAT Industries

BY ALEXANDER NICOLL IN LONDON

THE \$3.2bn loan raised by BAT Industries, the UK conglomerate, last week is further proof discretion the Eurocredit market's value in providing money quickly, quietly and flexibly.

BAT is making a hostile \$4.2bn bid for Farmers Group, a US insurance company. Last year it watched British Petroleum raise \$5bn in days -banks actually committed \$15bn - to finance its Standard Oil purchase.

"Clearly, the market was capable of it." Mr Richard Descapable of it, Mr Michard Des-mond, BAT group treasurer, says, We chose a Eurocredit because of flexibility, including the sbility to draw in both Lon-don and New York, because of attractive pricing and because the margin is 12.5 basis points it was a way of bringing in the company's major relationship potential total return of 22.5

It could also be achieved with discretion. J. P. Morgan, the arranger, as it was for BP, issued invitations last Monday and, by the time news leaked out on Friday afternoon, the deal was all but done.

By late Friday night, commitments had been received from 31 leading banks. The irrest commitments were hardly insignificant: a \$130m slice gives lead manager status, while \$110m qualifies for manager.

The four-year revolving credit carries a facility fee of 10 basis points and a margin of 8.5 basis points above London interbank offered rates (Libor). - If drawings exceed \$1.6bn, the margin is 12.5 basis points on the full amount. This gives a

basis points, viewed by bankers as being fair and even a touch generous - although the need for rapid, discreet arrangement is sufficient rationale for that.

BAT has told banks that, pro-vided the bid goes ahead, there is a stronger chance that a sub-stantial portion of the facility will actually be used than there was with BP. The credit is to be seen as the core financing for the bid,

though the company - which is in any case a strong cash generator - also has a \$1bm US commercial paper programme, a \$300m Euronote issuance facility and a \$200m commercial Daper programme.

These programmes have been mainly used to keep BAT's name in front of investors, and the NIF has never been used.

BAT decided on Morgan without soliciting other banks - a process it thought would he invidious among its closest rela-tionship banks. Morgan's han-

dling of the BP deal clearly helped, but BAT has had a strong relationship with them for 86 years. A \$300m Eurocredit

announced on Friday by Tri-centrol is currently all on the books of Manufacturers Hanover Trust and secured on "sub-stantially all the company's assets," according to the lender.

The UK oil company, defend-ing itself against a bid from Elf-Aquitaine and a potential bld from Atlantic Richfield, is paying I'm percentage points above Libor plus undisclosed

fees.

The deal is due to be syndi
Italian buyer credit. The bor-

cated "in due course," although circumstances may obviate the need to do so.

Elsewhere, the flow of deals is not matching the high expectations held out for 1988 although a number of well-known borrowers are keeping banks in suspense. Hank of Greece has asked banks for bids on a \$300m financing, and Credit Foncier is

A rare project financing for Venezuelan petrochemical plant, to be built to meet demand for unleaded petrol, is being syndicated on a club basis by Manufacturers Hanover.

It consists of a \$90m 11-year credit, which is Italian risk, and has a 75 basis point margin over Libor, and a \$70m official rower is Super Octanos, owned jointly by Ecofuel of the Italian ENI group and Petroqunica de

Hammerson Property Investment and Development of the UK is seeking a \$160mnote issuance facility through Bank of Montreal Capital Markets and Morgan Grenfell. Honsehold Finance is to

have a \$200m medium-term note programme arranged by Swiss Bank Corporation Inter-Polly Peck International has

mandated Credit Suisse First Boston for a \$50m three-year multiple-option facility with a 20 basis point facility fee and a 42% basis point margin.

Samnel Montagu is arrang-

by American Petrofina, its US subsidiary, which produced net earnings of \$83.3m compared with a loss of \$24.6m. The parent's board is lifting the divi-dend to BFr380 from BFr360. Telefonica, the Spanish teleing a \$50m multiple-option facility for Fitch Lovell, the UK food producer and distributor.

earnings at Petrofina BY DAVID BUCHAN IN BRUSSELS profits to Pta53.2bn (\$468.5m) last year from Pta45.2bn Revenues, at Pta568.7bn, were up PETROFINA, the Belgian oll company, showed a fall in 1987 profit to BFr17.54bn (\$600.4m)

from the previous record BPr18.4bn because of renewed price competition in down-Mr Ludwig Huber, president of the state-owned Bayerische Landesbank, has resigned folstream refining and lower natulowing controversy over alleged business involvements outside ral gas prices.
Petrochemicals underwent an unprecedented upswing, enabling Petrofina to operate

Heads of state hanks in West Germany may not have per-sonal interests in commerce. He had denied wrongdoing.

its plants at full capacity with satisfactory profit margins. However, "the revival of fierce competition" in refining, in Europe and the US, sent the Metro International, a Swiss cash-and-carry chain, has moved to majority ownership of Kaufhof, West Germany's second largest retail chain.

Nestle group consolidated turnover fell by about 7 per cent last year to SFr36.2bn (\$25.7bn) but, the Swiss parent company said earnings should at least match the 1986 record phone monopoly, increased net of SFr1.79bn.

"A change of name for Swiss Bank **Corporation's** international investment bank".



Dr G. Streichenberg, Chairman of SBCI, and Andrew Large, Group Chief Executive of SBCI, explain the background to SBCI's change of name.

"On 1st February 1988, all the international operations which make up the SBCI Group change their names to:

SBCI
SWiss Bank Corporation
Investment banking

(or as close to that as local regulations permit). Just eight years ago Swiss Bank Corporation, one of the select few banks with a 'Triple A' rating and a global presence, set up SBCI in London as its specialised international capital markets subsidiary. The purpose was to capitalise on Swiss Bank Corporation's experience of more than a century of universal banking and its commitment to the international capital markets, while meeting the increasingly complex demands of clients in these rapidly growing markets.

Today SBCI is a major force in international markets with offices and membership of the Stock Exchanges in the world's key financial centres and is well positioned to service clients through its strengths in equity brokerage, financial engineering and arbitrage. Last year it also managed a greater number of eurobond and equity issues and eurocommercial paper programmes than any other bank.

This is a unique achievement and now the time has come to ensure that the global nature of SBCI's products and services is reflected in a name that is



SECT Swiss Shots Corporation Investment banking NV Arratol Set, Arestedam Tet. (199) 254 100 Fpr. (199) 757 Telem 1136 FRANKFURT Schweinsrischer beständigen Bereinstegen bestäng Umeersale 30. PQ Box 170311, 6200 Fascidut am Main 1 Tet. (199) 71471-6 Fpt. (199) 72223 Telem 41525-2 MOHG KOMG set Analy Led Stel Fibor. One Exchinge Squam, 8 Connexqui Place. Hong Kong Tet. (852) 5-846538 Fpt. (852) 5-8765275 Telem 41525-2 MOHG KOMG set Analy Led Stel Fibor. Are Stelland Schweinsrischer bestäng Led Three Krys House, 130 Wood Stelland ECCV SAG Tet. 19-50 0644 Fpt. 01-606 8770 Telem 69351 SECT Savery Millin Led New Cay Court need Lendam SE1 997 Tet. 01-636 122 Fpt. (9-403 570 Telem 1916) 859 MRS. MOHERS SECT Sevine Senior Corporation investment bestäng ken. 1 Monte for 1916 14-636 122 Fpt. (9-403 570 Telem 1916) 854 9483 Telem 1916 14-638 123 Fbt. (1916) 654 9483 Telem 1916 14-638 124 Fbt. 1916 14-638 124 Fbt. (1916) 654 9483 Telem 1916 14-638 124 Fbt. 1916 14-638 14-6



European Investment Bank

ECU 150,000,000 8 per cent. Notes due 1996

SBCI Swiss Bank Corporation Investment banking

Banque Paribas Capital

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BNP Capital Markets Limited

Algemene Bank Nederland N.V.

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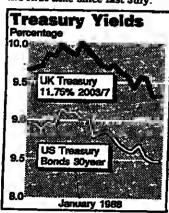


UK GILTS

Strong institutional domestic demand

strong domestie institutional demand. Over the week prices at the long end rose more than a point to leave the yield on the Treasury 11% per cent 2003/

07s at 9.38 per cent.
The market is still taking its lead from the US where the bond market, believing a significant slowdown in the US economy is in train or in prospect, pushed yields on 30-year Treasuries below 8½ per cent for the first time since last July.



The relationship between the UK and US markets is Indicated in the accompanying chart. Gilts have not followed US Treasuries all the way and there are many who believe that prices have some way to

rise before they peak.

Although short-term trading will take its lead from the US, there are some who believe that concern over the UK economy will soon become the predominate influence. When that happens the market may find it has built a built trap for itseif. "Sooner or later the market has to take on board the fact that this economy is quite strong," eaid Mr Richard Jeffrey of Hoare Govett.

Last week's CB1 industrial trends survey said more in favour of the strong economy" view of the UK than the contrary, while the industrialists' anticipation of future export orders only served to reinforce gloom over the outlook for the current account. The trade fig-ures also did little to support those who see the economy

According to Mr Gavyn Davies at Goldman Sachs: "Given the continuing fragility of equities, the most likely out-

The Bank of Nova Scotla

The Sanwa Bank, Limited

The Bank of Yokohama, Ltd

Italian International Bank PLC

The Hokkaido Takushoku Bank, Limited

CIC-Union Européenne, International et Cie

George and Mr Ian Pienderieith and seoior representatives of the gilt-edged market iast Thursday night appears to bave settled the matter of gilt auctions but it is hard to see what, at this eerly stage, the 24 market to back off and start to market to back off and start to see what, at the auctions but their fulsome. at this eerly stage, the 24 gained by their fulsome endorsement of the system.

The market makers' association will report back to the Bank on some technical refinements which it thinks could be made to the eystem but it appears that these are mainly to do with information flow

after an auction.
On issues of substance little headway seems to have been made. The Bank was asked to push the Treasury on the issue of underwriting. Although it indicated understanding of this position, bttle hope was held out, and even less invested in hy dealers. by dealers.
The Bank was also asked to

consider delayed settlement for primary dealers. The point here is that if primary dealers pay for stock a day after an auction — while institutions and others have to provide same day funds the day of an auction — then the day of an auction - then end-investors will be encouraged to bid for stock through dealers. Mr George pointed out that most business was already done through dealers.

Backers of the Post

Perhaps one of the most interesting aspects of the meet-ing and its aftermath was the way in which many in the mar-ket had comprehensively mis-read the Bank's attitude to aucread the Bank's attitude to auctions. It seems as though it focused too elosely on issues of power and control while failing to notice that auctions were only ever designed to play a small part in overall funding. Also, a "technical" success is, after all, a success if your main business is selling something. If auctions are to continue, as

If auctions are to continue, as now seems likely, it appears doubtful that the problems which dogged them in the past can be rectified by modifications et the margin. Last month's auction - where a week of when-issued trading failed to arrive at an equilibrium price for the stock -exposed weaknesses which can be ascribed only to the way auctions were conceived.

Simon Holberton

US MONEY AND CREDIT

Treasury market throws caution to the winds

US TREASURY bond yields have plunged to their lowest levels since June last year on belief that the US economy is

Meanwhile in Daves, one of Switzerland's premier ski resorts and hest to the World Economic Forum, governor Rob-

worry about demand at the auc-

fortably into a bear track on the economy, mixed signals emerged from the US Federal Reserve Board, whose perception of the economy of course remains the key to interest rate

prospects.
On the side of the markets was Fed governor Martha Seger who told an audience of investors in Floride last week that she would not be surprised to see negative growth in the first

Last week's run of economie quarter and even in the second

Fed Funds (weekly average) 6.68 8.78
Three-month Treasury bills 5.65 5.81
Six-month Treasury bills 6.02 6.81
Three month prime CDs 6.73 6.85
30-day commercial paper 6.63 6.65
90-day commercial paper 6.70 6.70

Seven-year Treasury 20-year Treasury 30-year Treasury

December 1983 = 100

Govt-guaranteed bonds Bank debentures

Corporate bonds 140.92 Yen-denom foreign bonds 141.09 Government 10-year 4.90

Government bonds

Municipal bonds

This announcement appears as a matter of record only.

Control Securities plc

£50,000,000

Secured Mortgage Finance Facility Including Tender Panel

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The Sumitomo Trust & Banking Company, Limited

Committed Banks

The Sumitomo Trust & Banking Company, Limited

Tender Panel Members

State Bank of Victoria

New 10-year A financial New AA Long utility New AA Long industrial

THE gilt-edged securities market extended its rally last week.

Trading was good and the last a while, but any deviation from that would be more likely to leave base rates unchanged for a while, but any deviation from that would be more likely to involve a rise than a fall."

The meeting between the Bank of England's Mr Eddie George and Mr lan Plenderleith and seolor representatives of nomic expansion and controlled inflation.

Back at the White House, Mr Beryl Sprinkel noted that growth in money supply had been extremely subdued and if that were to continue, econo growth could fall short of the There is always a distinct 2.4 per cent forecast this year.

danger when a market appears These remarks seemed indicato have hit oo a consensus of a tive of concero within the sharp reversal in its fortunes. Administration ebout a slow-down in growth which could help Democrats on the cam-paign trail and put some pres-sure on the Fed to ease mone-

sure on the red to ease mone-tary conditions.

The weight of opinion in the bond market suggests the Fed will decide to ease. However, there are are number of key events io between, notably a number of leading economic indicators and this week'e Trea-

figures pointed to weaker growth, with durable goods US MONEY MARKET RATES %

5.98 5.03 5.39 5.88 5.93 5.80

4 wks

8.57 8.97

8.90 10.00

Last 1 week 4wks 12-month 12-month week ago ago high low

7.20 8.26 7.30 7.62

9.06

8.47 8.43

8.71 8.66 9.38 9.63 9.60

Last 12 wks 26 w weak ago ago 12 wks 26 wks

141.41 137.66 135.04 141.90 138.89 135.68 143.15 137.74 135.27 144.50 138.56 136.06 135.97 133.29 131.20 140.80 135.80 134.93

135.97 140.80 135.80 134.55 140.90 138.34 138.34 4.93 5.20 5.13

US BOND PRICES AND YIELDS %

+1%

Selomon Bros (extimates) Money supply: In the week ended January 12, lift rose \$3.3bn to \$761.5bn

NRI TOKYO BOND INDEX

4.46 4.14 4.82 4.83 4.24

28/1/88

141.67 142.26

143.31 144.71

136.11 140.92

Friday

n/a

orders a notable exception. Cru-cial were Thursday's GNP fig-ures for the fourth quarter, showing a substantial build-up of inventories and a deflator number which showed lower or inventories and a delistor number which showed lower than anticipated inflation. The market is also becoming highly sensitive to weekly fig-ures for mamployment inco-

to rise dramatically. On Friday, unemployment data for Jann-ary will be published, with many economists looking for a rise of less than 200,000 io the non-farm payroll which would represent a marked deceleration in monthly jobs gains.

By the time those figures are released, the Treasury will have completed its refunding. The market goes into the auctions in a highly positive frame of mind, despite the sharp fall in yields this month.

One key factor has been sub-stantial purchases of US paper by foreign central banks seeking to invest their huge dellar
reserves built up through currency market intervention. This
has meant a lower than antici-

been talk emerging from Tokyo. Speculation that the Bank of Japan could shift its US boad portfolio longer helped as did e bullish interpretation of a specific by a loading Japanese. ures for unemployment insur- speech by a leading Japanese ance claims which have started insurance executive.

And never forget pointes. and David Hale, economist with Kemper, says: "The Bundesbank and the Bank of Japan day 8.30 am). Orders are estimated to have risen by 8.1 per cent in December.

action group. year. Imagine, he says, the dismay of the Japanese anthorities looking at opinion polis in lowa where Mr Richard Gephardt, sponsor of a highly protectioning a elim lead.

Sponsor of a highly protectioning a elim lead.

**Consumer credit (Friday) is forecast to have risen by between 160,000 and 250,000.

**Consumer credit (Friday) is forecast to have risen by between 160,000 and 250,000.

* * + The following are the economic indicators due for release this week, together with market expectations as surveyed by

There is some scepticism in Tokyo that the Bank of Japan will be active in the auctions itself but there is no doubt that Money Market Services of Redwood City, California:

• Leading indicators (Tuesday 8.30am) are expected to reports of its portfolio strategy have fallen 0.2 per cent in in themselves have helped boost sentiment.

December with the range of forecasts from minus I per cent

cent to 4 per cent in December. • M1 money supply (Thurs-He argues that it is clearly in the interests of foreign officials to help the US Treasury in any way they can to ensure the smooth and positive running of financial markets lo election

Was Imagine he same the discrete way in a money supply (Thursday) is expected to have risen by \$3bn in the latest week to have risen by \$3bn in the latest week supply (Thursday) is expected to have risen by \$3bn in the latest week to have risen by \$3bn in the

forecast to have risen hy between \$2.5bn and \$3bn in

Janet Bush

Cogema lays charges over futures losses

COGEMA, the French state-con-troiled nuclear fuel company which in December admitted it had lost FFr250m (\$44.2m) in investmente in the financial futures market, has filed charges of breach of confidence

Buisson, the stockbroker Buisson, the stockbroker through which Cogeme invested about FFr300m of its treasury funds in financial futures and options, was recently banned from dealing on the Matif, the

two-year-old Paris futures exchange.

The etockbroker is also conaidering a suit against Arbitrage SA, an associated company headed by Mr Jean-Marc Aletti, to which it subcontracted all its Matif dealings.

The charges threaten to raise new questions about the functioning of the Matif, which has been accused of everything from increasing the volatility of France's financial markets to two-year-old Paris futures

bleeding the treasuries of naïve industrialists. The market has, in fact, performed remarkably well in dif-ficult conditions, continuing to function throughout the most turbulent daye of October. Some market users, however, heve become worried about the safety of using the market.

The simplest danger is the butterfly deal: e broker simultaneously buys and sells the same number of contracts,

repeating the operatioo some time later when the price has

The operation yields an automatic profit on one side and ioss on the other, without any real exposure, and is difficult to control

Cogema appears to have left complete discretion to its ageots without monitoring its

George Graham

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Amoco clears **Dome**

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of Dome Petroleum, the debtladen energy company, with a ruling by a Calgary judge that Dome preferred shareholders cannot veto the deal.

cannot veto the deal.

They represent only 1.5 per cent of Doine shares but had sought to be treated as a separate voting class, arguing that Aracco's offer undervalued the

company.

Meanwhile, Amoco in the US Meanwhile, Amoco in the Us reported 1987 net earnings of \$1.36bn or \$5.31 a share, up from \$747m or \$2.91. Revenues grew to \$22.4bn from \$20.2bn. A sharply Improved fourth quarter brought net profits of \$377m or \$1.47 a share against 165m or \$5 cents. Throws. \$165m or 65 cents. Turnover was \$5.9bn against \$4.8bn.

Nova, a large Calgary emergy and chemical group, is seeking effective control of Polyser Energy and Chemical, the rump of the privatised Canada Development Corporation, for Calgary

for C\$182m.
Nova, which recently bought
Union Carbide Canada's
Ontario polyethylene plant, is
offering C\$14 a share for 13m Polysar shares. This would bring its total holding to almost 25 per cent, the limit now allowed for Polysar. However, it wants to negotiate full con-

Polysar's petrochemical busi-ness is profitable and its Can-terra oil and gas subsidiary has been turned round but has C\$1.5bn debts. Noranda owns 10 per cent of Polysar.

●Cominco, Canada's largest lead and zinc producer, has reported a sharp apturn in fourth-quarter profit on the back of higher prices and sales volumes, writes David Owen

Earnings totalled C\$49.7m or Earnings totalled C\$49.7m or 64 cents a share against just C\$1.4m (a loss of 3 cents a share) in 1986. Sales amounted to C\$397.8m compared with C\$337.3m, Full-year net profits were C\$172m or C\$2.18 a share on sales of C\$1.51bn, against a loss of C\$151.6m or C\$2.53 on sales of C\$1.33bn. sales of C\$1.33bn.

•Magna Copper, the only "pure" US copper company, said its 1987 loss - so far unstated - is expected to increase by about \$25m because it had closed out forward sales contracts. In the first nine months Magma reported a ner loss of \$3.38m.

Nordstjernan seeks ABV control

BY SARA WEBS IN STOCKHOLM

NORDSTJERNAN, Sweden's Dome
hurdle

by Robert Gibbens in Montreal

AMOCO CANADA has cleared one of the final hurdles to its C\$5.5bn (US\$4.3bn) acquisition of Dome Petroleum, the debt-

challenging Skanska, Sweden's leading building and construction group. It already controls 35 per cent of ABV's votes and 18 per cent of the share capital. As Nordstjernan is offering either cash or a combination of shares and cash to ABV share-holders, the deal would help to widen the ownership structure of the group and enable it to apply for a stock exchange list-

ing, which is one of its ultimate

BY DAVID LANE IN MILAN

dustrial group headed by Raul Gardini, is to reorganise its subsidiaries in an operation which will involve mergers, the trans-

fer of assets and share offers. In December, Mr Gardini replaced Mr Mario Schimberni

as chairman of Montedison, the chemicals company in which

chemicals company in when Ferruzzi has a controlling stake. Board meetings in Milan on Sat-urday bave now established Ferruzzi Finanziaria as the par-

ent company.

Mr Gardini said that the mea-

sures will allow a significant reduction in Montedison's debt which is high as a result of

acquisitions made during 1987.
Ferruzzi Finanziaria is to seek

ever, the Ferruzzi family, cur-rently the sole shareholder, has decided to set up a limited part-nership which will hold all the family's shares. The move aims to safeguard the family's grip

Ferruzzi reorganisation

safeguards family's grip

However, the bid has already met with opposition from sig-nificant shareholders in ABV, including the Fourth National Pension Fund and the ABV employees' pension and share funds. The ABV board is due to meet on Wednesday to discuss whether it should recommend or reject the bid.

With JCC already ranking fourth in the building industry, Nordstjernan claims the new group would have a turnover of SKr27bn, profits of SKr800m, and 30,000 employees. By contrast Skanska, with the same number of staff, is expec-ted to show turnover in 1987

was SKr19bn with profits at SKr1.7bn. Over the last few years Nord-stjernan has been restructured,

turning a loss of SKr150m in 1984 to a forecast profit of SKr650m for 1987. The construction industry is seen as one area where the group needs to expand.

The Johnson family owns 75 per cent of the capital and controls 96 per cent of the votes but, if the bid succeeds, the family's voting stake would be reduced to about 57 per cent.

The pure cash offer of SKr325 a share represents a premium of about 8 per cent on ast week's closing price. In December, Nordstjernen bought a stake in ABV from Pronator, a consultancy group, which gave it 35 per cent of the votes and 18 per cent of the capital.

•Aker Norcem, the Norwegian engineering and construc-

before extraordinary Items of NKr450m (\$70.6m) for 1987, its first year as a merged entity. Combined 1986 earnings for the two components were NKr404m.

The latest period drew fur-ther benefit from special gains of NKr300m from asset dispos-

Skandia, the Swedish insurance company, lifted pre-tax profit 15 per cent to SKrlbn last year, from SKr871m. It attributed the improvement to lower operating costs and higher return on capital, while noting that the cost of claims

rose faster than premiums. Special gains from asset sales fell to SKr252m from SKr646m; but the company registered a SKr585m credit by correcting gian engineering and construc-tion group, has reported profits the value of shares acquired in

Strong sales lift income at McDonnell Douglas

on the company.

Under Farruzzi Agricola, activities including augar, starch, edible oils and proteins will be headed by the Eridania subsidiary. This leaves Montedison with chemicals, pharmaings in 1987.

Firm sales of transport aircraft, space and information systems and missiles helped net earnings climb to \$313m or ison with chemicals, pharmaceuticals and energy.

Ownership of the Rome daily newspaper II Messaggero will pass from Montedison to Ferruzzi along with Iniziativa, until now the umbrells for service industry activities, which controls the La Fondiaria insurance commany and Standa, the \$7.75 a share, compared with \$277.5 or \$6.86 a share in 1986. Sales increased to \$13.15bn from \$12.66bn.

ance company and Standa, the large retail chain. Shareholders will receive 15 shares in Ferruzzi Finanziaria company reported net earnings steady at \$92.6m, although on a per-sbare basis they rose to \$2.32 from \$2.29. Profits in the for every four in Iniziativa.

Montedison shareholders will
be given the opportunity of
buying the shares which Montedison will hold in Ferruzzi fourth quarter were inflated by about \$27m because of a decline in corporate income tax. Finanziaria following the trans-fer of Iniziativa. The offer price will be decided nearer to the

McDONNELL DOUGLAS, the St The sale of the company's inter McDONNEIL DOUGLAS, the St The sale of the company's interLouis-based aerospace and defence manufacturer, shrugged off a decline in combat aircraft sales to boost earnings in 1987.

Firm sales of transport aircraft, space and information to of its MD-80 jetliners con-

tinued to slow earnings.
Income from space systems \$7.75 a share, compared with \$277.5 or \$6.86 a share in 1986. Sales increased to \$13.15bn from \$12.66bn.

In the final three months the share in spits of pre-tax write-offs of \$14m for the elimination of product lines.

The company's combat air-craft earnings declined substantially due to production prob-lems and increased research and development spending on the US Air Force's tactical

fighter, The write-off of investments Earnings in the company's The write-off of investments transport aircraft division were and costs associated with helped primarily by a \$40m restructuring and consolidation pre-tax gain from the sale of DC-9 jetliners to an airline which had been leasing them.

Conrail reports earnings of \$299m for full year

mer nationalised US railroad company floated on the stock market last March, made net profits of \$79m or \$1.15 in the fourth quarter and \$299m or \$4.34 a share in 1987.

The company also issued another set of results, adjusted downwards by various accounting changes and tax charges, to

pro-forms profits that Conrail would have earned in 1986 had it then been in private owner-

On this pre-forms calculation, Conrail's net income was \$75m or \$1.09 in the last quarter, compared with \$59m or 85 cents a year earlier. Its annual pro forma income was \$250m

with the state of the state of

Conrail's revenues increased 5.9 per cent in the fourth quarter to \$840m, while full-year revenues were 3.3 per cent higher at \$3.25bm. In volume terms, tariff tonne miles increased by 10.4 per cent in the fourth quarter. The breakdown of Conrail's

CONSOLIDATED RAIL, the former nationalised US railroad pro-forms profits that Conrail or \$3.62, compared with \$208m traffic by Industry closely reflected shifts in the US economy's sectoral performance. The fastest growth came from met-als and related products, up 53 per cent, with coal up 13 per cent and chemicals up 9 per

> Automotive and vehicle traffic declined by 2 per cent, reflecting the downturn in the US motor industry.

	Amount		Av. life	Courses		Book runner	Office winds
Borrowers	M.	Materity	Jears .	Coupon	Price	DOG LURICI	Offer yield
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Ytrasa Batteryф¢ Optec Dai-Ichi Denkoф¢	50 78	1993 1993	5	5	100 160	Nomera int. Yamaichi int.(Eur)	5.000 5.000
Nippon Sheet Glass 4	108	1993	5	Š	100	Daiwa Europe	5.000
Topy Industries⊕♦	70	1993	5 5 5 5 5 5 5 5 5	5	200	Nikko Secs (Europe)	5.000
Settsu Corp. Φ♦	100	1993	5	5	100	Daiwa Europe	5.000
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Sumitomo Metal Miningo	150	1993	M464554555	8 ¹ / ₂ (5)	100	Daiwa Eurose	Q.U.2
Norsk Hydro+	150	1994	6	9	10112	58C1	8.669
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Commerzbank O'seas Fin.	100	1992 1993	4	858	10112	Commerzbank	8.170
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EEC+	200	1992	412	838	10112	1BJ Int.	7.944
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CANADIAN DOLLARS	200	2773	•	. 6-8	200-8	Distribute Let mas	0.200
EIB4	130	1000	70	761	1014	Maland Varra Wain	
5.10♥ Kansallis-Osake-Pankki∳	75	1998 1993	10	161 ₆ 16	1014	McLeod Young Weir Bankers Trust Int.	9.922 9.608
Ville de Montreal4	75	1993	5	10	101%	Societe Generale	9.544
World Bank (b)+	150	2008	20	10 1 ₂	100	Cominion Secs.	10.500
AUSTRALIAN DOLLARS							
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Makamichi Corp.§+	50	1993	E1		100	Nika Car (Diland)	0.07.6
Council of Europe (2)4	150	1995	51 ₂	2 53,	1001.	Nikko Secs (D'fand) BHF-Bank	2.010 5.706
Etrofima+	300	1996	8	6	10012	Oeutsche Bank	5.920
Statoil+ World Bank+	400 500	1998 1993	źδ	5	100	Deutsche Bank	6.125
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Tec Electronics**§\$ EEC**\$	80 76	1993 1993	=	Γ4 40-	100 1905 ₈	8.da:la 5vizzera It. Krediethank(Suisse)	1.254 3.985
Sara Lee Corp.4	125	1998	-	41 ₈	101	58C	4.623
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Iberdoero+++ Yuasa Funashoku++\$	100 30	1994 1993	-	(12)	100¼ 100	5BC B.della Svizzera It.	4.826
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BNP4 .	75	1993	5	950	1014	Kleinwort Benson	9.301
British Telecom	150	1993	5	912	1013	Warburg Securities	9.145
British Airways	100	1998	10	10	1007B	UBS (Secs)	9.859
DANISH KRONER							
Partielux Finance	300	1993	5	1014	100	Privztbanken	10.250
Fin, for Danish Ind.	300	1992	4	C	68 ₁ 2	Privatbanken	9.920
FINNISH MARKKA							
Nortic Inv. Bank+	300	1993	5	912	100	Kansallis-Osake-P.	9.500
SUILDERS							
Rabobank Nederland***	150	1993	5	53,	1001 ₂	Rabobank Nederland	5.633
Societe Generale**	75	199 3	5 7	6	100%	Arro Bank	5.823
Akzo+	200	1995	7	614	100	CSFB-Nedarland	6.25
PESETAS						•	
Int. Finance Corp.	8.3ba	1993	5	1212	9912	Banco de Vizcaya	12.64
LUXEMBOURG FRANCS							
B8L Int.NV+++	300	1993	5	74	1004	Credit Europeen	7.189
EIB**	300	1991	3 5	714	1004	8ge Paribas (Lux)	6.90
Sofahangue++∳	300	1993	5	738	100	Bge Paribas (Luz)	7.37
YEN							
EDF∳	30bn	1993	54	47 ₈	10138	Nonzue Int.	4,570
Bank of China+	15bn	1993	512		1017	Yamalchi Int.(Eur)	4.60

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Fiona Thompson on the changes and prospects at Manganese Bronze

A good first year for the new man

IT WAS a tough act for Jamie Borwick to follow. Dennis Poore was larger than life - racing car driver, engineer, self taught lawyer and accountant, at one time cast as a latterday St George, riding out on a Norton Commando to rescue the British motorcycle industry in

Poore was, by all accounts, a man who liked to run his own show, who did not delegate well. He died a year ago, aged 70, after 21 years at the helm of Manganese Bronze, the com-pany that started off in 1882 making ships propellers out of the metal whose name it bears. The company is now beat known for manufacturing the traditional black London taxi.

Jamie Borwick, Poore's soo-in-law, succeeded him. He is 32, has been with the company six years following 10 as a builder with McAlpines and, by his own admission, owes his analysis of the second of engineering knowledge to Poore's tutelage. But he has naturally been keen to put his own stamp on Manganese

And, as first years go, he can be said to have had a pretty good one. He has made crucial good one. He has made crucial management changes, reduced costs, improved both margins and liquidity and, last October, reported £3.43m profits for the year to July 31 1987 - almost half as much again as in 1986 and the first time profits had surpassed the £2.73m recorded in 1078

Of the company's three divi-sions – vehicles, foundries and powder metals – it was the first of these that contributed the bulk of the improvement, increasing its profits almost threefold to \$1,42m,

Excellent news, especially in the light of the company's recent history. Vehicles, two or four wheeled, have played s pivotal role in the fortunes of Manganese Bronze for over 20 years, and have frequently been the cause of great despair.
All companies are mightly affected by their chief executive: Manganese Bronze was intrinsically bound up in Poore's interests and his will,

"Quite simply, he loved motorcycles," says Rocky Stone, who succeeded Poore as chairman and knew him for 40

in pre-tax profits from £475,000 to £821,000 for the six months to September 30

1987. The result was achieved on turnover more than doubled

Tax came out at \$287,000 (\$166,000), but overheads rose

sharply from £337,000 last time to £1.37m. Earnings per 5p share went up to 5.66p (4.02p). An unchanged interim

The directors said that Shield holds approximately \$5.5m in

at £7.29m (£3.52m).

of Ip was declared

When Dennis Poore joined the board of Manganese Bronze in 1960 it was still making ships propellers for tankers and ocean liners, and had been man-ufacturing "Olite" self-inbricat-ing bearings from metal pow-ders since 1932. The marine business was sold in 1963.
Poore became chairman in

November 1965, and, less than a year later, bought Associated Motor Cycles - maker of Nor-ton and Matchless - from the receiver and set no a new com-pany called Norton Villiers.

After a four year investment of at least \$3m and an enormous amount of management time, Norton Villiers made a profit and, in 1971/72, contrib-uted 40 per cent of Manganese Bronze's profits. Caught in the slipstream of Easy Rider, North American demand for Norton Commandos far exceeded pro-

In the spring of 1973, the Tory government approached Poore and asked him, in effect, to save the British motorcycle industry. Could he do for the heavily loss-making Bir-mingham Small Arms - manu-facturer of the BSA and Tri-umph high-performance bikes -what he had done for AMC? Norton Villiers Triumph was

born out of the merger of both companies motorcycle interests in July 1973. The Government put £4.9m into the venture, Manganese Bronze £4.8m.

But when Poore decided to close the Triumph factory st Meriden - then making losses of £3m a year - and move produc-tion to the Small Heath BSA factory at Birmingham, he stirred up one of the more emotive industrial disputes of the

A sit-in at Meriden continued for 15 months, until the then Labour government set up a state-backed workers' co-operative in March 1975. But by that summer, losses at NVT since the merger totalled £8m and by November Manganese Bronze had written off the whole of its 49.9 per cent holding.
Throughout the motorcycle

debacle, Manganese Bronze's other businesses, Including the foundries acquired as part of BSA making high quality metal castings, were profitable, allow-ing the company to show, mostly, respectable figures. But

joint ventures with The National Insurance & Guarantee Corporation and Close Brothers, sites in North London and Hertfordshire worth more

However, it feels that in order to even out the irregular

flow of profits created by its style of business, it should

enter into a longer-term strat-egy to realise profits on its sites

by shifting its emphasis to a more extensive building pro-



Jamie Borwick with one of the company's taxis.

motor industry disputes in the late 1970s badly hit parts of the business and in 1981, the deepening recession pushed the company £639,000 into the red.

Then began the long climb back. Over the next few years his first results as managing disputes the top of the late o Then began the long climb response when he announced back. Over the next few years his first results as managing the company contracted, but the metal industries in which it company intended to fight Metals in the metal industries in which it company intended to fight Metals in the metal industries in which it company intended to fight Metals in the metal industries in which it company intended to fight Metals in the metal industries in which it company intended to fight Metals in the metal industries in which it is not account to the metal industries in the metal industries in the metal industries in the metal

The CR6 experiment also held tember the company launched a back recovery. Work began in revised version - the FX4S - of 1980 at the company's Carbodits standard taxi with a number ies subsidiary on designing a of modifications simed specifinew London taxicab, for intro-duction in 1984. Influenced by the Year of the Disabled, Man-inside rather than under the the Year of the Disabled, Man-ganese Bronze decided to make the new taxi capable of taking

However, the tooling costs required to make the csb 2 to see dropped change, cubby-inches higher and 2 inches holes and storage areas for the the decision was taken to scrsp the model. The total cost to Manganese Bronze of the aborted project was well in excess of £5m. Government grants totalied £2.4m.

The company was no decision was no decision was no decision was all of the comfort of passengers. The driver was jolly lucky to be inside."

Borwick

grants totaled \$2.4m.

The company was no doubt influenced in its decision by Metro-Cammell Weymann's in October, claiming that cabannouncement that July, that it bies preferred ateel around was going to launch a black them rather than Metrocab's taxl to rival Msnganese fibreglass body. The present Bronze's traditional FX4 series. Sales figures seem to support The classic black London cab, his argument: since the launch invented in 1958 and initially

been sold and delivered and another 250 are on order, according to Metro-Cammell Weymann managing director Peter Steadman, whereas Manganese Bronze has sold and elivered 700 FX4S cabs since last September and has another 1.200 on order. While again it is vehicles pro-

viding the headlines, it is not just that division which has seen change recently. The foundries business this year completes a five-year expansion programme costing £850,000. Specialising in high technology products such as technology products such as valves for nuclear power stations, stainless steel beer taps and precision components, the division operates an iron foundry in Darlington, a precision castings and n polystyrene incast works in Redditch, and an aluminium foundry and bus door factory in Beverley.

"We have put three new furnaces in at Darlington and are now operating 24 hours a day, which we haven't done for at least 20 years. Production has

least 20 years. Production has rocketed, says Borwick. Acqui-sitions on the foundry side are

sitions on the foundry side are also being sought.

The powder metals division has a new chief, Mike Williams, who has begun an aggressive policy to boost sales and profits, which have been static for the last few years. The company at the moment has half of the British market for self-lubication begunts but years litbricating bearings, but very lit-tle elsewhere. "We will push on this, especially in Germany,"

says Borwick. On the vehicles side, £1m will be spent over the next 18 months on robots and product improvements. Money and time is also being spent to boost taxi sales in the provinces.

Borwick's management style

Borwick's management style is different too, For example, he holds regular board meetings, which Poore never did.

"Things are different now. Jamie is much more interested in what'a going on, travelling around the country. He is always in close touch, but lets the divisional managing directors get on with it," says Stone.

Twelve months on, Manganese Bronze under Jamie Bor-

nese Bronze under Jamie Bor-wick looks like swapping Its rollercoaster past for settled progress ahead. This year should point the way.

the second Ball last year, with pre-tax profits of \$164,100 for the six months ended September 30 1987. Last time there were losses of \$24,700. Turnover moved ahead from \$4.66m to \$5.36m. After tax of \$57,500 (nil) earnings per share earnings per share amounted to 1.78p (losses 0.58p).

WITH PROFITS up 22 per

cent at the interim stage, Robert M. Dongias, civil engineer and building con-

tractor, is looking for a

the healthy improvement over the previous year's \$4.46m for the full year. In the half year to Sep-tember 30 1987, pre-tax

profits rose from a restated \$1.79m to \$2.18m, on turn-

53.79m to 52.15m, on turn-over 13 per cent higher at 587.47m. The interim divi-dend is 1.3p (1.2p) covered more than six times by earnings per share of 8.1p

(6.8p). Tax charge was \$1.02m (\$778,000) and reflecting a reduction in extraordinary charges - losses on discontinued operations - from \$510,000 to \$145,000, the attributable surplus more than doubled to \$1.08m, against \$519,000.

Ariel Industries, Leices

ter-based maker of indus-trial fasteners and light engineering products, con-tinued the recovery made in the second half last year,

Ariel Inds

maintains

recovery

On thrhover greatly increased by acquisitions from \$799,000 to \$9.6m, James Ferguson Holdings made an interim pre-tax profit of \$187,000, compared with a loss last time of \$551,000.

After a tax credit for this financial paragraphs

James Ferguson

interim profit

After a tax credit for this financial services group of \$886,000 (\$22,000 debit), earnings per 10p share for the six months to end-September 1987 came ont at 0.27p (1.72p losses).

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition. Helical Bar Preference (Section:Property).
URS International (Indus-

trials). Vansa S.A. (Mines-Fi-

Norcros £4.5m **Douglas** looks for acquisition healthy increase

Norcros Group, the building supplies, print and packaging company, has bought Taylor Joberns, a West Midlands heating and plumbing merchant, for \$4.45m in cash and shares. In 1985 Norcros acquired

UBM Building Supplies and Cadel, a specialist supplier of plumbing and heating materials, when it bought the UBM Group.

Norcros anticipates that the purchase of Taylor Joberns will provide an important Midlands distribution centre for Cadel in Smethwick and a basis for the establishment of new satellite branches in the region.

By the year-end in March, Norcroa hopea to have increased the number of outlets for UBM to 128 against 106 at the beginning of the financial year. The company's aim is 180 new or refurbished outlets by

Norcros is also increasing the size of the selling area in each

new branch. Taylor Joberns recorded pre tax profits in the year to July 1987 of £640,000 before exceptional items and directors' remuneration of £241,000. In the year to March, Norcros showed profits up nearly 18 per cent to £53.2m before tax.

Lonrho returns fire in Fraser battle of words

Lonrho returned fire in the latest battle of words with House of Fraser, hitting back at comments the retailer made on Thursday about its 1986-87

results.
Noting that Fraser's holding company never published annual accounts, Lourho said:
"It should be noted that the interests of House of Fraser in 280,000 Lourho shares were have the High Court, purfrozen by the High Court, pur-suant to Section 216 of the

Companies Act, for failure to declare the true ownership of the shares and for lying in

Fraser had pointed out that Lonrho's earnings per share were lower than in 1976 and had promised the "closest scrutiny" of Lonrho's 1986-87 report and accounts, the previous version of which turned into a verbal and legal battle-ground between the two long-time antagonists.

Kenyon expands further

Kenyon Securities, a funeral increase this to about 29.2 per director quoted on the USM, is cent.

The acquisition of Browns

announced the proposed acqui-sition of Dottridge Brothers, Hertfordshire-based funeral director, for \$11.5m in shares. director, for \$11.5m in shares.

Consideration for Browns increased by 55 per cent to will be met by \$792,000 cash and the issue of 716,333 shares,

Menyon can now conduct has increased by 55 per cent to sporoximately 20,000.

Kenyon intends to pursue this

of which 683,000 will be the subject of a vendor placing. way for the funeral business to Included is about \$110,000 for the purchase of a freehold static - but unlike its larger

property.

Paris-based undertaker

Pompes Funebres Generales
holds 10 per cent of Kenyon's
shares. The placing arrangements for the deal announced
on Friday and the proposed
scquisition of Dottridge could

static - but unlike its larger
rival, Hodgson Holdings, there
are no plans to impose are image on subsidiaries.

"I think each one of our sections had its own image and in
fact every little premise has its
own image," said Mr Michael
kenyon, chairman.

funeral director and removal and Dottridge, as well as four company, for £2.74m in cash and shares.

Earlier this month Kenyon announced the proposed acquisition of Dottridge Brothers, Hertfordshire-based funeral director for £11 5m in shares.

The acquisition of Dottridge, as well as four other small undertaking businesses since the March year-end, increases the number of branches owned by Kenyon to sition of Dottridge Brothers, Hertfordshire-based funeral funeral

PENDING DIVIDENDS

... Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus ") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

M142 ISI	the colum	in neaded - Wil	nouncement last year.	
	Date	Announce- ment test year	Date	Ann
proteya	Feb 24	First 11.5	Lex Service Mer 5 * Lloyds Bank Feb 28	Final (
mon	M# 4	Final 7.8	* Midland BankFeb 18	Fine!
	Mer 4	interior 9.5 Interior 6.0	NerWest Feb 23	Fine
9000	Mer 3	Final 5.4111	Royal Ins Feb 11	Final
en Accide		Final 180	STC Mar 3	Fissel 3
old Fleids . Medawa	Fab 9	Interim 65c Finel 2.75	Shell Trans	Firm!
7	Feb 25	Final 22.0	Uniever Mer 3	Fine :
	Mare &	Closel & 2	0 15-1 E 00	

REGIONAL DEVELOPMENT

Shield shows strong

growth with 73% rise

STRONG GROWTH continued at the Shield Group, North London property developer, which reported a 73 per cent increase. Shield has acquired, through

than £11m.

The Financial Times proposes to publish a Survey on the above on THURSDAY 28TH JANUARY 1988

For a full editorial synopsis and details of available advertisement positions, Please contact:

> BRETT TRAFFORD on 01-248-5116

or write to him at:

Bracken House, 10 Cannon Street, London, EC4P 4BY. Telex: 8954871

FINANCIAL TIMES

Cowan de Groot halved Wholesale **Fittings** as dealing losses hit 13% ahead ALTHOUGH turnover rose from \$305,000 (\$530,000).

Wholesale Fittings, Essex-ased wholesale electrical distributor, continued to show growth, reporting a 13 per cent rise in pre-tax profits from \$2.52m to \$2.86m for the halfto Octobe over increased 14 per cent from £21.47m to £24.39m.

Earnings per share increased to 13.3p (11.7p) and the interim dividend is set at 2.69p (2.24p). The directors said the com-pany was maintaining its competitive position and margins, and prospects for growth and expansion were encouraging.

CHESHIRE

The Financial times

proposes topublish a

Survey on the above on

FRIDAY

26TH FEBRUARY 1968

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synopsis and details of

availabia advartisement positions, please contact: BRIAN HERON

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Alexendra Bulldings,

Queen Street.

Manchester, M2 5LF. Telex: 668813

FINANCIAL TIMES

ALTHOUGH turnover rose from \$21.26m to \$22.53m, pre-tax profit at Cowen de Groot, importer and maker of toys and electrical wholesaler, fell by 50 per cent to \$440,000 in the half year ended October 31 1987 against a previous \$875,000.

\$305,000 (\$530,000).

Cowan was being restructured into the direction of th

ro-Cammell to retain its dominance in the market. Last Sep-

bonnet, an electric window on the front passenger side so the driver did not have to always lean over, lights in the corner

This time included losses of £339,000 on its dealings in listed investments. The new board has ended these dealing

were being restructured into two divisions: the wholesale division which would include all the group's import and wholesale trading companies, and the training division, which would include the education The interim dividend is cut to 0.75p (1.25p). Earnings per 10p and training companies. Expanshare worked through lower at 1p (2.9p). Profits after tax and extraordinary ltems fell to envisaged.

Robert M Douglas Holdings PLC Civil Engineering, Building, Supply of Construction Equipment, Plant and Materials, Property Development

		1987	1986	Year to
			(restated)	31 Mar 87
		000,3	5,000	5,000
1	umover	87,468	77,746	143,326
P	rofit on ordinary			
8	ctivities before taxation	2,175	1,788	4,459
T	axation	1,017	778	2,057
P	rofit attributable to			
п	nembers	1,080	519	1,048
E	iamings per share	8.1p	6.8p	16.3p
D	Hvidends per share	1.3p	1.2p	3.0p
Tr	ne figures for the year to 31st Marc xxxxxxxx which have b	th 1987 have b	een abridged he registrar o	from the full companies

The profit on ordinary activities before taxation is at the satisfactory level of £2.17 million for the 6 months under review. This compares with a restated figure of £1.79 million for the similar period last year.

The Construction Equipment Division has taken advantage of the improved level of activity in the construction industry in the UK, whilst its companies in Ireland and France also perform more satisfactorily than hitherto. The Australian and New Zeatand companies are not yet experisnoing any downtum in overall activity and are producing healthy results, though opportunities in the Middle East are currently somewhat limited. The results in the USA are below expectations,

The Materials Supply and Plant Hire Divisions are both enhancing their performance and seeking suitable opportunities for further

In the Specialist Contracting Division, British Lift Steb is now trading successfully and is on course for a profitable year, but both R M Douglas Roofing, which continues to wind down its operations, and Douglas Environmental Engineering are experiencing difficulties in negotiating satisfactory settlements on completed contracts.

Your directors have declared an interim dividend of 1.3p per share, which is covered more than six times by earnings and which will be paid on 18th March 1988 to members on the register at the close of business on 22nd February 1988. As mentioned in my statement with the annual accounts to Misrch 1987 I look forward to a healthy improvement in group profits for the year to 31st March 1988. JOHN DOUGLAS Birmingham 29th January 1988

Petroleos Mexicanos

U.S. \$100,000,000 Floating Rate Notes due 1988

(Extendable at Noteholder's Option to 1991, 1992 and 1993)

Notice of Option to Extend Maturity to 1991 Notice of Change of Specified Office of the Fiscal Agent

On behalf of Petroleos Mexicanos and pursuant to Clause 5(D) of the Fiscal and Paying Agency Agreement dated August 14, 1981 under which the above described Notes were issued. The Industrial Bank of Japan Trust Company, as Fiscal Agent on this issue, hereby gives Noteholders notice of their right, within the peniod, commancing September 30, 1987 and ending on March 31, 1988, but not thereafter, to have the maturity of any Note held extended to the Interest Payment Date falling in August 1991.

To exercise such right Noteholders must surrander the relevant Notes on or prior to Merch 31, 1988 at the offices of the following agents, in accordance with Condition 5 of the Notes:

The Development Bank of Singapore, Ltd. DBS Building, Shenton Way Singapore 0106 Republic of Singapore

The Industrial Bank of Japan, Limited Bucklersbury House, 14, Walbrook London EC4N 8BR

For further information on the procedure to be followed for the extension of the Notes, you may contact either one of these two agents.

Notice is also given that the specified office of the Fiscal Agent for all purposes of the Notes is now 245 Park Avenue, New York, NY 10167, USA.

The Industrial Bank of Japan Trust Company on behalf of Petroleos Mexicanos

Dated: January 25th 1988

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(A Canadian Charteral Bank)

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Agent Bank Samuel Montagu & Co. Limited

NEWINTERESTRATE

House Mortgage Rate

Midland Bank announces that, with effect from Monday, 1 February 1988 its House Mortgage Rate will increase by 0.55% to 10.3% per annum. APR 10.8%.



FINANCIAL TIMES STOCK INDICES													
	Jan. 29	Jan. 28	Jan. 27	Jan. 26	Jan. 25	Jan. 22	19 High	87/88 Low	Since Cor High	npilation Low			
Government Secs	89.72	89.72	89.21	88.94	89,39	88.69	93.32	83.73	127.4	49.18			
Fixed interest	95.36	95.38	95.21	95.27	95.46	94.70	99.12	90.23	105.4	50.53			
Ordinary	1435.7	1430.0	1415.6	1418.0	1414.D	1421.0	1926.2	1232.0	1926.2	49.4			
Gold Mines	261.5	267.0	268.2	265.7	279.1	279.9	497.5	261.6	734.7	43.5			
T-Act All Share	915.84	911.70	902.73	904.39	901.57	905.54	1238.5	784.81	1238.57	61.92			
FT-SE 100	1790.8	1783.9	1765.2	1767.3	1762.2	1770.9	2443.4	1565.2	2443.4	986.9			

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MANUFACTURERS HANOVER AUSTRALIA LIMITED

A\$125,000,000 Guaranteed Floating Rate Notes due 1992

slons of the Notes, notice is hereby given that the Rate of interest for the interest Period 29th January 1988 to 29th April 1988 has been fixed st 10.5892% per engum. The Cou pon amount will be A\$2,640.05 for the A\$100,000 denomination and will be payable on 29th April 1988 against surrender of Cou-

turers Henover Limited Agent Benk

MONDAY 28TH MARCH 1998

For a full editorial sympose and details of available advertisement position please contact.

CLIVE RADFORD

FINANCIAL TIMES

INTERIM STATEMENT The unaudited results for the half year to 30th September, 1987 are

*	5.000	£.000	5.00
Turnover	87,468	77,746	143,32
Profit on ordinary activities before taxation	2,175	1,788	4,45
Taxation	1,017	778	2,057
Profit attributable to members	1,080	519	1,04
Earnings per share	_8.1p	6.8p	16.3
Dividends per share	1.3p	1.2p	3.0;
The figures for the year to 31st Marc accounts for that year which have to and on which the auditors gave an u	een filled with th	e registrar of	rom the ful companie:

and demonstrates the strength of this group's current performance. The profit attributable to members has more than doubled and earnings per share continue to improve. The Construction Division is producing much more satisfactory results, with a greater contribution from UK operations, and a considerably larger forward workload at home, balancing a reduction

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MANAGEMENT

tion was, in Nissan's early days, always at the forefront of media questioning. So it was with Nissan management Indeed, with any inward investor, a comprehensive review of labour relations in the various potential locations forms a significant part of the investment decisionmaking process. And, inevita-bly, the issue of whether or

THE ISSUE of union recogni-

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ognition comes to the fore. A number of factors weigh In favour of trade union recognition. All employees have the legal right to belong or not to belong to a trade union and, whatever views an employer may have, there is nothing he can legally do to prevent employees joining a union (as opposed to recognis-Ing the union which is a dif-

not to opt for trade union rec-

Both Continental Can in north Wales and Nissan in the north-east were establishing themselves in areas with strong traditional links with the trade union and Labour movement. Many of the peo-ple recruited would be trade union members who would bring their membership with them even if their unions

were not recognised.
In particular, craftsmen are ioath to give up their mem-bership, for while until very recently the days of many of the financial benefits have gone, the craft card remains to many a symbol of pride and achievement.

It was also important that trade union officials had been involved in discussions with the companies prior to the final decisions being made. Indeed, the Northern Region TUC had taken the policy decision that were Nissan to select the north-east and determine that it wanted a single union deal, then the unions not recognised would respect that decision.

This, combined with the many statements welcoming the companies, would have meant that a non-union deci-sion would have been a very real slap in the face and, almost certainly, would have been interpreted by the unions as a declaration of

Thus, both Continental and Nissan, by going down this route, would have been faced with a situation where, in strong union areas, unloo members would be recruited who very soon would have registered claims for union recognition - and would be denied such recognition. There was every chance of the cases becoming causes célèbres and at the time Con- led, engineering, supervisory person's work, or vice versa, tinental could have been and administrative. There and the unity which in princi-

In 1985, Nissan, the Japanese car manufacturer, reached a single-union recognition and operating deal for its Washington, Tyne and Wear, factory, which was hailed as revolutionary for the British motor industry. Peter Wickens, personnel director at Nissan and previously at Continental Can in north Wales, negotiated the agreement for the company. Here, in the first of two extracts from his new book, The Road to Nissan, he describes how and why Nissan decided on the union rather than the non-union route

Why Nissan believed unity lay in a single union deal

probably a final decision in would be difficult to control.

the Conservative government's legislative changes, that possibility was not open to the trade unions but the company was very much more in the public eye and there is no doubt that it would have been regarded as a target by the whole trade

While, under the new legislation, a defence through the courts was possible, it was never a real alternative to enter a route which would lead to a long period of acrimony and pressure from all manner of sources.

And this, at the critical start-up period, would detract from the essential task of building high quality motor cars with the development of imnovative and constructive relationships.
As important as this, how-

ever, was where we would end up. In both companies we wished to develop, in addition to harmonious relations, flexibility and common terms and conditions of employment. All of this pointed to one trade union. The view in both Continental and Nissan was that If we sought to be non-union we could end up in a multiunion situation.

Recognition claims would come from a variety of trade unions - skilled and unskil-

taken down the ACAS route would then have rapidly with a compulsory ballot and developed a situation which

favour of recognition. Therefore on a rational In the case of Nissan, with basis both Continental and Nissan made the decision to many who simply felt it was the right thing to do - that people have the right to join a union, that the company should recognise the union and people should join the union which represents them. The issue of principle is sim-

Single status and flexibility

The next decision was one union or multi-union. Much of the thinking on this deveioped through the union/non-union analysis. We were aiming for unity of purpose; for single status and for complete

flexibility.

Different unions have different interests and while they might indicate that they are prepared to sit down together, there are enough examples in virtually every manufacturing company in the UK to make it absolutely certain that such unity would have but a short life. Sooner or later something

would happen and one group would claim that its differential had been eroded or that the less skilled had trespassed too far on the more skilled pie was great, în practice would dissolve în mutual recriminations. We also realised that if we recognised two unions the log- claim to negotiating rights

ical base for single unionism recognise trade unionism. But would be eroded. If we in both cases there were accepted that there could be accepted that there could be they would accept it. one union for the skilled and one union for the semi-skilled why could there not be another for the clerks, another for the supervisors and another for the engi-

> to achieve and while not an some time in the future result auspices of the Welsh TUC. in a tendency at best to pull the unity that was our target. The actual process of selecting a trade union (and the use many in the union movement, work being disparagingly described by some as a beauty con-eviden

In Continental the startingoff point was some very early advice "Talk to every union that could cooceivably have make a decision as to which for decisions being made. union best fits Continental -

Se tor R&David

ord University, California, and at menagement teaching experience includes periods spent at Jerom Bentom Associates in New

Author of a large number of

route and provided the nonselected unions were satisfied that they had been given a fair opportunity of laying then, while they might not like the company's decision,

Again, it was emphasised to us that it would be the company's decision. This also met mother for the clerks, with some initial incredulity. However, accepting that the advice was based on experience which had proved in the past to be successful, Contiagainst what we were trying nental wisely decided to accept it and also to conduct immediate disaster would at such discussions under the

A decision on which union apart and at worst to break is not made solely on the atti-the unity that was our target. tude of the officials to the The actual process of select-draft agreement. Before arriving at the meetings both trade of that phrase "selecting a unions and management are trade union" is anathema to sensible if they do their home-

However good the objective evidence may be on paper, if test") was virtually identical the assessment does not "feel" in both Continental and Nis-right, the decision may go right, the decision may go another way. Particularly in matters relating to industrial relations so much depends on the "gut feel" of the negotiators which, while it may not an interest in representing be possible to express it in your employees and then words, so ofteo is the reason Most of the factors taken

those not selected will respect into account in making the that decision." In the industrial areas of to both Continental and Nisboth south and north Wales a san. The national politics of number of companies had the Union is a factor - is it on developed single union agree the left, right or centre? ments by going down this There is no doubt that at the

time of both the Continental and Nissan decisions the most left wing of the main

Under the leadership of Moss Evans and his policy of passing authority to the branches (and hence to the activists) the union had moved to the left. The AEU and GMB are both

regarded as right-inclined trade unions, but in no case did the national politics of the trade unions serionsly enter into the decision-making process. Much more important when looking at the political spectrum is the attitude of the regions in which the company will be operating.

None of the main unions either in north Wales or the north-east could be described as being on the far left of union politics. The experience of the last few years, particu-larly in the development areas where the traditional industries have run down to a point of almost non-existence. has resulted in the development of an attitude among trade union officials that they must do everything possible to assist in attracting industry and commerce to their

In both Continental and Nissan a comprehensive study was undertaken of industrial relations practices in the areas in which the companies were to start their operations. From this process it

ner for, surprisingly, it came out that the TGWU in the TGWU was regarded as the area had, through its regional most left wing of the main secretary, Jim Morris, led the way in developing single union agreements with a number of organisations and that ail sections of the manual

workforce were prepared to join the TGWU. Gradually, then, during the investigation process the com-pany concluded that the best decision was to recognise the TGWU as being the union to have sole bargaining rights on behalf of Continental employees. The aspect of people being willing to join the selected union was very important. What Continental did not

want was a situation in which it recognised the TGWU but significant proportions of its staff refused to join. At the time it was felt that while this might be the case in other parts of the country it was not so in north Wales - and this view proved to be cor-

The situation in Nissan was complicated by the media interest in the union question and the fact that there were three strong front runners in the north-east.

The largest union in the north-east is the GMB whose regional secretary Tom Burlison is also chairman of the Northern TUC. As expected, the GMB is particularly strong in the public services and shipyards and has some emerged in north Wales that ing rights deals with north-the TGWU was the front run- eastern companies.

The TGWU is strong in transport and the docks and is represented in almost allcompanies in the area. Again, the TGWU has a number of single unioo deals in the

The AEU also has single union deals with a number of companies and is strong in the engineering sector and ship-building, and represents most mechanical craftsmen in virtually all companies. This, Nissan found, was a very significant point and one in which the north-east could be said to differ from north

In those companies where the TGWU or GMB had sole bargaining rights the craftsmen have generally remained as members of the AEU. In those companies where the AEU has sole bargaining rights the general workers have been prepared to join that union, not insisting on retaining the general workers

union membership.
Thus Nissan had in the north-east a situation which Continental expected in north Wales but did not find: that the craftsmen were less pre-pared to join a union they perceived to be "general" than the general workers were to join a union which they per-ceived to be "skilled". "Perceived to be" are the

operative words for the strict divisions between skilled and general unions no longer exist both are able to and do recruit almost anybody who is prepared to join.

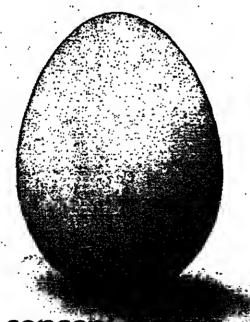
in the end, however, the Nissan decision to recognise the AEU came not from any assessment of the political tendencies of the unions, the numerical strength in the region or who would give us the best deal but from our judgment as to which union our employees were most

likely to join. We believed that with a single union more of our employees across the spectrum of occupations would join the AEU than the TGWU or GMB. A number of commentators have suggested other motives, laying particular emphasis on the supposed national moderation of the AEU as opposed to the TGWU.

But all such tendencies are transitory and to base a decision on such a factor would have ied us down the wrong path. There simply was no ulterior motive in the Nissan decision.

Copyright Peter Wickens, 1987. Extracted from The Road to Nissan by Peter Wick-ens. Published by Macmillan Press on January 28 1988 at £29.50 (hard cover) and £12.95 (paperback)

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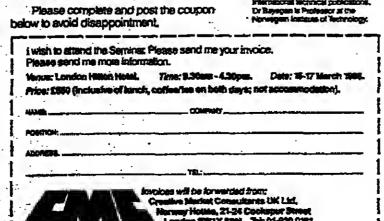
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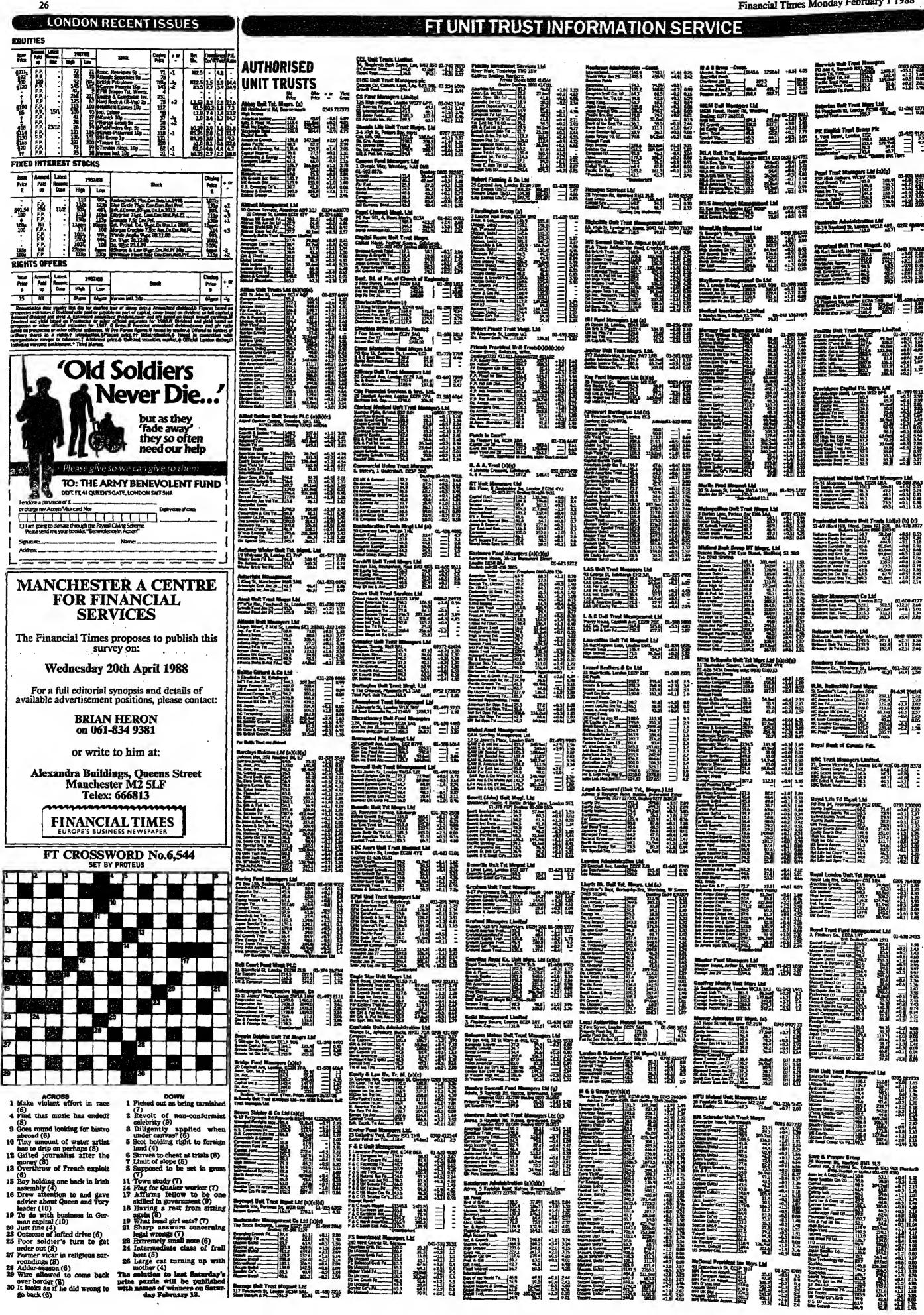
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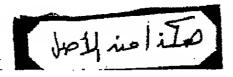
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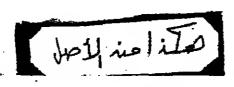
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100 100 121 170 100	Lim Suby Air Time Section 198 9.11 3.0 5.6 2.6 0.9 May New, Air Time Section 2.6 2.6 3.3 3.1 3.2 1.1 May New, Air Time 2.6 2.6 3.3 3.1 3.2 1.1 May New, Air Time 2.6 2.6 3.3 3.1 3.2 1.1 May New, Air Time 2.6 2.6 3.3 3.7 2.2 May New, Air Time 2.6 3.8 3.7 3.2 May New, Air Time 3.6 3.7 3.2 3.6 3.7 3.2 May New, Air Time 3.6 3.7 3.2 3.6 3.7 3.2 May New, Air Time 3.6 3.7 3.2 3.6 3.7 3.2 May New, Air Time 3.6 3.7 3.6 3.7 3.2 May New, Air Time 3.6 3.7 3.1 May New, Air Time 3.6 3.7 May New, Air Time 3.7 May New, Air Ti	Dec	April Edinburgh Am. Tsl	Mor Close Bros	May Nev. Lestie 65c	execution and jumeliered ACT innerer application; brackets inguite indicate 10 per cent or more difference if calculated on "nil" distribution. Envers are based on "maximum" distribution; this compares gross dividend costs to profit after taxation, excluding exceptional profits/losses but including estimated extent of offsettable ACT, Vielis are based on middle prices, are gross, adjusted to ACT of 27 per cent and allow for value of techared distribution and rights.
A Miles A M	Jon Jon Locas Ind. 25	Anne New A. Marylin So. 155 28.9 12.33 3.4 1.0 12.6 1.0	Dec. July Eng. & Insul Tst	Fermion (J) 10p	Hay Nov. Windestrank R1 2138 14.9 0355c 3.1 8.8 BWR. Niget 25c 25 25 BBD 35c 3.1 8.8 BWR. Niget 25c	Tap Slock with lows marked thus have been adjusted to allow for rights issues for cash interim since increased or resumed interim since reduced, passed or deferred to the resumed to the supplication
76-0 75-1 75-1 75-1	Hay Nov Hopelayard 345 24.8 77.0 34 34.3 34.5 34.	Jun. July Lystes Pras. 2 Rev. 308 1212 155 Lil Lil 43.6 Dec. Jose pidePC. 466 7.12 13.0 Lil Lil 43.6 Dec. July Rev. 246 12.2 4.5 13.2 Dec. July Richert Estate 5p. 23m 7.12 80.4 1.4 0.9 Dec. July Richerter 900. 158 24.8 14.2 14.3 3.4 11.6 Apr 0c. McClay Sect 20p. 158 24.8 14.2 14.3 3.4 11.6	Jan. Aug. Egoiry Connert S. 438 23.11 24.2 3.1 4.8 Detail August Da. Dit. 50p. 640 13.7 120.08 1.4.0 -	96en Oriental 50.10 367 29.11 02000 -14.9 -	Feb. Aug. Decitivaal R0.20. 190 7.33 065c 1.7 9.7 Feb. Aug. Feb. R0.50. 460 7.34 29. 24 56334 2.9 25 6634 29. 25 6	Figures or report awaited Not officially UK listed; dealings permitted under rule 535(41(a)) USMi; not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities. Dealt in under Rule 535(3), Price at time of suspension
123 64 134	July Survey (1,5)	May New Alagrin Intil Props. 95 - 0.65 1 2 0.9 - Apr Oct Magneticiph. 162-st 253 13.0 90 24 6.0 http://doi.org/10.525/pc/car Pf. 105 156-525/pc - Apr - Mar App Measurer Str. 5- 1825/29.4 6.0 15.8 0.8 10.8 10.8 10.8 10.8 10.8 10.8 10.	December Fac Environs 150 152 15	Dec Hosting Groom 165 9.11 6.0 35 5.0 8.0 How Host Fig. 4 low Co. 67 233 3.0 2.1 6.0 11.1 Subj. Put City Nides 197 9.11 9.0 2.3 6.3 8.0 Apr Int. Inc. 7s. Jos. 21 413 12.10 03.10 2.24	Feb. Aug. Koord Gald R0.25 572 22.11 01.40c 2.2 6.9 Feb Aug. Lbamon R0.20 187 22.11 085c 1.912.8 50cthrast 50c 24 10.8 08.70c 6.1 4.0 6.70c 6.1 4.0 6.70c 6.1 6.70c 6.70c	Indicated dividend after pending scrip and/or rights issue; cover relates to previous dividend or forecast. Merger old or recognisation in progress Not comparable
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	NEWSPAPERS, PUBLISHERS	March Nov Pencing. 384 121 at 0.25 2.1 3.7 18.4 March Nov Penci Holgs. 388 10.0 (10.4 10.7 3.1 2.1 16.5 Power Corp. 10.0 1.1 1.1 1.1 1.1 1.1 1.1 1.1 1.1 1	Apr Sept. Flaming Fleogeting	Ang London Inc. 5n	Sings Dec F.S. Cors. Gold Soc. Side Soc. Soc	at a luture date. No PTE usually provided. No par value B. No par value
State and south	Feb Aug Arms. News	Apr. Oct. Prop. Sec. Sec. 146 10.5 10.2 4 1.6 2.5 32.6	New Percent	Mehille Street lovs. 103 2112 1.4 1.2 1.9 62.6	December Loraine RI 268 2911 01352 22 14.2 Asy, Feb. St. Helena RI 530 2211 01355 6 8.8 May Nov. Unset 574 14.9 0160d 1.2 1.2 Diamond and Platimum Dec Jone Anglo Am. Inv. 50c 599 12.10 10810d 1.0 3.9 Nov May De Berry Dr. 55 504 28.9 10810d 2.6 4.7 Feb Aug Dn. 40pc Pl. RS 425 2211 0200d 51.3	higher than previous total, o Rights issue pending a Earnings based on preliminary ligures, s Olvideod and yield exclude a special payment, t indicated divisional earnings, is forecast, or estimated annualised dividend rate, cover based on orevious very's sarrings, is Sobject to local tax, a Divideod cover in excess of 100 times, y Divideod and
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Ferranti forms new company

FEPRANTI INTERNATIONAL will shortly be forming a gulded weapons company, to operate primarily in the field of conventional, non-strategic defence equipment on a world-wide turnkey basis. To be known as Ferranti International Dynamics, it will be headed by Mr Ian

Mr Ian Bramley has become managing director of AICORP. He was managing director of Software International, which has been acquired by Alcorp

ST MODWEN PROPERTIES has appointed Mr Paul Doons as its financial director. He was group financial controller with Clarke Securities.

Mr R.B. Vaughan has become a director of the AUSTALIA AND NEW ZEALAND BANKING GROUP. He is chairman and managing director of Dalgety Farmers, director of Dalgety and chairman and managing director of Dalgety Australia

BIRCHWOOD CONCRETE PRODUCTS, a member of C.H.Beazer (Holdings), has appointed Mr Pst Moore to the board as sales and marketing director. He was national sales manager, building materials with Dowmac Concrete.

JAMES CAPEL has appointed Mr Jooathao Custance Baker managing director of James Capel Unit Trust Management. He was president of GT Global Financial Services Inc.

Mr Gerry Commolly has been appointed managing director of UDT BANK, Dublin-based sub-sidiary of TSB Commercial Holdings, part of the TSB Group. He succeeds Mr John Bourke who has been appointed managing director of United Damisters. Inited Dominions Trust in the UK. Mr Bourke continues as chairman of UDT Bank.

Mr Dwight W.Makina has been appointed a director of KING & SHAXSON HOLDINGS. He is a director of Berkeley Govett and managing director of John Gov-

Mr Gerald Osborne has been appointed a director of IDC and will be responsible for management and construction. He joins from Laing Management Contracting where he was director

Mr John E. Stuart has been appointed senior vice president, marketing, for AMERICAN EXPRESS TRAVEL RELATED SERVICES IN Europe. He was senior vice president and gen-eral maoager TRS lik and

Mr Alan Gaynor has been appointed a director of UNDER-WOODS. He is managing director of Underwoods retail subsidiary.

IBCA BANKING ANALYSIS has appointed Ma Alizon Romer, Mr Charles Prescott and Ms Sheila Garrard directors. Ms Maria Bencivenni has become an associate director.

Mr John Bennett, Mr Michael Hume and Mr Jim Martin have been appointed directors of WATKINS SOUTHERN, Mr Bennett is company secretary, Mr Hume chief surveyor and Mr Martin construction manager.

The Bank of N.T. Butterfield & Son has appointed Mr Joseph H. Gibbons as managing director of its London representative office, N.T. BUTTERFIELD & SON (BERMUDA).

TRICITY DOMESTIC APPLI-ANCES, part of the Electrolux Group, has appointed Mr Mike Wood its sales director. He was sales director at Cheseborough-

Mr John Billingbam has been appointed director of design and development by MENT COUNCIL. He is director of planning at Oxford City

Mr Dominic Dunne has been appointed managing director of CUSTOM LEASING, a whollyowned subsidiary of Morgan

tant with Peat Marwick McLintock.

Mr John Craven has been appointed works director of WEB GRAPHICS, a subsidiary of Watmoughs Holdings.

LEGAL & GENERAL INVESTMENTS has appointed Mr Mike Payne as director, investment strategy.

Mr Barry Gadd has been IIENRY ANSBACHER HOLDappointed director and chief INGS has appointed Mr Olivier
executive of THE ENGINEER. Michon as a director. He is a
ING INDUSTRY TRAINING member of the executive board of Banque Internationale a Lux-

> WHEWAY has appointed Mr Jim Mundell chief executive of its United Forgemasters subsid-

Mr James Smith, founder of CHARTERHALL PROPERTIES, is relinquishing his day to day managerial responsibilities in order to concentrate on aite acquiaition and development. cey, who was formerly with the Bute Partnership.

HARMSWORTH QUAYS PRINT-ING - the company set up by Mail Newspapers to manage its production plant at Rotherhithe and the editorial headquarters at Kensington – has appointed Mr Peter Wise director and general manager at Rother-hithe. In Kensington Mr Jack Lambert has become managing director of llarmsworth Pub-lishing; Mr Bob Nevett has been made director and general manager, pre press, Mr Charles Gordon, director and general manager, technical develop-ments, and Miss Jean Fairclongh, director and general manager, computer develop-

PROFESSIONAL & EXECUTIVE RECRUITMENT has appointed Mr Alan Robinson as operations director, file was head of marketing, and is succeeded Mr Frank Dolan, marketing månager.

Mr Mark D. Blundell has joined WESTLB IIK, London-based investment banking sub-sidiary of Westdeutsche Landesbank Girozentralc, as the director in charge of swaps. He was a director of County Nat-West and of Citicorp Invest-ment Bank in London.

Viscount Weir, chairman of the Weir Group, has been appointed deputy president of BEAMA.

Mr Isn Wallace has been appointed group finance director and company secretary of STANLEY MILLER HOLDINGS. He was a management consultant with Pear Maradel Malian

PARLIAMENT TODAY

Commons: Timetable motion on the Education (Reform) Bill.
Farmland and Rural Development Bill, second reading Multilateral Investment Guarantee
Agency Bill, remaining stages. Lords: Local Government Bill, Committee. Norfolk and Suffolk Broads Bill, Committee. Select committee: Public Accounts - Subject: community care. (Room 16, 4.45pm)

TOMORROW Commons: Public Utility Transfers and Water Charges Bill, remaining stages. Motion on the Industrial Training levy, (Engineering Board) Order.

Select committees: Transport - subject decline in the UK

registered merchant fleet.(Boom i7, 4.14 pm) Parliamentary Commissioner for Admioistration - aubject-reports of the Health Service

Lorda: Local Government
Bill, committee. Motion on the
UK central council for nursing,
midwifery and health visiting
(electoral scheme) order.
WEDNESDAY

Commons: Licensing Bill, remaining stages. Welsh Devel-opment Agency Bill, remaining atages. Motion on the International Development Association

replenishment order.

Lords: Debate calling attention to the world summit on programmes for AIDS prevention and to treatment and prevention in the UK. Debate on the treatment and prevention are towards an EEC interprogress towards an EEC inter-nal market. Select committees. Foreign

affairs - subject: UK emergency relief for the Born of Africa. (Room 15,10.30am)
Energy - subject: Report and accounts of the British Coal

Corporation (Room 8,10.45am)
Defence - subject: The Royal
Navy's surface fleet: commitments. (Room 16,10.50am)

ments. (Room 16,10.50am)
Employment - subject: the work of the Advisory Conciliation and Arbitration service. (Room 17,4.15pm)
Home affairs - subject: Broadcasting. (Room 14,4.15 pm).
Social services - subject: Resourcing the NHS. (Room 21,4.15pm). 21,4.15pm).

Treasury and Civil service subject: the Government's expenditure plans 1988-89 and 1990-91. (Room 8,4.30 pm) THURSDAY

paper on human fertilisation and embryology Lords: Legal Aid Bill, report. Motions on employment protec-tion order and unfair dismissals Select committee. Agricul-

FRIDAY Commons: Private Members Bills.

FINANCIAL

TODAY COMPANY MEETINGS— Scotish Inv. Tst., Caledon Street, Edinburgh, 12:18 BOARD MEETINGS—

NOTER LIBER SECURIUME GROUP Interfers; Menter-Swein Group Shortplan DIVIDEND & INTEREST PAYMENTS-

Aquascutum Group 7%% Cum. Ptg. Pvt. 2,025p
Astra SA 164% Grd. Nts. 1962 8%pc.
Attra SA 164% Grd. Nts. 1962 8%pc.
Attract Assets Trust F% Cum. Pvf. 1,75p
Australian Industry Development Corp. 11%
Nts. 1989 5%pp.
BBA Group 5% Cum. Pvf. 1,75p
Beacham Group 5.5p
CALA 4% Cum. Red. Pvf. 1.4p
Chebas Man 0.8p
Consolidated 4% Ln. 2pc.
Consultated 4% Commissioner. (Room 8, 430

Edinburgh American Assets Tet. 45% Prf. 1.575p Dectric & General Inv. 75% Deb. 1867/91 3%pc. 3*spc.
Extraguer 10*s 1989 Spc.
F. & C. Alliance Inv. 6*s Deb. 1985/98 Spc.
First Scottish American Trust 24*s. Cum.
Firt. 1.75p
Florning Mercantile Inv. Tat. 2.5% Cum. Prl.
1.75p
Do. 2.5% Cum. Prl. 1.4p
Foreign & Colonial Inv. Tat. 5*s. Deb. 1965/

Foreign & Colonial Inv. Tat. 5 50 20pc. Do. 84% Deb. 1987/92 3%pc. GMAC Oversees Prisecs 10% GMAC Oversee Prisons 10%% No. 1/2/80 Shipe. Shipe.

Do. 7% Cum. Pri. 245p Unicoln National Corpn. 55cts. Manchester Corp. 1891 3% Red. 1941 19pc. Merchants Trust 49% Cum. Pri. 1575p Merchants Trust 49% Cum. Pri. 1575p Merchants Trust 49% Cum. Pri. 1575p

Metropolitan Writer New River 1/9pc.
Monia Inv. Tet. 1.2p Moorgase Inv. Tet. 1.3p NYMEX Corp. 95cts. Newcaste & Gateshead Wester Deb. 2pc. Do. 5% Corps. Deb. 2/9pc. Do. 8% Red. Deb. 1992/94 Spc. Do. 11% Red. Deb. 1992/94 Spc. Do. 11% Red. Deb. 2004 SNpc. Nicor Inc. 45cts.

Pricite Telenis 41cts.
Priest (Berjamin) 0.2p
Cuebec Central Railway 1st. Mrg. Deb. 2pc.
R.E.A. Hidgs. 1p
Reed Executive 0.5p
Scottlen & Newcastle Breweries 7% Cnv.
Com. Pri. 3.5p
Scottlen Agricultural Securities 14% Deb.
1993 7pc.
Brief 7% 2nd, Pri. 2.45p
Slough Estates 7%% 1st. Deb. 1985/89
3%pc.
Smurfit (Jefferson) Bri. Consecutives Commons: Debate on the white Smurit (Jefferson) Pri. Currency Units 8.38465p

8.384550 Bot Steel.
TH Trustees Corp. 1p
Thornson Org. 3% 1st. Mag. Deb. (1864/94) 1 lope, Thraley (Eliza) 1.15p Thraley (Elzz) 1.150
Westpool Inv. Tis. 5% Deb. 1985/90 2½pc.
Do. 5¼ % Deb. 1983/83 2½pc.
Whistoriad & Co. 4½½ 2nd. Cum. Prf. 1.575p
Whistoriad Inv. 6½% Deb. 1987/92 3½pc.
Whistoriad Inv. 6½% Deb. 1987/92 3½pc.
Do. 4.1½ Cum. Prf. 2.05p
Union Inv. 1.05p
Do. 5½% Cum. Prf. 1.35p
Do. 6¾% Deb. 1980/95 3¾pc. ture - subject: storm damage of October 16. (Room 16,10.45am).

Young & Co's Brewery 4.2% Cust. Pri. 2.1p Do. 5% Cust. Pri. 4.5p TOMORROW BOARD MEETINGS—

Howard Hidgs. Meat Trade Suppliers DIVIDEND & INTEREST PAYMENTS.

Westcome 2p
WEDNESDAY FEBRUARY 3
CCMAPANY MEETINGS
Dwyer, Claridges, Hotel, Brook Street, W.
11.00

Tate & Lyle, London Merriott Hotel, Dule Street, Groevenor Square, W., 11.30 BOARD MEETINGS-Pinale; Aaronson Bros.

Microsystems Group Union Discount Co. of Landon Interies:
Aerospace Engineering
Bristol Channel Ship Repairers
DIVIDEND & INTEREST PAYMENTS—
Alson Group 2.5p
Cons. Co. Buildoniers Mine 4.5cts.

De Beers 40% Cum, Pri. (Br.) 28.17282p Do. 8% Cum, 2nd. Pri. 1,12691p

Do. 8% Curr. 2nd. Prl. 1,12891p
Feedback 1,25p
Gold Fields of South Africa Crw. Red. Curr.
Prl. 39.5975518p
Grindlays Eurofinance Gtd. Fitg. Rate Nts.
1994 \$378.84
Griqueland West Demond Mining 20.5cts.
Mogg Richinson & Gardner Mountain 3p
Tex Hidgs. 1,75p
Thurscoay Feerluary 4
COMPANY MEETINGS.
Groend Whitley, Lord Demostrury Holel, Deceabury, Warrington, Cheshire, 12.00
BOARD MEETINGS.—
Finals;

Finals; Bank Laurni (UK) Interime:

Bark Calum (M)
Inferiors (C.H.)
Framington Group
Mid Wynd Ind. Inv. Tat.
D/VIDEND & INVEREST PAYMENTSArrertoen Medical Intl. 18tta.
BTP 2.25p
Bogod-Paleput 0.1p
Co. 4 (Rest/Vg.) 0.2p
British Building & Engineering Appliances 1p
Harris (Philip) 2p
Kansaties-Osake-Peniklol Fitg. Rate Cap.
Nbs. Feb. 1852 \$186.07
Monics & Crare 1.2p
New Zeeland Fitg. Rate 5ts. 2001 \$370.58
Schroder Global Trust 2.275p
Schroder Global Trust 2.275p

FRIDAY FEBRUARY 8 Edindra, Popa, Dorchester Brewery, Dorchester, Dorset, 12.15 Kyroch (G. & G.), tala Bank Mills, Keth, 12.00 Radio Cryde, Clydeberik Businese Perk, C deberik, 9.30 Wichey, Plume Street, Birminghem, 12.00 BOARD MEETINGS— Clogau Gold Mines Kalqua

Portamouth & Sunderland Newspapers DIVIDEND & INTEREST PAYMENTS— DIVIDENCE ANTEREST PAYMENTS Anglo Lassing 19 Berlaven 0.45p Brewmaint 0.5p Etchoge, Pope A (Rest/Ng.) 4.25p Bectric & General Inv. 0.5p Greenal Whitey Lim. Vig. 3.5p Do. A 0.7p Greene King 2.25p Do. A 9.70
Greene King 2.25p
Harson 3p
Learnen 40
Pall Corpn. 10cts.
Radio Cyde 2.75p
Tatis 8.1yis 17p
Valus Group 9.5p
Vicing Packaging Group 2.34p
SATURDAY PEDRILIARY 5
DAYDEAD 8. INTEREST PAYMENTS—
Edith 0.25p

Ecord 2.5p (CI 114% Un. Ln. 1991/96 5%pc. Intl. Destions & Vintures 814% Un. Ln. 1989

Trade Fairs and Exhibitions: UK

International Automotive Parts and Accessories Trade Show - OAUTOPARTAC (01-855 7777)

(021-236 3366)

Olympia

NEC.Birmingham

NEC,Birmingham

Frankfurt

- --

Correct British International Toy and Hobby Fair (01-701 7127) (until February 3) **Barls Court**

February 2-8
Electronics Industry Show (0273 675131) - ELECTRO Energy Management Show (01-680 7525)

C. Mex Centre, Manchester

London International Safety Pebruary 20-28
and Health Exhibition (01 446 Boat Caravan & Leisure Show

Pebruary 7-11
International Spring Fair - International Men's and Boys'
Hardware and Housewares
Show (0604 22023)
(01-940 6065) NEC, Birmingham February 9-10

USM exhibition and conference (01-493 0000)
Chiswell Street, London
February 25-28
Cable and Satellite Exhibition (01-486 1951)
Warnblow Conference February 10-12 Energy exhibition (01- 660

February 29- March 4
Harrogate International Electrical and 8008) February 11-14 Crufts Dog Show (01-493 7838) Electronic Exhibition - ELEC-TREX (0483-222888) **Earls Court**

Overseas Exhibitions

Current
International Green Week
(01-930 7251) (until February
7)

February 10-14
Instrumentation and Scientific
Control Equipment Exhibition
INSTRUMENTATION TURKEY Berlin (01-486 1951)

Current

Pebruary 4-10
International Toy Fair (01- 460 February 20-24 Nuremberg sumer Goods) (01-734 0543)

Air Transport, Airport Services & Cargo Handling Exhibition - ARAB AIR (01-935 8537)

Dubai

Frankfurt

Frankfurt

February 29-March 5

Mechanical Components Exhibition - MECANELEM (01-225 5566)

Paris

Drummonds for Conferences:

Finance Direct 88 - Direct Mar-

keting Services for Financial

Marketeers (05806 5161)

Marriott Hotel, London, W1

February 22 Legal Studies and Services: Dis-

Centre Point, London

International Trade Fair (Con-

Business and Management Conferences February 16 Institute of Directors: Retirement – An outdated concept (01-839 1233) 116 Pail Mall, London SWI

February 18

Institute of Directors: Boases in the dark on computer risks (01-839 1233) 116 Pall Mall, London SWI February 17-18
Spectra Retsil Concepts: Financial Times Conferences: Looking forward at PC based instore systems (0734 794161)
Cafe Royal, London WI

February 17-18
Cable television and satellite broadcasting (01-925 2323)
Hotel Inter-Contineatal, London WI

February 8-9 Financial Times Conferences : The European Food and Drink Industry (01-925 2323) Hotel Inter-Continental,

Frost & Sullivan: Fibre optics in communications systems (01-

qualification and personal lia-bility (01-236 4080) Gloucester Hntel, London Portman Hotel, London W1 February 10-11 Euromoney: Financial Law (01-236 3288) Hotel Inter-Continen- February 24

February 11,12,15 The Economiat: Marketing financial services (01- 839 7000) Marriott Hotel, London, W1 Pinancial Times City seminar (01-925 2323) Plaisterers Hall, London February 25 CBI Conferences: The defence February 11-12 marketa you are missing (01-379 7400)

The Biscuit Cake Chocolate & Confectionery Alliance: 35th technology conference (01-631 cchnology conference (01-631
H34)
Connanght Rooms, London
WC2
Pebruary 15
Financial Times Conferences:

Conference (01-330 4311)
Tara Hotel, London, W8

February 15 Financial Times Confrences: The London Motor Conference March 1 - Manufacturing, Components Tolley Publishing Compa

and the Aftermarket (01- 925- Timber Trading 88 conference Hotel Inter-Continen-tal,London Royal Garden Hotel, London

Augmen wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no

changes in the details published FINANCIAL TIMES CONFERENCES

THE EUROPEAN FOOD AND DRINK INDUSTRY CONFERENCE London, 8 & 9 February 1988

London, 8 & 9 February 1988

The first centenary year FT conference is to be European Food and Drink to be held on 8 & 9 February, 1988 at the London Inter-Continental Hotel. A broad range of subjects is to be covered including business strategy, consumer trends, new markets, the manufacturing/retailing interface, marketing and the impact of the quite major changes which will follow from a solution to the crises of the Common Agricultural Policy. Among the distinguished speakers who are contributing to this conference, the first FT event on the subject for over 10 years, are Mr Michael Caine of Booker PLC, Mr Charles Gobbard of Hennessy Louis Vuitton, Mr Paul Simons of Gold Greenless Trott, Count Alberto Marone Cinzano of Cinzano International SA, Mr Greville Cater of Barclays de Zoete Wedd Research Limited, Mr Ralph Cooper of Coca-Cole Northern Europe, Professor David Stout of Unilever PLC and Mr Walter Goldsmith of Food From Britain. Walter Goldsmith of Food From Britain.

THE 1988 MOTOR CONFERENCE London, 15 February 1988

This conference is timed once again to coincide with the Autopartac Exhibition in London. The subjects chosen for discussion include the future of the components industry, the impect of changes in manufacturing in the parts business, the prospects for the aftermarket and en assessment of the players whose role will be substantial in the next decade. Professor Peter Walzer of Volkswagan AG, Mr Richard Best of GKN Automotive Components INc, Mr Bob Barber of James Capel & Co, Mr Gordon Spice of Spice plc, Mr John Cooper of SMC and Mr John Wormald of Boos Alien and Hamilton Inc will be among the speakers at this London Inter-Continental conference. CABLE TELEVISION AND SATELLITE

BROADCASTING London, 17 & 18 February 1988

The Financial Times sixth conference on Cable Television and Satellite Broadcasting, to be held in Londonon 17 and 18 February next, brings together a prestigious panel of speakers to review the future of the new media at a critical turning point in their development. Futuristic talk is now giving way to the practical problems of making satellite television a euccess both for programmers and those with the vital task of producing the reception equipment on time and at a low enough price to create a mass market. The Rt Hon Douglas Hurd, CRE, MP, Secretary of State for the Home department is to given the opening address and will speak on creating a broadcasting structure for the next century. Principal speakers include Mr Anthony Simonds-Gooding, chief Executive of British Satellite Broadcasting, Mr Michael Corporation and Dr Pierre Meyrt, Director General of the Societe Europeanna des Satellites who will examine the changing face of the broadcasting media.

A review of how the media scene is changing in France and Germany will be given by Mr Cyrille du Peolux, General Secretary of TF-1 and Mr Jurgen Dotz, Managing Director of Sat-1. Mr Jan Timmer, Senior Managing Director of Consumer Electronics at Philips Glosilampentabrieken NV will speak on the eateilite equipment market. Since the programme was first announced, mr Enrico Manca, President of RAI has agreed to speak on "What can the Italian Experience offer to the Development of the New Media?

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Company Notices

JAMES CREAN pic (Registered in Ireland No. 5222) **RIGHTS ISSUE OF 5,712,018** NEW ORDINARY SHARES OF 25p EACH AT ir300p (Stg.296p) PER SHARE

NOTICE IS HEREBY GIVEN to persons registered as holders of Ordinary Shares in James Crean pic ("the Company") who have no registered address within the Republic of Instant and who have not supplied an address to the Company within the Republic of Instant for and who have not supplied an address to the Company within the Republic of Ireland for the giving of notice to them ("the relevant shareholders") that the following documents being copies of the documents which will be despetched to the eleganders of the Company in connection with and constituting the offer by way of rights ("the lease") of 5,712,018 new Ordinary Shares of ki25p each in the Company payable in cash as \$100p (Stg.256p) per share on the basis of one new Ordinary Shares for every four Coffany Shares of ki25p each held at the close of business on 25th.lemuery, 1983 may be impected or obtained on paraonal application by or on behalf of relevant shareholders at Alled Irish Barks pic, 64-86 Coleman Sares, LONDON ECSR JAL during usual business hours on any week day (Saturday and public holidays excepted) up to and including 3 p.m. on 25td.Pebruary, 1988.

(i) The circular letter in connection Company dated \$0th.Jenuary, 1988

(8) The provisional alloward letter in respect of new Ordinary Shares proposed to be provisionally alloted pursuant to the Issue. By Order of the Board F.J. MEAGHER, Secretary

Registered Office:

1st.February, 1968

PROPERTY TO RENT

Furnished lettings Company and Embassy Lets Long and Short Term All appear in the FT every Monday

Further details from Clive Booth. TELEPHONE 01-248 5284 FAX 01-248 4601

Contracts & Tenders

MANCHESTER AIRPORT PLC **Provision of Banking Facilities**

Expressions of interest are invited from Clearing Banks who may wish to tender for the provision of banking facilities at Manchester Airport.

period of one year, in temporary accommodation to be provided by the At the end of the one year period the Airport

The successful tenderer will be appointed for a

Company intends to assess the need for a bank to be sited in permanent facilities at the Airport. Expressions of interest in the first instance should be addressed to:

The Administration Manager, Room 711, Manchester Airport PLC, Manchester M22 5PA and should be received no later than Monday, 8 February 1988

Egypt

GENERAL ADJUICATION NO. 2/88 FOR SUPPLY OF EARTH MOVING EQUIPMENT

The Islamic Corporation for Import & export announces a tender for supply of earth moving equipment

CLOSING ON THE 9TH FEBRUARY, 1988

The tender documents containing the detailed list and specifications can be obtained in Cairo, Egypt

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Telex: 27347 FT COMF G Fax: 01-925 2125

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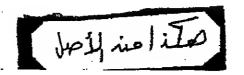
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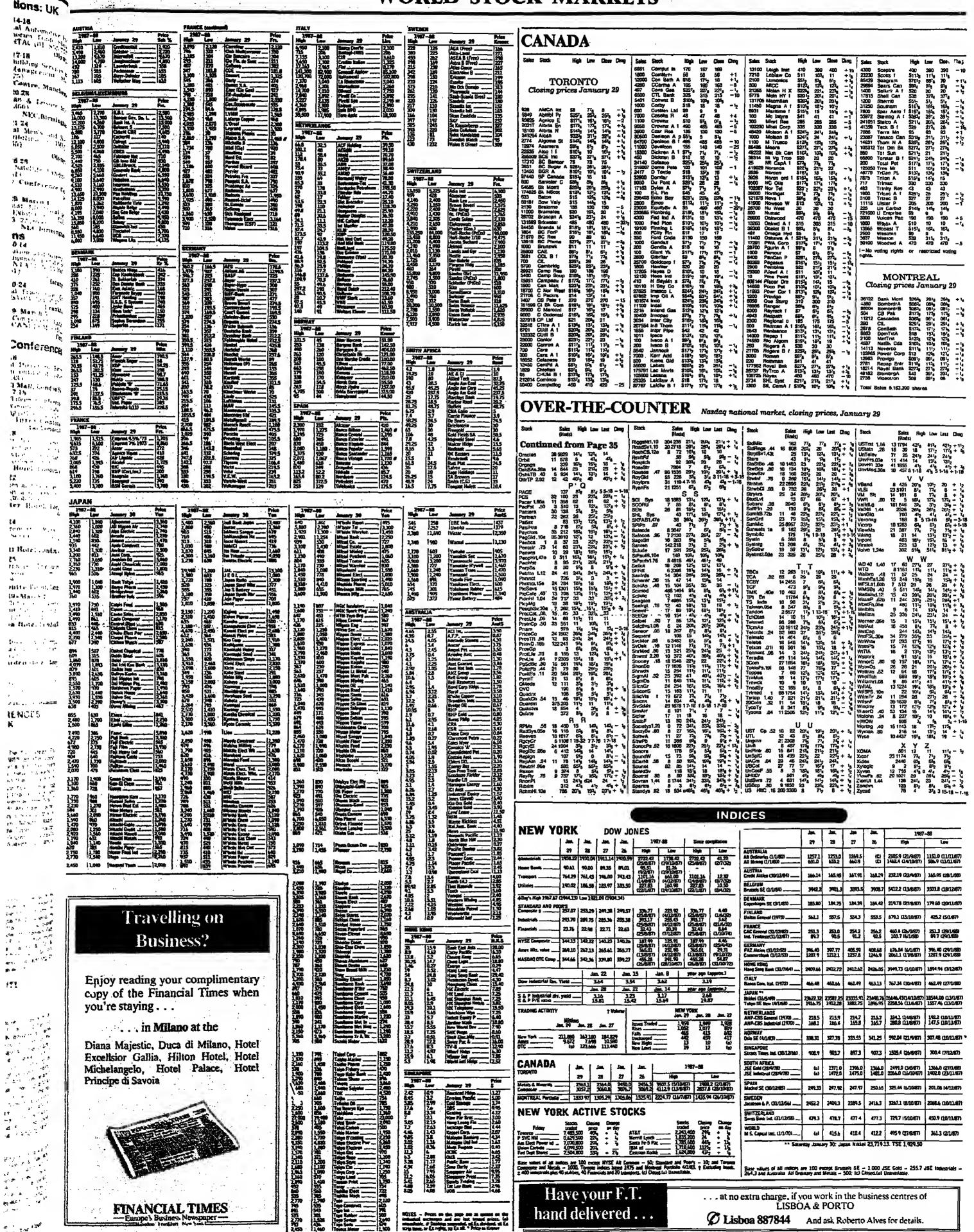
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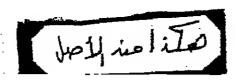
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NYSE COMPOSITE CLOSING PRICES | AMEX COMPOSITE CLOSING PRICES Closing prices January 29

NYSE COMPOSITE CLOSING PRICES	AMEX COMPOSITE CLOSING PRICES January 29
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling M0 may be set to exceed its target ceiling

NARROWLY DEFINED MO tions. This will tend to produce money supply is set to break out of its official target range, according to Mr Peter Spencer, which CSFB estimates at 5.7 UK economist at Credit Suisse

February is likely to be the first month of above target money supply, according to Mr Spencer, which could cause problems for Mr Nigel Lawson, the Chancellor. The February figure will be announced on March 18, three days after the

Budget. CSFB's calculations are based complished by the on figures published by the Bank of England in its weekly bank return. Mr Spencer points
out that M0 growth was
depressed at this time last year

Reaction to the US Treasury
auctions will be one of this
week's main events, and after by very bad weather condi-

£ IN NEW YORK Previou Close 1 7805-1 7815 0 23-0 21pm 0,65-63pm 2.89-2.83pm

STERLING INDEX

743 743 743 743 742 743 743 743 **CURRENCY RATES** Special Orawing Rights Currency Unit

CURRENCY MOVEMENTS

Morgan Guaranty changes, overage 1980-1982-100. Bank of England Index (Base Angrapt 1975-100) "All Rates for Jap.28

OTHER CURRENCIES

FORWARD RATES

AGAINST STERLING

rate in January this year, which CSFB estimates at 5.7 p.c. The target ceiling is 6 p.c., which will be exceeded in Feb-

ruary, according to Mr Spencer.
This is not the first time City economists have suggested M0 will soon move outside its target range, but fears tended to ease after the December money supply figures, which showed a lower than expected M0 rise of 0.9 p.c., bringing the year-on-year rate of increase down to 4.2 p.c., from 4.9 p.c. in Novem-

last week's news on US GNP

growth Friday's employment statistics will also be watched carefully.

Most commentators believe the US auctions of 3-year notes tomorrow; 10-year notes Wednesday; and 30-year bonds

Thursday will be successful.

This follows speculation that
the Federal Reserve will cut interest rates, on recessionary fears resulting from the GNP analysis. Demand for US gov-ernment debt should also be encouraged by the steady per-formance of the dollar recently. It has also been suggested the Bank of Japan will put dollars, taken in by intervention on the foreign exchanges, back into the US through bond purchases.

employment

EMS EUROPEAN CURRENCY UNIT RATES ±1.5344 ±1.5404 ±1.0981 ±1.3674 ±1.5012 ±1.6684

Friday's

POUND SPOT- FORWARD AGAINST THE POUND Jan.29 pa | 0.82-0.77pm 0.12ds-0.01pm 4-33pm 46-25pm 1₂-2dis 1.80 0.10 4.42 2.29 0.44

0.17-par 44-31-pau 298-4190s 153-2020s 8-13dh 15-16-dis 15-11-dis 15-24-dis 24-24-pau 224-201-pau 44-34-pau -0.05 -4.80 -4.70 -3.84 -1.65 -5.19 -0.75 -0.84 3.98 3.77 6.82 0.30 5.19 -3.52 -2.51 -5.52 -0.82 4.11 -6.61

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR Jan.29 One mosti 1.80 0.73 1.71 2.80 2.03 3.50 -7.60 -7.27 -7.16 1.21 -2.38 4.92

EURO-CURRENCY INTEREST RATES

Jan 29

EXCHANGE CROSS RATES

DM YAN F.Fr. S.Fr. H.FL Lira C.S & Fr. 2.970 226.3 10.01 2.420 1.678 127.9 5.655 1.367

3.335 1.884 0.337 0.5% 1 4.419 7.821 13.12 76.20 3.370 0.815 1.123 736.0 1900. 44.23 10.69 14.74 9660 1.768 2.967 226.1 10. 2.418 3.332 2184 2.256 0.731 1.227 93.51 4.136 1 1.378 903.3 0.933 0.300 0.531 0.891 67.86 3.001 0.726 0.457 0.810 1.359 103.5 4.579 1.107 655.5 0.677 18.61 1000. 1.033 28.39 1.526 0.784 1.315 100.2 4.433 1.072 2.853 4.786 364.7 16.13 3.900 1.477 5.375 Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100.

announcement will contain the first important figures for the first quarter GNP figure could New Year. GNP growth in the even be negative. January fourth quarter involved a very employment data will be the

LIFFE LONG GILT FUTURES OPTIONS

LIFFE E/S OPTIONS C25,000 (crob per E1)

20-YEAR 12% NOTIONAL GILT CS0.000 32mb of 100%

sal of growth in the first quar-ter of this year.

Apr 12.00 7.66 4.42 2.21 0.95 0.35

5.10 6.50 5.15 3.95 3.00 2.25 1.75

Some economists believe the large rise in stock building, first guide of how marked the These are goods that have been slow down is likely to be, and made, but not sold, which are generally regarded as should result in a sharp reveramong the more reliable of US statistics The most important element

Page Mar 900 900 902 908 920 920 923 132 260

LIFFE US TREASURY BONG FUTURES OFFICES 7-8-6 0.75 1.77 1.35 5.80 12.73 12.73 17.34 19.64 .95 19.68 .95 12.17 .95 9.17 .90 6.70 .95 4.75 .6 3.26 .4 2.17 .1 total, Calls 0 1 .90 late: Calls 12

119 248 452 736 10.93 15.07 19.60 23.80 18.65 9.35 6.10 3.90 2.35 1.05 8.85 4.85 2.70 1.75 0.60

9.80 1.30 2.20 3.40 5.00 6.90 9.00 CHICAGO

6% NOTIONAL LONG TERM JAPANESE GOVE BOND 7100m 1000m of 100%

178.20 181.00 High Low Prev. 179.50 178.10 178.00

Silve ponds of 100%

93-04 Estimated Volume 9096(9907) Previous day's open int. 9397 (9123) CURRENCY FUTURES POUND-S (FOREIGN EXCHANGE)

1-mth, 3-mth, 6-mth, 12-mth, 1.7675 1.7620 1.7535 1.7375 IMM-STERLING Ss per f LIFFE-STERLING 225,000 \$ per £

MONEY MARKETS

UK current account fears grow

month, as part of co-ordinated central bank intervention, but

ESTIMATES OF the UK current account deficit for this year appear to be moving upwards. Nomura Research Institute's forecast has been revised up to £4bn from £3.5bn.

Phillips and Drew recently suggested the deficit will be as high as \$5.2bn. Nomura fears a nasty deficit at some time in the first quar-ter and downward pressure on the exchange rate.
There are some wide varia-

tions in forecasts for January

FT LONDON INTERBANK FIXING (11.00 a.m. Jan.29) 3 months US dollars 6 months US Dollars

BANK OF ENGLAND TREASURY BILL TENDER

Jan 29 Jan 22

WEEKLY CHANGE IN WORLD INTEREST RATES

LONDON	Jan 29	change	NEW YORK	Jan 29	change
Base rates	821	Unch'd	Prime rates	8.75	Uach'd
7 day interbank	8 <u>0</u>	Unch'd	Federal Foods	5.8	-0.18
Treasury Bill Tender	8,2125	-0.088	6 Mth. Treasury Bills	6.28	-0.19
Band 1 Bills	35555	Usch'd	3 Mth. CD	6.975	-0.05
Band 2 Bills	30,	Und/d	FRANKFURT	4.50	Unch'd
Band 4 Bells	836	Unch'd	One mith, Interbank	3.275	-0.100
3 Mile. Treasury Bill	85	-4	Three month	3.325	-0.100
3 Mitth. Barek Bells	B#	Unch'd	PARIS		
TOKYO			Intervention Rate	7.50	Unch'd Uach'd
One month Bills	3.78125 3.90425	Unch'd	Three mosts	71 ₂	Unch'd
BRUSSELS	3.10423		MILAN)
One mooth	63	-30	Ose month	10%	1
Three month	b5		Three month	195	1 **
AMSTERDAM	110		Oug words	94	1
One mostly	3 <u>32</u>	Unchild	Three much	83 ₈ 83 ₈	Unche

were fairly relaxed about ster-ling's decline later in the UK clearing bank base lending rate 8½ per cent from December 4

vere fairly relaxed about ster-ing's decline later in the nonth.

Phillips and Drew, and Credit Suisse First Boston, believe Suisse Forth dellar trae sub-Phillips and Drew, and Creat Suisse First Boston, believe support for the dollar was subsupport UK official reserves, to be published tomorrow. The variations depend on guesses about the level of Bank of England intervention during the month.

Most City economists seem to assume the authorities bought dollars in the early part of the month, as part of co-ordinated month, as part of co-ordinated to the support for the dollar was substantial and forecast a rise of steple the stantial and forecast a rise of steple the were probably relaxed about sterling's silde.

All agree however that the intervention was more modest, and expects an underlying fall of \$250m, but adds the authorities were probably relaxed about sterling's silde.

All agree however that the intervention was more modest, and expects an underlying fall of \$250m, but adds the authorities were probably relaxed about sterling's silde.

All agree however that the intervention was more modest, and expects an underlying fall of \$250m, but adds the authorities were probably relaxed about sterling's silde.

All agree however that the intervention was in December, when the figure was \$3.74bn.

MONEY RATES

175 100 64 64			3.30 Three year 7.42 5.35 Four year 7.50 5.81 Five year 7.80 6.29 Seven year 8.05 6.02 10-year 8.25 7.22 30-year 8.42			
rnight	One Month	7 era Mgaths	Three Months	Siz Months	Lombard	
0-3-10 0-71 1-71 2-375 1-124 1-75	3.20-3.35 7.1.7.5 7.1.1.6 3.6.4 3.78125 105-111.6 6.6.6.6 814-812	3.25-3.40 714-774 83-858	3.25-3.40 8-84e 11-14 4-41e 3.90625 101-11 62-64 812-83e	330-145 8,-8,-	4 50 1.50	
	6% 6% 0-3.10 0-3.10 0-3.10 0-3.10 1-4 1-4 1-75 1-8	6% One year 6% One which the thought 0.3.10 3.20.3.35 7.2.7% 7.2.7% 7.3.73.37.31.37.31.37.31.37.31.37.31.37.31.37.31.37.31.37.31.31.31.31.31.31.31.31.31.31.31.31.31.	6-7 One year	6-6 One year 6-62 10-yr 6-62 10-yr 6-62 7-7-22 30-yr 7-22 30-yr 7-	6 0ne year 6.02 10-year 7.22 30-year 7.22 30-year 7.22 30-year 7.23 30-year 6.02 110-year 7.23 30-year 6.02 110-year 6.02 10-year 6.02	

J20.24 ;	Cherolgist.	nelice	Month	Montas	Months	Year
erbank Offer	84 64	81 ₂	***************************************	365 35 35 35 35 35 35 35 35 35 35 35 35 35	9 <u>1</u> 84	97g 92g 91g
rrling CDs	<u>.</u>	•	812	84	8% 9 8%	93
can Authority Deps	8	8	89	84	5'e	94
cal Anthorny Bonds ,	:		P ₂		9	96
count Mkt Deps	9 87a	84 ₈ 1 82 ₂	83	83,	612	
reparty Deposits	6.9	21.5	E-9 ∣	83	9	42
ance House Deposits .	•		- S	84	9 ,	45
en Brits I Buyl	•	i - '	1 50	1 52 1	'	
re 7 rade Bills (Buyl			20	84	8%	
Har CD3 154			6.90-6.85	700-695	715-7.30	
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R Linked Dep Bid			5.	(B)	612 612	64
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U Linked Dep Bid			52	67	97	64 67a
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cash 5 (iii) see com			A NO 170	IN 1-1-11 JAN 42	TANKO ' PAPE	AC MUNETANNE

CHANGE OF NAME

Following the implementation of the Banking Act 1987 WHITEAWAY, LAIDLAW & CO. LIMITED is pleased to announce that with effect from 1st FEBRUARY 1988 it has changed its name to

WHITEAWAY LAIDLAW BANK LIMITED

PO Box 93, Ambassador House. Devonshire St. North, Manchester M60 6BU Tel: 061.273.3228 Telex: 667271 CHAPS 16-58-73 SWIFT WW LL GB 2M

will be the level of growth in non-farm payrolis. A rise of less than 100,000 will point towards a marked slow down in industrial activity.

Morgan Grenfell forecasts an Morgan Grenten forecasts an increase in non-farm employment of 120,000. James Capel, and Nomura Research Institute, expect 150,000, while Phillips and Drew goes for a higher figure of 250,000. The rise in December was a very strong

The only other major US sta-tistical news will be tomorrow's leading indicators for December, but these are now regarded

as historic.

LONDON SE 2/5 OPTION 112,500 (conts per 51) 175 3.40 6.05 8.90 12.90

Pats-se Jun 0.00 0.01 0.02 0.02 0.02 0.06 0.09 Sep 231 208 184 143 124 105

JAPANESE YEN (IM Y12.5m Sper Y100 0.7858 0.5966 0.6017 0.6090 U.S. TREASURY BILLS Simpoints of 100%

High 94,40 94,20 93,92 93,43 93,23 92.98 92.79 92.51 92.24 92.00 91.79 91.59 91.43 92.96 92.76 92.47 92.19 91.94 91.72 91.54 91.37

Bank of Velonia ...
Bank of Ireland ...
Bank of Ireland ...
Bank of Scotland ...
Bank of Scot Brit Bit of Mid East

ASIN Barr.
Actor & Company 91₂
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American Exp.Bk 81₂

Auro Bask Henry Austracker ANZ Banking Group .

Citibank RA 82
City Merchants Bank 82
City Merchants Bank 82
Comm Rk M. East 82
Comm Rk M. East 82
Compositive Bank 82
Compositive Bank 82
Cypris Popular Rk 82
Cypris Popular Rk 82
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Engenorial Bank pk 82
Engenorial Bank pk 93
First Rat Sec. 9
First Mal. Sec. Ltd. 92
Bobert Fireskip & Co. 82
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Members of the Accepting Honoes Committee. 7 day deposits 3.50% Sovenize 6.16%. Top Tree-£2,500+ at 3 months' actio. 7.81%. At call when £10,000+ remains deposited. 4 Mortgage hase rate. § Demand deposit 3.47%. Mortgage 10% - 10.25%.

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FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY JANUARY 29 1988					THURSDAY JANUARY 28 1988			DOLLAR INDEX		
Figures in parentheses	US	Day's	Pound	Local	Gross	US	Pound	Local	 		Year
show number of stocks	Dollar	Change	Sterling	Currency	Div.	Dollar	Sterling	Currency	1987/88	1987/88	890
per grouping	Index '	%	Index	Index	Yield	Index	Index	Index	High	Low	(approx)
Australia (93)	97.81	-0.2	81.92	91.59	4.94	97.97	81.46	91.21	180.81	85.36	101.89
Austria (16)	88.47	-1.1	7410	76.97	2.72	89.50	74.42	77,49	102.87	85.53	98.38
Belgium (48)	106.60	+0.8	89.29	92.27	5.14	105.74	87.92	91.13	134.89	94.63	106.07
Canada (127)	109.11	+0.1	91.39	100.81	3.17	109.04	90.67	100.83	141.78	98.15	112.02
Denmark (38)	113.94	+0.2	95.44	99,57	2.97	113.68	94.53	98.88	124.83	98.18	123.80
Finland 123)	110.67	+0.2	92.70	94.62	1.80	110.43	91.82	94.02	124.05	70.10	152.00
France (124)	72.77	-1.8	60.95	64.55	4.60	74.13	61.64	65.32	121.82	72.77	111.43
West Germany (94)	67.78	-0.9	56.77	. 59.11	3.13	68.38	56.86	59.22	104.93	67.78	93.88
Hong Kong (46)	91.69	+0.2	76.80	91.52	5.75	91.49	76,07	91.61	158.68	73.92	
Ireland (14)	113.80	+0.8	95.32	101.14	4.48	112.85	93.84	99.76			100.86
Italy (94)	70.B3	4.04	59.33	65.33	2.94	70.39	58.53	64.69	160.22	93.50	115.40
Japan (457)	149.24	-0.2	125.00	120.51	0.58	149.46	124.28	120.13	112,11	70.11	102.11
Malaysia (36)	119.63	+0.4	100.21	117,49	318	119.14	99.07	117.21	161.28	100.00	116.44
Mexico (14)	133.63	+2.1	111.93	330,20	1.08	130.92	108.86	321.36	193.64	93.76	213.43
Netherland (37)	97.80	+0.9	81.92	84.10	5.35	96.91	80.58	82.78	422.59	90.07	114.02
New Zealand (24)	72.50	-1.1	60.73	57.72	5.69	73.29	60.94	58.06	131.41	87.70	105.22
Norway (24)	101.08	+2.6	84.67	87.43	3.13	98.55	81.94		138.99	72.00	90.02
Singaogre (26)	105.75	+0.6	88.58	98.32	2.46	105.13	87.41	84.97	185.01	95.51	109.50
South Africa (61)	122.69	-2.0	102.77	77.18	5.40	125.13	104.05	97.76 79.87	174.28	81.21	108.11
Spain (43)		+0.3	114.70	117.80	3.46	136.52	113.51		198.09	100.00	113.64
Sweden (34)	106.95	+15	89.58	95.35	2.62	105.40	87.64	116.97	168.81	100.00	118.84
Switzerland (53),	76.95	-0.2	64,45	65.21	2.55	77.09	64.10	93.62	136.64	88.50	91.53
United Kingdom (329)	130.89	-03	109,64	109.64	4.28	131.31	109.18	64.81	11171	73.65	102.26
USA 1588)	104.83	+1.4	87.81	104.83	3.55	103.38		109.18	162.87	99.65	112.41
							85.96	103.38	137.42	91.21	113.07
Europe (971)	99.64	-0.3	83.46	85.65	3.97	99.91	83.08	85,32	130.02	92.25	106.23
Pacific Basin (682)	145.00 126.88	~01	121.46	118.20	0.80	145.22	120.75	117.83	158.77	100,00	115.27
North America (715)	105.05	-0.2	106.27	105.22	1.80	127.11	105.70 .	104.87	143.65	100.00	111.67
North America (113)		+1.3	87.99	104.61	3.53	103.68	86.21	103.25	137.55	91.68	113.02
Europe Ex. UK (642)	80.30	-0.2	67.26	70.50	3.67	80.49	66.93	70.26	111.97	78.89	95.87
Pacific Ex. Japan (225)	93.98	+0.0	78.72	88.75	5.07	94,03	7819	88.59	164.03	82.92	100.65
World Ex. US (1855)	126.23	-0.2	105.73	104,89	1.88	126.48	105.17	104.59	143.38	100.00	111.70
World Ex. UK (2114)	116.67	+0.4	97.72	104.32	2.25	116.19	96.61	103.61	138.82	100.00	112.23
World Ex. So. Af. (2382)	117.89 102.93	+0.4	98.75	105.02	2.43	117.48	97.68	104.30	139.47	100.00	112.24
			86.21	96.99	3.75	102.22	85.00	96.12	134.22	92.98	110.25
The World Index (2443)	117.93	+0.3	98.78	104.82	2.45	117,53	97.72	104.13	139.73	100.00	
									~37.73	100.00	112.24

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 IUS 5 Index), 90.791 (Pound Sterling) and 94.94 ILocal). Copyright, The Financial Times, Goldwan, Sachs & Co., Wood Mackenzie & Co., Ltd.1987 CONSTITUENT CHANGES: Deletions; JMK Electric and Freemans Both UIO. Name changes; Pocials to Case Pocials (F Catalytic and Koulshroke Photo to Konika (both Japan).

NOTICE TO HOLDERS OF

OLYMPUS OPTICAL CO., LTD.

U.S. \$40,000,000 6% per cent. Convertible Bonds 1997

Shareholders of Olympias Optical Co., Lvl. (the "Company") have approved the change of the Company a financial year-end from 31st October to 31st March. As a transitional ressure, 31st March, 1988 and henceforth its financial period running from 1st November, 1985 and 31st March, 1988 and henceforth its financial year will run from 1st April to the following

alist March.

Accordingly, the record dates for the payment by the Company of anoual dividends and interim dividends will become: its March and 30th September, respectively, in each rest. Any shares of common stock of the Company ("Shares") issued upon conversion of any of month transitional period will rank in full for any dividends declared in respect of such for any dividends declared in respect of the relevant six month period during which the

Conversion occurs.

The interest payment dates in respect of the Bonds remain unchanged as 30th April and 31st October. If any Bond is converted on or after 1st April. 1998 and during the calendar menth of April or October in any year, five months interest accrued to the immediately payment will be made through the specified of fices of the Converting Bondholder. Such specified in the relevant Conversion Notice.

The Company and The Sent of Telegraph of Section 1.

specified in the relevant Conversion Notice.

The Company and The Sank of Tokyo Trust Company, as Trustee in respect of the Bonds (the Trustee'), have entered into a Supplemental Trust Deed dated 23th January, 1988 amending the Trust Deed dated 6th December, 1982 constituting the Bonds so as to reflect the changes referred to above. Copies of such Supplemental Trust Deed are available for R.Y. 0805, and at the specified offices of each of the Paying Agents and Conversion Agents in respect of the Bunds. Definitive Bunds will not be endured to reflect the said changes.

OLYMPUS OPTICAL CO., LTD.

Dated: 1st February, 1988

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